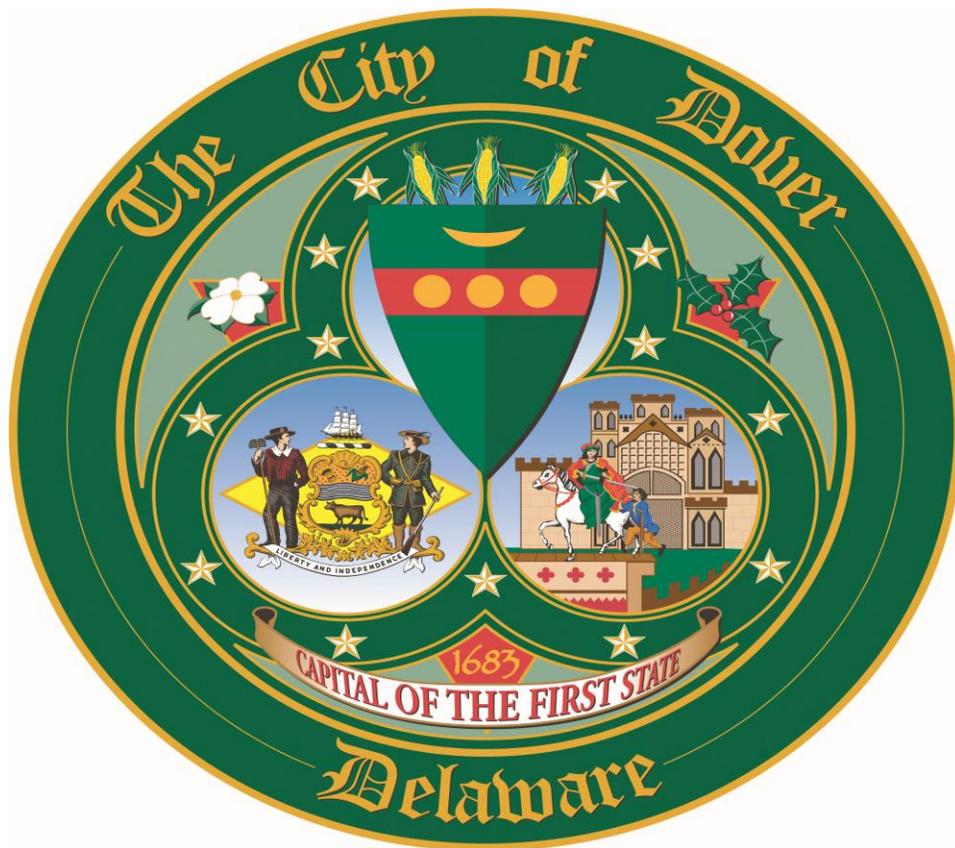


ANNUAL OPERATING BUDGET

FOR FISCAL YEAR

JULY 1, 2013 – JUNE 30, 2014



“COMMUNITY EXCELLENCE THROUGH QUALITY SERVICE”

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INTRODUCTION

CONTAINS THE FOLLOWING:

- CITY MANAGER'S LETTER**
- CITY OF DOVER VISION**
- CITY ORGANIZATIONAL CHART**

City of Dover

June 25, 2013

Honorable Mayor and Members of City Council
City of Dover
Dover, DE 19901

Dear Mayor and Members of City Council:

I am presenting the Fiscal Year 2013-2014 City of Dover Final Budget as approved by City Council on June 24, 2013. The Fiscal Year 2013-2014 budget is balanced as required by City and State Code. The proposed budget reflects our continued commitment to providing efficient basic municipal services for our citizens.

Significant efforts have been made to comply with all financial policies. However, all current revenues do equal or exceed current expenses. As you are aware, we began the budget process this year with an expected shortfall in the General Fund of approximately \$719,000. We balanced the General Fund budget using estimated savings in FY13 along with reductions in debt service and pension expense. Once again, we are using the Rate Stabilization Reserve to balance the Electric Fund Budget. As allowed by policy, we are proposing to use the Rate Stabilization Reserve to offset rate reductions.

The proposed budget has an impact on the city's existing workforce. The workforce will be contracted from 350 full-time personnel in Fiscal Year 2012-2013 to 347 full-time personnel in Fiscal Year 2013-2014. One part-time employee will be added to Customer Service and the Library. The budget was built with a 3.0% increase for non-bargaining employees and honors the contractual step increases in the FOP and DOE contracts.

The Capital Budget has also received significant scrutiny as we have progressed through the budget process. No projects have been deferred this year for the General Fund Capital Purchases. The Utility Capital Investment Purchases and Projects have generally remained intact.

On a positive note, the Electric Cost of Service Analysis resulted in an overall reduction in electric rate revenue of 11%. This is the second year in a row we have been able to reduce our electric rates as a result of lower power supply cost.

The budget estimates total expenditures for operations and capital of \$129.9 million city-wide (excluding intrafund transfers and current year balances). The amount represents a decrease of \$24.4 million or -15.8%. The largest driving factor in the decreased budget program is the reduced power supply cost of \$11.9 million. The decrease in personnel was the second largest factor in reducing the operating budget cost. The completion of the new Dover Public Library in September 2012 created the decrease in capital expenditures.

Budget Overview

TOTAL ANNUAL BUDGET PROGRAM		
	Fiscal Year	Fiscal Year
	2012-2013	2013-2014
Operating Budget	\$133,570,600	\$120,091,000
<i>Percent Change</i>		<i>-10.1%</i>
Capital Investments	\$20,720,000	\$9,845,700
<i>Percent Change</i>		<i>-52.5%</i>
Total Financial Program	\$154,290,600	\$129,936,700
<i>Percent Change</i>		<i>-15.8%</i>

Specific attention has been paid to long-term forecasting with respect to all of our funds (general, water/sewer & electric). Difficult decisions will be required to address significant structural problems related to future budgets in all of these funds. These decisions will include, but not be limited to, new revenue sources, increases in current revenue sources, further reductions in cost centers, revisions to capital plans, and the sale of assets.

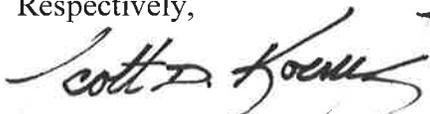
The completion of this budget was not accomplished without the hard work, commitment and dedication of many people. Special thanks are extended to the other members of the "Budget Team". Donna Mitchell spent many hours on presentations of financial information, budget alternatives and financial forecast. In addition, our department heads deserve thanks for managing under the constraints of reduced budgets and maintaining our service level standards.

Our City Council deserves acknowledgement for the hours they dedicated to reviewing and scrutinizing the proposed budget program. The budget package they adopted is indicative of their strong commitment to Dover's future.

Most importantly, sincere thanks are extended to Dover's employees. They continue to work hard and remain committed to providing the exceptional and quality services worthy of these funds. The high quality services provided to our residents, and visitors, are what makes Dover a place where people want to live, transact business and visit.

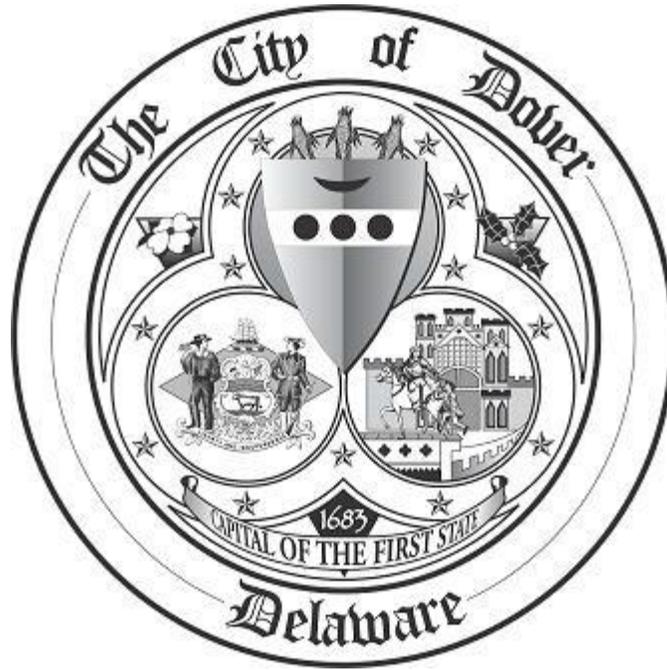
The fund summaries on pages 21 through 38 provide a complete overview of expenses and revenues including any rate increases for the various funds that make up our budget. They also highlight the major capital projects and operating programs.

Respectively,



Scott D. Koenig, P.E.

City Manager

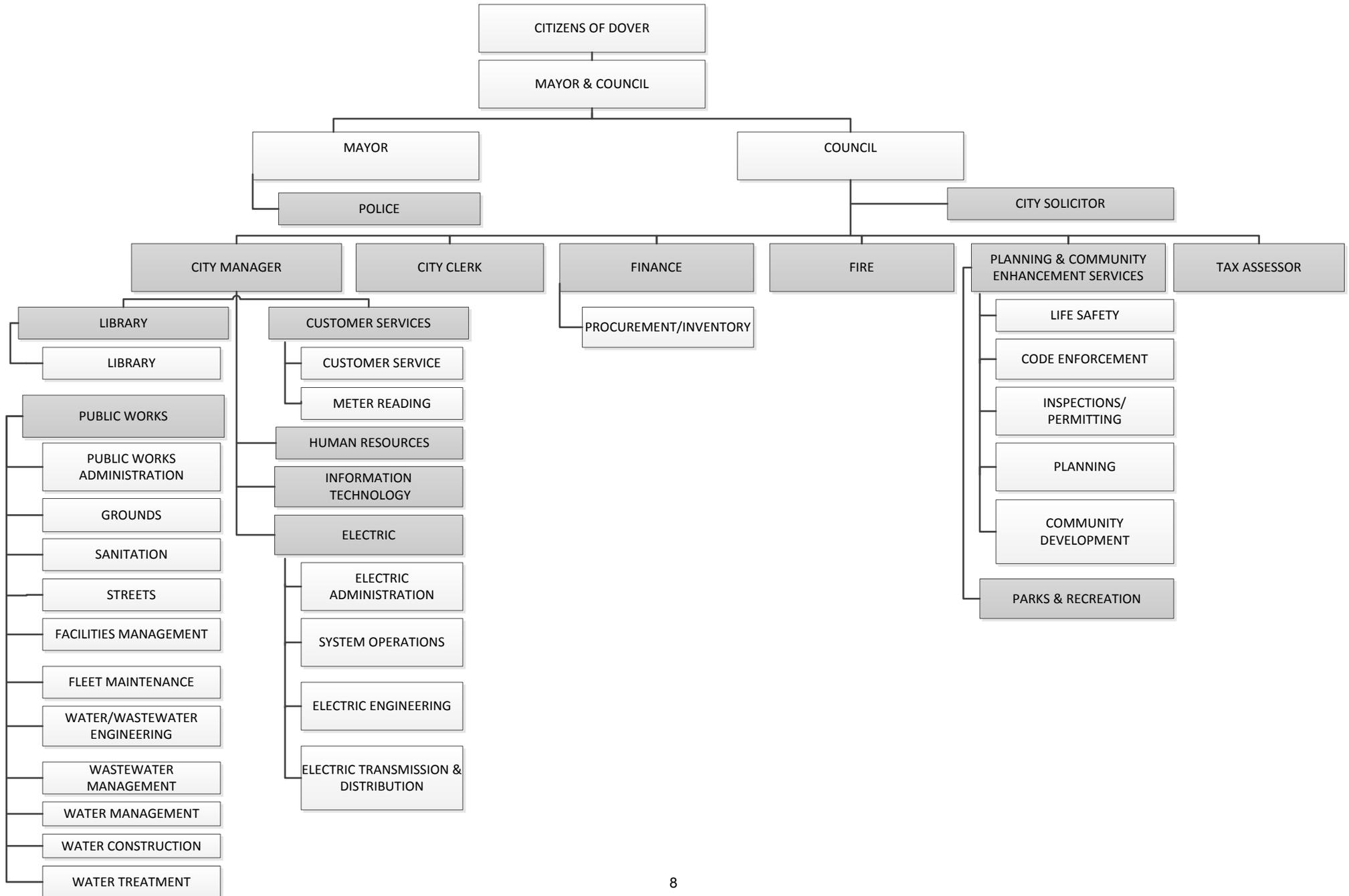


VISION

The City of Dover is a place where people want to live! Through the team effort of its elected officials, employees, and citizens, Dover is a clean and safe community, with a future of balanced growth and opportunity where all citizens are heard, enjoy a high quality of life, and diversity is valued.

FY 2014 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

CITY OF DOVER
FISCAL YEAR 2014 ORGANIZATION CHART



**CHARTER ARTICLE IV,
SEC 44 AND
FINANCIAL POLICIES**

Sec. 44. - Annual budget.

On or before the second Monday of May of each year, the city manager shall prepare and submit to the council, a budget, presenting a financial plan for conducting the affairs of the city for the ensuing fiscal year. The total of proposed expenditures shall not exceed the total of anticipated income.

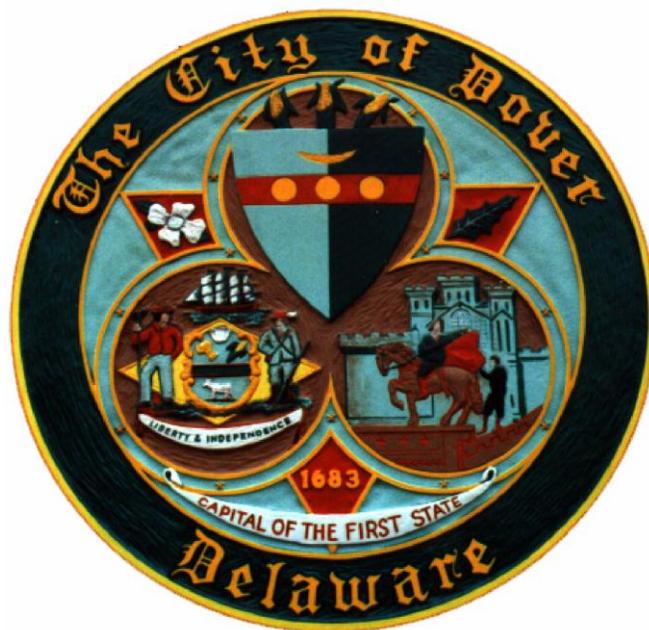
The budget shall include the following information:

1. A detailed statement showing the expenses of conducting each department and office of the city for the current year and last preceding fiscal year.
2. A detailed estimate of the expenses of conducting each department and office of the city for the ensuing fiscal year with reasons for the increases and decreases recommended.
3. The amount of the debt of the city together with a schedule of maturities of bond issues.
4. A statement showing the amount required for interest on the city debt and for paying off any bonds maturing during the year and the amount required for the sinking fund.
5. An itemized statement of all anticipated income of the city with a comparative statement of the amounts received by the city from each of the same or similar sources for the last preceding and current fiscal years.
6. An estimate of the amount of money to be received from taxes.
7. Such other information as the city manager may think desirable or as may be required by the council.

The council shall on or before the second Monday in the month of June in each year adopt a budget for the succeeding fiscal year. The council shall, so far as possible, adhere to the budget so adopted in the making of appropriations.

(Amd. of 7-12-2005 (S.B. 126))

CITY OF DOVER FINANCIAL POLICIES



06/25/12

CITY OF DOVER, DELAWARE

FINANCIAL POLICIES

The purpose of these policies is to present a standardized set of principles that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that will be used to guide the City in maintaining financial stability. It will be the responsibility of the Finance Department to ensure the financial objectives of these policies are maintained.

Revenue Policy

1. The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.
2. The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.
3. The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.
4. The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges every three to five years to determine modifications needed to keep pace with the cost of providing the services. Property Tax Rates are set annually
5. The City will review its incentive programs every three years and provide City Council with the amount of foregone revenues and any recommended changes.
6. The City will establish, when feasible, self-supporting enterprise funds and intergovernmental service funds in which a relationship between revenues and expenditures clearly exists.
7. The City will project current revenues on a conservative basis so the actual revenues will consistently meet or exceed budgeted revenues. Revenues greater or less than the original budget will flow through to the audited Ending Budget Balance.
8. The City will maintain a budgetary control system and will prepare reports, which compare actual revenues to budgeted amounts.
9. The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.
10. The City will review annually and revise, where necessary, its cost allocation formulas, i.e. internal service departments.

11. Upon satisfying all rate covenants the City will provide operating transfers to the General Fund. From the Water/Wastewater Utility no greater than \$500,000 and from the Electric Utility no greater than \$8,000,000. The Utility transfers will not exceed 25% of the General Fund Revenues.

Expenditure Policy

1. Basic and essential services provided by the City will receive first priority for funding, i.e. Public Safety & Health, Utilities, Streets, & Sanitation. The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.
2. The City will adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. The Beginning Budget Balance will not be considered a revenue source.
3. The City will maintain a budgetary control system to ensure adherence to the original adopted budget and will prepare reports, which compare actual expenditures to budgeted amounts. Expenditures greater or less than the original adopted budget will flow through the audited Ending Budget Balance.
4. The City will refrain from budgeting revenues derived from infrequent and unanticipated transactions for ongoing expenses. These revenues will be set aside for asset replacement or as otherwise directed by Mayor and Council.
5. The City will provide access to medical, dental, vision, life, AD & D, and short-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees as outlined in the City Personnel Handbook or collective bargaining agreements
6. The City will provide access to medical and dental insurance for its retirees and their families. The cost for these benefits will be a shared responsibility between the City and its retirees as outlined in the City Personnel Handbook or collective bargaining agreements.
7. The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the actuarial determined percentage defined for each of the respective retirement plans.
8. The City will establish an Other Post-Employment Benefit Fund (OPEB) and provide available funding for early implementation of a new accounting standard promulgated by the Government Accounting Standards Board. The City will make contributions for eligible employees and retirees at the actuarial determined rates or percentages to fund future retiree medical benefits.

Debt Policy

1. The City will maintain a debt management policy and full disclosure on financial reports.

2. The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.
3. The City will adhere to its debt covenants.
4. The City will review its debt capacity every three years.
5. The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term debt or use of reserves will be recommended.
6. The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.
7. The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when practical.
8. The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds.

Budget Balance/Reserve Policy – General Fund

1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% of the current year operating revenues for the General Fund, excluding the carry forward balance. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.
2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the taxpayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.
3. The City will maintain a minimum reserve, in a contingency account, of at least 2% of the current year operating revenues for the General Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over and above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.
4. The total of the General Fund budget and contingency balances shall not exceed 17% (~ 2 months) of Budgeted Operating Revenues.

5. The City will create a Capital Asset Replacement account for Governmental Fund asset procurements. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will appropriate excess (amounts greater than budgeted) revenues to fund this account, or if the balance is less than the \$500,000 minimum, \$200,000 per annum until such time the minimum balance is replenished.
6. The City will create a General Capital Project Fund to account for all General Government asset procurements and projects. The City will provide operating fund transfers and/or debt proceeds for each fiscal year's Capital Investment Plan. All vehicle and equipment purchases under \$25,000 will be budgeted on a pay as you go basis.

Budget Balance/Reserve Policy – Water/Wastewater Fund

1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 17% (two months) of the current year operating revenues for each of the Water & Wastewater Utility Funds, excluding the carry forward balance. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.
2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the ratepayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.
3. The City will maintain a minimum reserve, in a contingency account, of at least 2% of the current year operating revenues for each the Water & Wastewater Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over and above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.
4. The total of the combined Water & Wastewater Fund budget and contingency balances shall not exceed 25% (3 months) of Budgeted Operating Revenues.
5. The City will maintain a Capital Asset Replacement account to cover replacement or procurement of assets of the utility. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will maintain a minimum balance of \$500,000 for each utility for Capital Asset Replacements. The City will appropriate excess revenues to fund this account, or if the balance is less than the minimum \$100,000 per annum for each utility until such time the minimum balance is achieved.
6. The City established by ordinance on December 17, 1996 the Wastewater Impact Fee Reserve to provide for future expansion of the City's wastewater system due to increased demand. The ordinance further provides for debt service payments attributed to wastewater expansion

projects to be funded by the current year's collection of Impact Fees and the remainder to be deposited into the reserve account. The City shall maintain a minimum of 20% of wastewater revenues in the Impact Fee Reserve account. Amounts used to finance projects shall be replenished by the operating revenues of the Wastewater Fund over the succeeding seven years of any project completion.

7. The City established by ordinance on February 1, 2008 the Water Impact Fee Reserve to provide for future expansion of the City's water system due to increased demand. The ordinance further provides for debt service payments attributed to water expansion projects to be funded by the current year's collection of Impact Fees and the remainder to be deposited into the reserve account. The City shall maintain a minimum of 20% of water revenues in the Impact Fee Reserve account. Amounts used to finance projects shall be replenished by the operating revenues of the Water Fund over the succeeding seven years of any project completion.
8. The Water & Wastewater Improvement & Extension Fund budget balance shall be no less than \$200,000 of the current fiscal year's appropriation for water and wastewater projects to allow for project variances and change orders; a 10% contingency shall be included in project budgets greater than \$250,000 if the Department Head determines it to be appropriate. All vehicle and equipment purchases under \$25,000 will be budgeted on a pay as you go basis. The City Manager shall make the necessary budget amendments in accordance with the City of Dover Purchasing & Budget Amendment Policies.

Budget Balance/Reserve Policy – Electric Revenue Fund

1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% (45 days) of the current year operating revenues for the Electric Revenue Fund, excluding the carry forward balance and power cost adjustments. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.
2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the taxpayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.
3. The City will maintain a minimum reserve, in a contingency account, of at least 1% of the current year operating revenues for the Electric Revenue Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over and above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.

4. The total of the combined Electric Revenue Fund budget and contingency balances shall not exceed 25% (3 months) of Budgeted Operating Revenues.
5. The City has established by bond covenant an account to cover insurance deductibles on the electric transmission and distribution system or the generating plants. The City shall maintain a minimum balance of \$350,000 to cover various deductibles.
6. Recognizing price fluctuations in the wholesale power markets the City has established a rate stabilization reserve. The purpose of using such a reserve is to level off the fluctuations in the wholesale power supply market and in turn provide stable rates to our customers. In those instances where the actual cost of power supply and generation are less/more than the budgeted cost of power supply and generation, the City will transfer the difference to/from the Rate Stabilization Reserve. The balance shall be maintained at a minimum of 3% not to exceed 10% of the purchase power cost in any given year. If the reserve balance exceeds the 10% maximum, a credit will be applied to the power cost adjustment.
7. The Electric Improvement & Extension Fund budget balance shall be no less than \$200,000 of the current fiscal year's appropriation for electric system projects to allow for project variances and change orders; a 10% contingency shall be included in project budgets greater than \$250,000 if the Department Head determines it to be appropriate. All vehicle and equipment purchases under \$25,000 will be budgeted on a pay as you go basis. The City Manager shall make the necessary budget amendments in accordance with the City of Dover Purchasing & Budget Amendment Policies.
8. The City has established an account to provide for capital financing of Future Capacity or system expansion. The City shall maintain a balance equivalent to the value of 10% growth in capacity at any given time, or no less than \$10,000,000. Amounts used to finance projects shall be replenished by the operating revenues of the Electric Revenue Fund over the succeeding seven years of any project completion.
9. The City has established an account to provide for replacement or procurement of utility system assets, otherwise known as Depreciation Reserve. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will maintain a minimum balance of \$10,000,000. The primary purpose of this account is to provide partial or all financing of major capital projects and minimize debt service payments. The account is also intended to cover unforeseen capital replacements due to equipment breakdowns, storms or hurricane damages. Amounts used to finance projects shall be replenished by the operating revenues of the Electric Revenue Fund over the succeeding seven years of any project completion
10. The total of the combined Electric Revenue and Electric Improvement & Extension Fund budget and reserve balances shall be benchmarked at 50% Budgeted Operating Revenues. Operating Fund Budget Balance and Reserves shall be adjusted to appropriate levels through adjustments in the operating budget. Improvement & Extension Fund Budget Balance and Reserves shall be adjusted in accordance with the Capital Improvement Plan.

Investment and Cash Management Policy

1. The City will deposit all receipts on a timely basis in interest bearing accounts.
2. The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.
3. The City will limit its investments to the types of securities provided for by Delaware statutes.
4. The City will diversify its investments by maturity date to protect against market fluctuations.
5. The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.
6. The City will maintain an Investment Policy based on prudent investment practices and will monitor all investment managers' compliance with policy objectives.

Capital Improvement Policy

1. The City will prepare and update, as needed a five-year Capital Improvements Program (CIP) which will provide for the orderly maintenance, replacement, and expansion of capital assets.
2. The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
3. When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source.
4. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs and savings associated with a project or an improvement will also be given consideration in the establishment of priorities.
5. The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
6. The City will incorporate the reasonable findings and recommendations of other cities' Boards, Commissions, Committees, and Citizen Task Forces, as they relate to capital projects and improvements.
7. The City will seek input from the public by holding public hearings in relation to the establishment of projects and project priorities.

Financial Reporting Policy

1. The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the State of Delaware.
2. The City will employ an independent accounting firm to perform an annual audit of the City's finances and make the annual audit available to all required and interested parties.
3. The City will produce monthly and quarterly financial statements reporting the current periods' activity for all funds maintained by the City.
4. The City will prepare an annual budget document that provides a basic understanding of the City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for citizen input prior to final decisions on the budget.
5. The City will place continued emphasis on review and maintenance of an accounting system which provides strong internal budgetary and accounting controls designed to provide reasonable assurance, but not absolute, assurance regarding:
 - (a) the safeguarding of assets against loss from unauthorized use or disposition and,
 - (b) the reliability of financial records for preparing financial statements and reports, and the maintaining accountability for assets.
6. The City will seek annual renewal of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

FUND SUMMARIES & RESERVE ACCOUNTS

CONTAINS THE FOLLOWING
SUBSECTIONS:

- ALL FUNDS SUMMARY
- GENERAL FUND
- WATER/WASTEWATER FUND
- ELECTRIC FUND
- CHARTER ARTICLE IV SEC44 & FINANCIAL
POLICIES

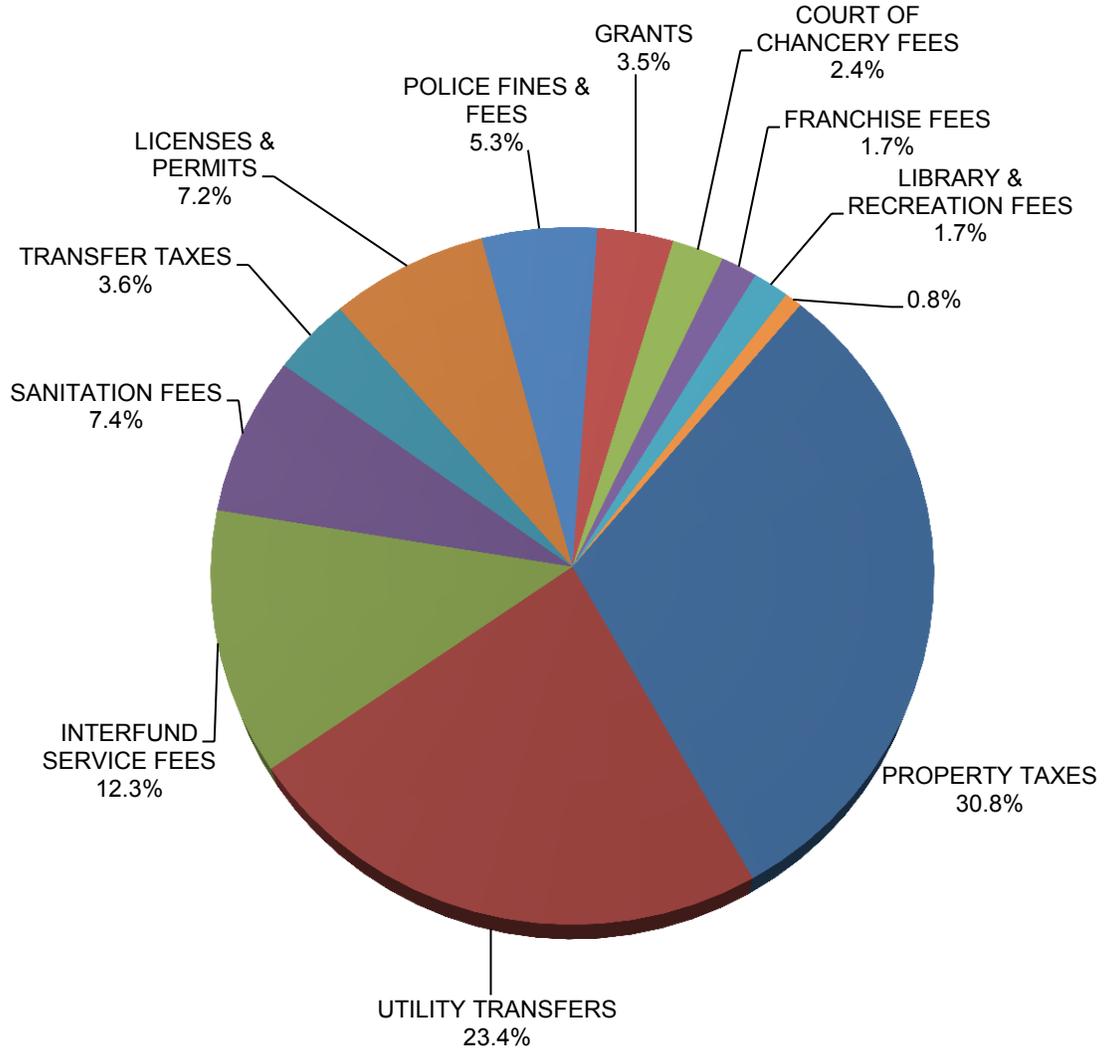
FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

City of Dover All Funds Summary Fiscal 2014 Budget

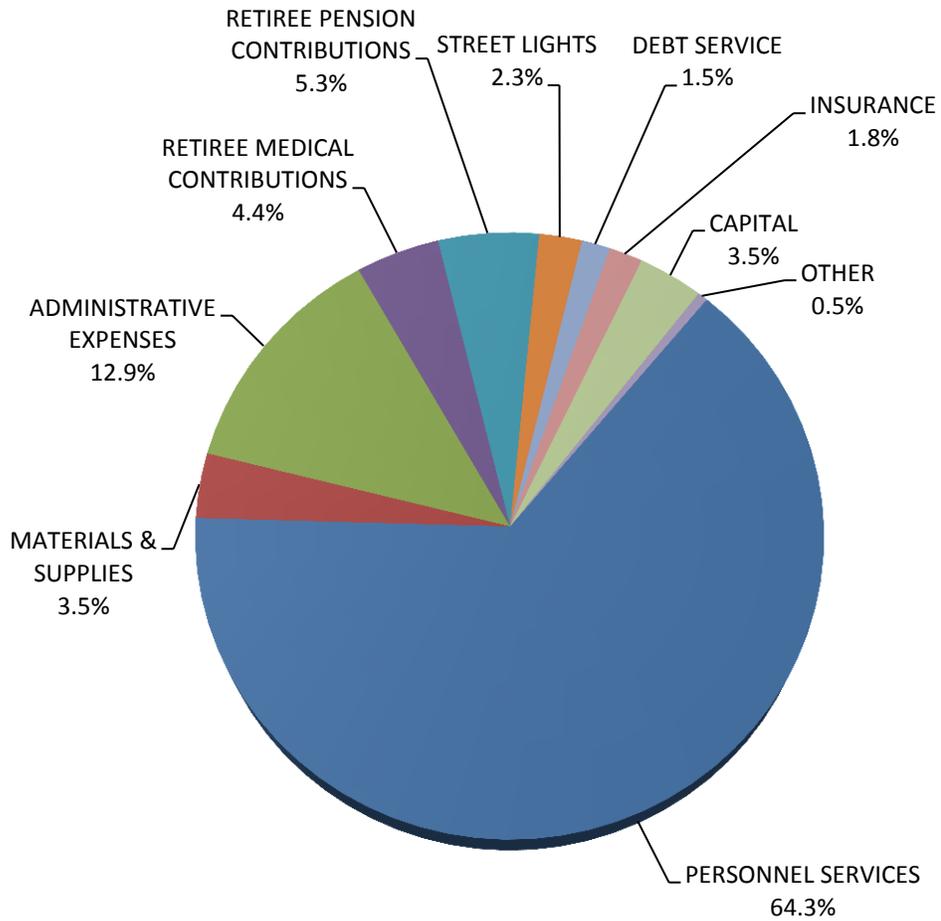
<u>Fund or Reserve Account</u>	<u>Beginning Balances</u>	<u>Revenues/ Transfers In</u>	<u>Expenses/ Transfers Out</u>	<u>Ending Balances</u>
<u>General Fund</u>				
Operating Fund	\$ 3,455,200	\$ 36,278,000	\$ (36,833,500)	\$ 2,899,700
Contingency Account	732,100	12,500	(21,000)	723,600
Capital Project Fund	166,500	1,388,300	(1,404,300)	150,500
Capital Asset Reserve	504,000	8,000	-	512,000
Parkland Reserve	202,500	2,500	(95,000)	110,000
Total General Fund	5,060,300	37,689,300	(38,353,800)	4,395,800
<u>Water/Wastewater Fund</u>				
Operating Fund	1,325,000	13,797,200	(13,268,700)	1,853,500
Contingency Account	292,100	5,000	-	297,100
I & E Fund	2,280,900	2,945,000	(2,817,800)	2,408,100
Capital Asset Reserve	1,008,100	17,200	-	1,025,300
Impact Fee Reserve	3,734,400	63,500	(390,000)	3,407,900
Total Water Fund	8,640,500	16,827,900	(16,476,500)	8,991,900
<u>Electric Fund</u>				
Operating Fund	7,152,400	82,985,600	(81,176,100)	8,961,900
Contingency Account	814,300	12,200	-	826,500
Insurance Reserve	728,000	11,000	-	739,000
Rate Stabilization Reserve	17,383,600	260,400	(4,000,000)	13,644,000
I & E Fund	3,091,000	5,913,800	(5,623,600)	3,381,200
Depreciation Reserve	9,829,700	147,400	-	9,977,100
Future Capacity Reserve	9,989,800	141,600	-	10,131,400
Total Electric Fund	48,988,800	89,472,000	(90,799,700)	47,661,100
Less:				
Interfund Operating & CIP Transfers		(17,756,900)	17,756,900	
Interfund Allocations		4,552,800	(4,552,800)	
Reserve Operating & CIP Transfers		(4,517,000)	4,517,000	
Subtotal Major Operating Funds	62,689,600	126,268,100	(127,908,900)	61,048,800
Workers Compensation	1,200,600	501,300	(621,100)	1,080,800
Community Transportation Fund	-	500,500	(500,000)	500
Police Grants	100	413,000	(413,000)	100
Library Grants	-	270,100	(270,100)	-
CDBG	-	223,600	(223,600)	-
Total All Funds & Reserves	\$ 63,890,300	\$ 128,176,600	\$ (129,936,700)	\$ 62,130,200

Notes: Special Revenue Funds with receipts that pass over to the General Fund are not individually included. These are Municipal Street Aid, Civil Traffic Penalties, and Transfer Taxes.
Interfund Transfers include transfers from Operating Revenues to the Capital Improvement Funds

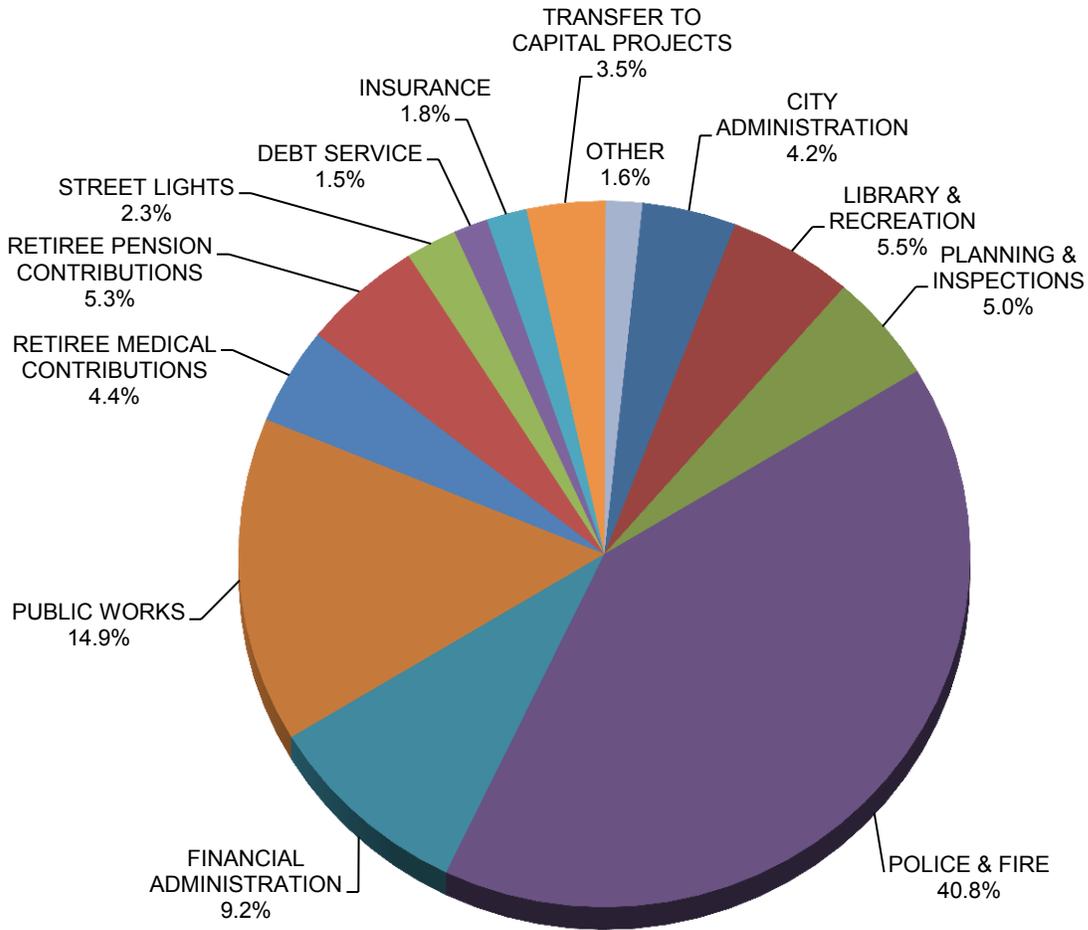
Fiscal Year 2013/2014 General Fund Revenue



Fiscal Year 2013/2014 General Fund Expenditures By Expenditure Category

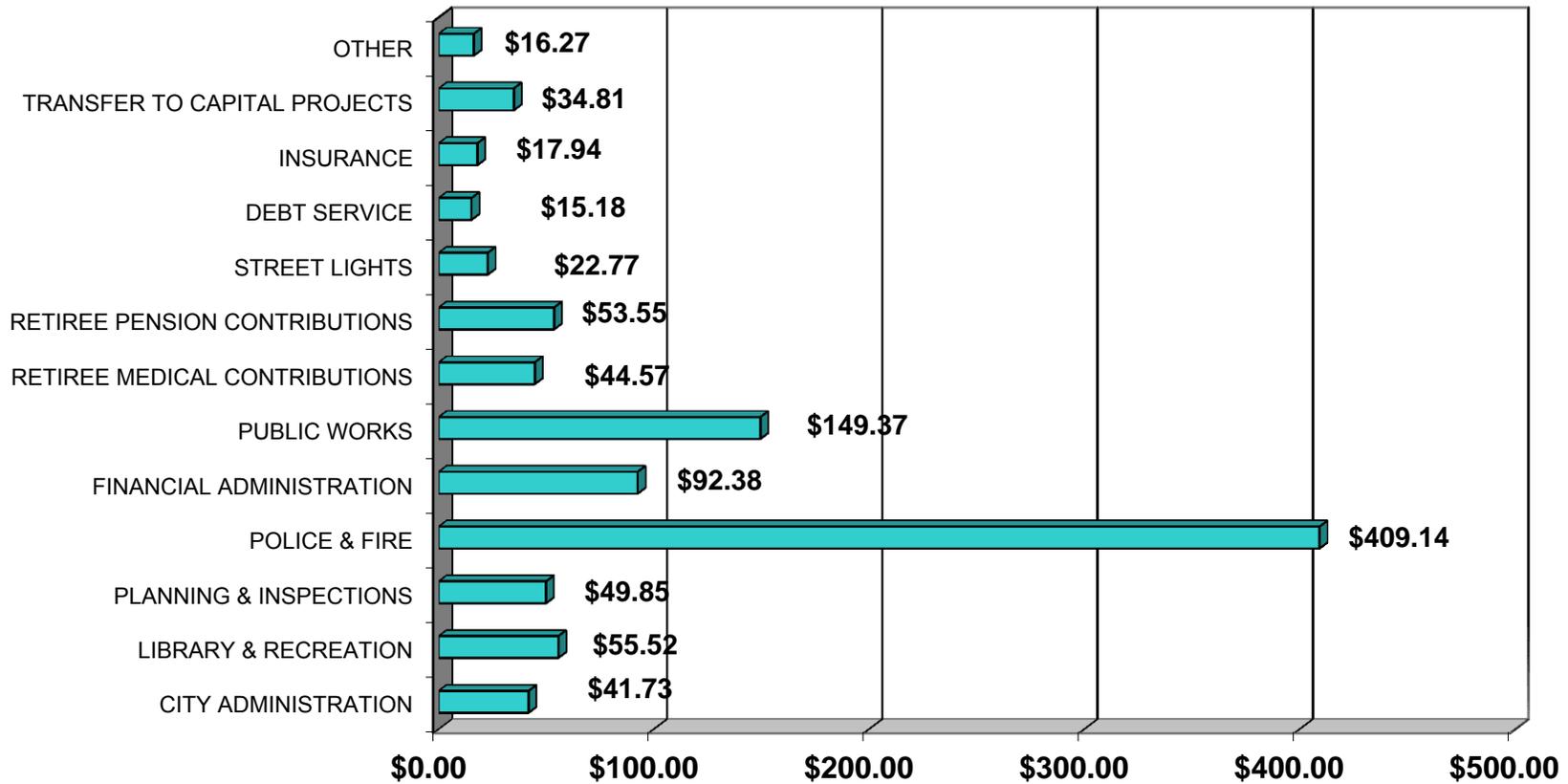


Fiscal Year 2013/2014 General Fund Expenditures By Major Function



Several General Fund Departments service all City operations. The General Fund bills the utility funds services provided. The receipts are reported as revenue in the General Fund and not netted against the expenditures.

PROJECTED COST PER CAPITA BY FUNCTION Fiscal Year 2013-2014



Total per capita based on population estimate of 36,721 = \$1,003.06

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

**GENERAL FUND
CASH RECEIPT SUMMARY**

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	\$ DIFFERENCE FY 14 VS FY13 BUDGET	% CHANGE
RECEIPTS						
BEGINNING BALANCE	3,561,837	2,666,600	3,752,200	3,455,200	788,600	29.6%
FINES AND POLICE REVENUE	681,952	668,000	668,000	666,000	(2,000)	-0.3%
INVESTMENT INCOME	53,175	75,000	75,000	75,000	-	0.0%
LIBRARY REVENUES	53,101	66,200	66,200	66,600	400	0.6%
KENT COUNTY BOOK REIMBURSEMENT	422,721	405,900	405,900	400,000	(5,900)	-1.5%
BUSINESS LICENSES	1,470,097	1,455,000	1,455,000	1,460,000	5,000	0.3%
PERMITS AND OTHER FEES	1,346,769	1,053,300	1,053,300	1,167,500	114,200	10.8%
MISCELLANEOUS CHARGES	103,027	55,500	70,900	63,300	7,800	14.1%
POLICE EXTRA DUTY	600,310	494,400	636,100	650,000	155,600	31.5%
PROPERTY TAXES	11,037,920	10,997,400	11,039,200	11,120,000	122,600	1.1%
BID REVENUE	51,509	51,600	51,600	49,500	(2,100)	-4.1%
RECREATION REVENUE	112,480	130,000	130,000	133,000	3,000	2.3%
FRANCHISE FEE	568,240	550,000	600,000	606,200	56,200	10.2%
SANITATION FEES	1,903,623	2,690,200	2,676,500	2,676,500	(13,700)	-0.5%
RENT REVENUE - GARRISON FARM	92,878	62,000	117,200	118,500	56,500	91.1%
COURT OF CHANCERY FEES	863,220	753,800	807,200	863,200	109,400	14.5%
RECEIPTS SUBTOTAL	19,361,022	19,508,300	19,852,100	20,115,300	607,000	3.1%
INTERFUND SERVICE RECEIPTS						
INTRAFUND SERVICE RECEIPTS W/WW	894,186	1,104,600	1,045,800	1,134,900	30,300	2.7%
INTRAFUND SERVICE RECEIPTS ELECTRIC	3,105,015	3,224,500	3,177,100	3,319,400	94,900	2.9%
INTERFUND SERVICE RECEIPTS SUBTOTAL	3,999,201	4,329,100	4,222,900	4,454,300	125,200	2.9%
GRANTS:						
POLICE RELATED/EXTRA DUTY	166,014	85,000	112,100	110,000	25,000	29.4%
POLICE PENSION GRANT	561,772	500,000	500,000	500,000	-	0.0%
GREEN ENERGY GRANT	-	98,500	98,500	98,500	-	0.0%
RECREATION GRANTS	43,740	-	-	-	-	0.0%
MISC GRANT REVENUE	72,835	25,000	25,000	25,000	-	0.0%
HOMELAND SECURITY GRANT	163,490	-	-	-	-	0.0%
GRANTS SUBTOTAL	1,007,851	708,500	735,600	733,500	25,000	3.5%
TRANSFERS FROM:						
TRANSFER TAX	1,373,208	1,370,000	1,370,000	1,315,500	(54,500)	-4.0%
MUNICIPAL STREET AID	527,042	527,400	527,400	527,400	-	0.0%
CIVIL TRAFFIC PENALTIES	518,638	750,000	350,000	600,000	(150,000)	-20.0%
WATER/WASTEWATER	424,508	500,000	500,000	500,000	-	0.0%
ELECTRIC	7,876,288	8,000,000	8,000,000	8,000,000	-	0.0%
OTHER RESERVES	-	11,000	11,000	32,000	21,000	190.9%
TRANSFERS FROM SUBTOTAL	10,719,684	11,158,400	10,758,400	10,974,900	(183,500)	-1.6%
TOTAL REVENUES	35,087,758	35,704,300	35,569,000	36,278,000	573,700	1.6%
TOTAL BEGINNING BALANCE & REVENUE	38,649,595	38,370,900	39,321,200	39,733,200	1,362,300	3.6%

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

GENERAL FUND
EXPENSE SUMMARY

	2011/12	2012/13	2012/13	2013/14	\$ DIFFERENCE	%
	ACTUAL	BUDGET	REVISED	PROPOSED	FY 14 PP VS FY13 BUDGET	CHANGE
DEPARTMENT EXPENSES:						
CITY CLERK	251,291	326,900	326,900	334,400	7,500	2.3%
COUNCIL	106,407	114,200	114,200	107,800	(6,400)	-5.6%
TAX ASSESSOR	185,959	187,500	187,500	198,300	10,800	5.8%
FIRE	660,923	688,300	645,200	692,100	3,800	0.6%
GROUND MAINTENANCE	964,964	993,300	980,400	948,500	(44,800)	-4.5%
LIBRARY	1,101,111	1,250,200	1,225,400	1,330,400	80,200	6.4%
RECREATION	827,230	713,400	674,900	708,200	(5,200)	-0.7%
LIFE SAFETY	499,389	469,900	451,800	468,200	(1,700)	-0.4%
CODE ENFORCEMENT	271,381	293,100	323,100	377,100	84,000	28.7%
PLANNING	378,319	410,300	416,100	444,800	34,500	8.4%
INSPECTIONS	550,099	592,200	577,100	540,300	(51,900)	-8.8%
ECONOMIC DEVELOPMENT	216,803	231,100	231,100	215,200	(15,900)	-6.9%
POLICE	12,926,630	13,195,200	13,431,900	13,571,800	376,600	2.9%
POLICE EXTRA DUTY	684,106	579,400	748,200	760,000	180,600	31.2%
STREETS	866,986	756,700	772,200	603,700	(153,000)	-20.2%
SANITATION	2,086,218	2,140,700	2,072,000	2,153,800	13,100	0.6%
CITY MANAGER	638,570	420,000	420,000	457,300	37,300	8.9%
INFORMATION TECHNOLOGY	717,142	642,700	633,300	660,500	17,800	2.8%
FINANCE	792,269	879,500	879,500	906,500	27,000	3.1%
PUBLIC WORKS - ADMINISTRATION	332,513	468,600	401,200	425,800	(42,800)	-9.1%
FACILITIES MANAGEMENT	842,424	678,800	660,600	632,600	(46,200)	-6.8%
PROCUREMENT & INVENTORY	612,473	576,900	578,700	517,600	(59,300)	-10.3%
FLEET MAINTENANCE	737,162	712,700	678,500	720,700	8,000	1.1%
CUSTOMER SERVICE	899,998	901,200	866,900	1,109,400	208,200	23.1%
HUMAN RESOURCES	264,148	319,700	310,800	334,300	14,600	4.6%
MAYOR	79,696	82,400	82,400	83,300	900	1.1%
DEPARTMENT SUBTOTALS	28,494,211	28,624,900	28,689,900	29,302,600	677,700	2.4%
OTHER EXPENDITURES:						
DEBT SERVICE	327,734	624,200	474,200	557,300	(66,900)	-10.7%
CONTRIBUTION TO DDP	-	180,000	180,000	162,400	(17,600)	-9.8%
MISCELLANEOUS GRANT RELATED EXP	-	25,000	25,000	25,000	-	0.0%
INSURANCE	516,254	600,000	600,000	658,900	58,900	9.8%
RETIRES HEALTH CARE	1,374,709	1,620,600	1,620,600	1,636,500	15,900	1.0%
OTHER EMPLOYMENT EXPENSES	-	463,400	94,700	400,000	(63,400)	-13.7%
GENERAL PENSION UNFUNDED LIABILITY	1,450,000	1,310,500	1,693,500	1,159,100	(151,400)	-11.6%
POLICE PENSION FUND - STATE GRANT	561,772	500,000	500,000	500,000	-	0.0%
POLICE PENSION UNFUNDED LIABILITY	95,000	95,000	495,000	307,400	212,400	223.6%
UNCOLLECTIBLES - TRASH AND OTHER	10,000	10,000	10,000	10,000	-	0.0%
OPEB UNFUNDED LIABILITY	239,532	-	-	-	-	0.0%
STREET LIGHTS	986,430	869,700	869,700	836,000	(33,700)	-3.9%
OTHER EXPENSE SUBTOTAL	5,561,431	6,298,400	6,562,700	6,252,600	(45,800)	-0.7%
TRANSFERS						
TRANSFER TO CAPITAL ASSET RESERVE	200,000	-	-	-	-	0.0%
TRANSFER TO CAPITAL FUND - PROJECTS	638,847	613,400	613,400	1,278,300	664,900	108.4%
TRANSFER TO CONTINGENCY	-	-	-	-	-	0.0%
TRANSFER TO CDBG FUND	2,907	-	-	-	-	0.0%
TRANSFER TO VERIZON RESERVE	-	-	-	-	-	0.0%
TRANSFER TO CRIMINAL INVESTIGATION RESERVE	-	-	-	-	-	0.0%
TRANSFER TO INVENTORY WRITE-OFFS	-	-	-	-	-	0.0%
TRANSFERS SUBTOTAL	841,754	613,400	613,400	1,278,300	664,900	108.4%
TOTAL EXPENDITURES	34,897,396	35,536,700	35,866,000	36,833,500	1,296,800	3.6%
BUDGET BALANCE	3,752,199	2,834,200	3,455,200	2,899,700	65,500	2.3%
TOTAL BUDGET BALANCE & EXPENDITURE	38,649,595	38,370,900	39,321,200	39,733,200	1,362,300	3.6%
EXCEEDS/(REMAINS) TO MEET REQUIREMENT	945,178	(22,144)	609,680	-	631,824	
RESERVE BALANCES						
	2011/12	2012/13	2012/13	2013/14	FY 14 PP VS	POLICY
	ACTUAL	APPROVED	REVISED	PROPOSED	FY13 BUDGET	
CONTINGENCY	721,193	731,100	732,100	723,600	(8,500)	2% OF REV

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

GOVERNMENTAL CAPITAL PROJECTS FUND SUMMARY

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	\$ DIFFERENCE FY 14 VS FY13 BUDGET	% CHANGE
BEGINNING BALANCE - PROJECTS	357,354	294,400	156,000	166,500	(127,900)	-43.4%
REVENUES						
STATE GRANTS - Other	23,870	108,000	158,000	15,000	(93,000)	-86.1%
PROPOSED BOND/BANK PROCEEDS - Street	-	2,000,000	2,000,000	-	(2,000,000)	-100.0%
PROPOSED BOND/BANK PROCEEDS - Garrison	-	2,000,000	-	-	(2,000,000)	-100.0%
INCOME FROM SALE OF ASSETS	39,958	-	43,000	-	-	0.0%
POLICE GRANTS	-	33,800	33,800	-	(33,800)	-100.0%
INTEREST EARNINGS	10,560	-	-	-	-	0.0%
TRANSFER FROM GENERAL FUND	623,847	613,400	613,400	1,278,300	664,900	108.4%
TRANSFER FROM PARKLAND RESERVE	-	-	-	95,000	95,000	0.0%
TRANSFER FROM FUTURE CAPACITY RESERVE	-	-	2,000,000	-	-	0.0%
SUBTOTAL CAPITAL PROJECT FUNDING SOURCES	698,235	4,755,200	4,848,200	1,388,300	(3,366,900)	-70.8%
STATE GRANTS - Library	6,002,057	884,200	1,746,000	-	(884,200)	-100.0%
LIBRARY FOUNDATION	1,665,500	67,500	71,000	-	(67,500)	-100.0%
INCOME FROM SALE OF OLD LIBRARY	-	1,200,000	1,200,000	-	(1,200,000)	-100.0%
PROPOSED CONSTRUCTION LOAN - Library	851,500	-	648,500	-	-	0.0%
KENT COUNTY CONTRIBUTION	765,000	250,000	250,000	-	(250,000)	-100.0%
DEMEC GRANT	-	-	166,700	-	-	0.0%
FRIENDS OF THE LIBRARY DONATION	-	-	102,400	-	-	0.0%
TRANSFER FROM COMMUNITY TRANSPORTION	68,000	-	-	-	-	0.0%
TRANSFER FROM LIBRARY RESERVE	2,594,860	-	-	-	-	0.0%
SUBTOTAL LIBRARY PROJECT FUNDING SOURCES	11,946,917	2,401,700	4,184,600	-	(2,401,700)	-100.0%
TOTAL FUNDING SOURCES	12,645,152	7,156,900	9,032,800	1,388,300	(5,768,600)	-80.6%
TOTAL BEGINNING BALANCE & FUNDING SOURCES	13,002,506	7,451,300	9,188,800	1,554,800	(5,896,500)	-79.1%
EXPENDITURES						
FIRE	258,456	238,500	238,500	238,500	-	0.0%
GROUNDS MAINTENANCE	-	112,000	112,000	50,100	(61,900)	-55.3%
LIBRARY	12,118,028	2,535,000	4,089,100	-	(2,535,000)	-100.0%
RECREATION	-	30,000	30,000	95,000	65,000	216.7%
CODE ENFORCEMENT	-	-	-	30,000	30,000	0.0%
POLICE	62,338	197,000	217,000	257,300	60,300	30.6%
STREETS	206,338	1,974,000	3,558,700	251,500	(1,722,500)	-87.3%
SANITATION	120,624	150,000	150,000	402,100	252,100	168.1%
INFORMATION TECHNOLOGY	14,330	57,000	107,000	7,000	(50,000)	-87.7%
FACILITIES MANAGEMENT	-	381,000	395,000	17,800	(363,200)	-95.3%
PROCUREMENT & INVENTORY	-	-	-	55,000	55,000	0.0%
MAYOR	-	33,000	33,000	-	(33,000)	-100.0%
DEPARTMENT SUBTOTAL	12,780,114	5,707,500	8,930,300	1,404,300	(4,303,200)	-75.4%
TRANSFERS & MISCELLANEOUS EXPENSES						
BOND/LOAN ISSUANCE COST	27,254	56,000	32,000	-	(56,000)	-100.0%
TRANSFER TO CAPITAL ASSET RESERVE	39,100	-	-	-	-	0.0%
TRANSFER TO COMMUNITY TRANS FUND	-	1,606,700	60,000	-	(1,606,700)	-100.0%
TRANSFERS & MISCELLANEOUS SUBTOTAL	66,354	1,662,700	92,000	-	(1,662,700)	-100.0%
TOTAL EXPENDITURES	12,846,468	7,370,200	9,022,300	1,404,300	(5,965,900)	-80.9%
BUDGET BALANCE	156,038	81,100	166,500	150,500	69,400	85.6%
TOTAL BUDGET BALANCE & EXPENDITURES	13,002,506	7,451,300	9,188,800	1,554,800	(5,896,500)	-79.1%
	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 PROPOSED	FY 14 PP VS FY13 BUDGET	POLICY
RESERVE BALANCES						
CAPITAL ASSET RESERVE	498,467	503,000	504,000	512,000	8,000	Min \$500K
PARKLAND/RECREATION	199,282	202,600	202,500	110,000	(92,500)	N/A

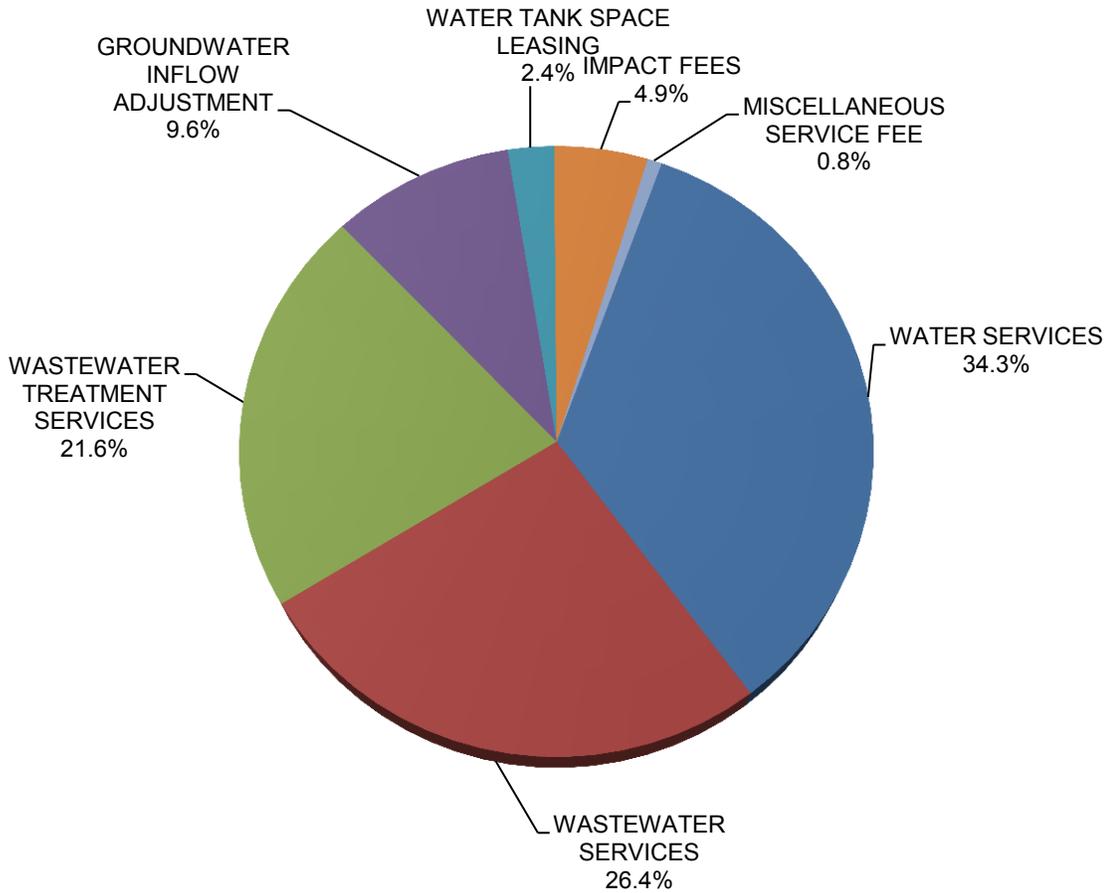
FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

WATER/WASTEWATER FUND SUMMARY

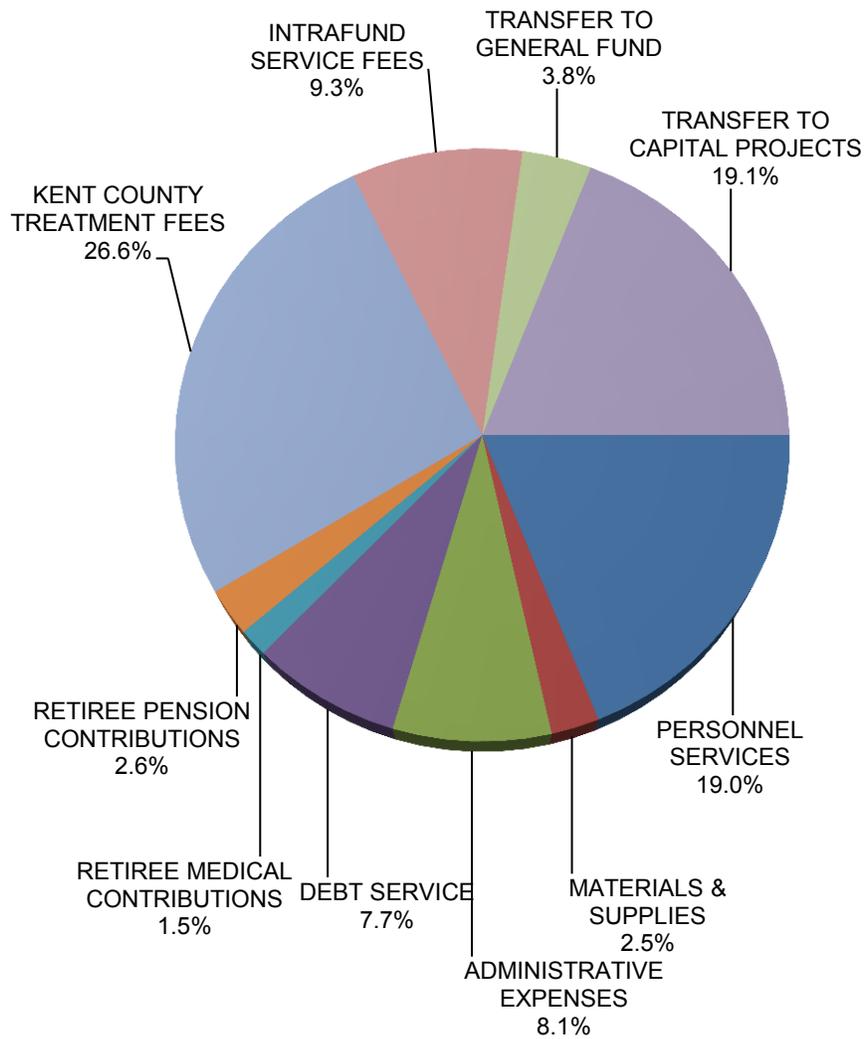
	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	\$ DIFFERENCE FY 14 VS FY13 BUDGET	% CHANGE
BEGINNING BALANCE - WATER	2,567,172	865,100	1,075,800	770,800	(94,300)	-10.9%
BEGINNING BALANCE - WASTEWATER	1,929,346	853,000	991,100	412,600	(440,400)	-51.6%
BEGINNING BALANCE - KCSA	(1,243,243)	(553,500)	(626,400)	141,600	695,100	-125.6%
TOTAL BEGINNING BALANCES	3,253,275	1,164,600	1,440,500	1,325,000	160,400	13.8%
BASE REVENUE:						
WATER SERVICES	4,707,918	4,730,700	4,730,700	4,730,700	-	0.0%
WASTEWATER SERVICES	3,722,985	3,834,600	3,642,700	3,642,700	(191,900)	-5.0%
WASTEWATER TREATMENT SERVICES	3,050,127	3,090,800	2,980,400	2,980,300	(110,500)	-3.6%
GROUNDWATER INFLOW ADJUSTMENT	1,290,968	1,257,600	1,324,600	1,324,600	67,000	5.3%
WATER TANK SPACE LEASING	313,101	313,500	313,500	333,800	20,300	6.5%
SEWER IMPACT FEES	277,400	317,000	380,000	323,000	6,000	1.9%
WATER IMPACT FEES	308,700	350,000	350,000	357,000	7,000	2.0%
INTEREST - WATER	15,945	8,700	7,400	9,100	400	4.6%
INTEREST - WASTEWATER	15,944	17,100	11,500	14,000	(3,100)	-18.1%
MISCELLANEOUS SERVICE FEE	104,634	77,000	81,400	82,000	5,000	6.5%
TOTAL REVENUES	13,807,722	13,997,000	13,822,200	13,797,200	(199,800)	-1.4%
TOTAL BEGINNING BALANCE & REVENUES	17,060,997	15,161,600	15,262,700	15,122,200	(39,400)	-0.3%
DIRECT EXPENSES:						
ENGINEERING & INSPECTION	507,921	597,900	601,900	664,400	66,500	10.4%
WATER CONSTRUCTION	347,698	345,700	353,200	351,400	5,700	-0.5%
WATER DEPARTMENT	395,587	408,200	415,000	433,900	25,700	4.6%
WATER TREATMENT PLANT	1,447,678	1,522,600	1,535,400	1,501,800	(20,800)	-2.2%
WASTEWATER DEPARTMENT	878,066	993,000	997,000	945,100	(47,900)	-5.2%
DIRECT EXPENDITURE SUBTOTAL	3,576,950	3,867,400	3,902,500	3,896,600	29,200	0.8%
OTHER EXPENSES:						
DEBT SERVICE - WATER	251,510	532,100	438,100	403,800	(128,300)	-7.8%
DEBT SERVICE - WASTEWATER	456,429	731,500	636,300	615,700	(115,800)	-3.2%
RETIREE'S HEALTH CARE	190,830	220,000	220,000	200,000	(20,000)	-9.1%
OTHER EMPLOYMENT EXPENSES	-	16,200	15,400	25,000	8,800	62.3%
OPEB UNFUNDED LIABILITY	372,417	-	-	-	-	0.0%
PENSION UNFUNDED LIABILITY	228,400	309,800	509,800	339,400	29,600	-33.4%
KENT COUNTY TREATMENT CHARGE	3,724,238	3,600,000	3,537,000	3,524,800	(75,200)	-0.3%
INTRAFUND SERVICE FEES	1,050,391	1,235,400	1,176,600	1,233,400	(2,000)	4.8%
UNCOLLECTIBLES	5,000	5,000	5,000	-	(5,000)	-100.0%
INVENTORY/FIXED ASSET WRITEOFFS	10,000	5,000	5,000	-	(5,000)	-100.0%
OTHER EXPENSES SUBTOTAL	6,289,215	6,655,000	6,543,200	6,342,100	(312,900)	-4.7%
TRANSFER TO:						
GENERAL FUND FROM WATER	238,842	250,000	250,000	250,000	-	0.0%
GENERAL FUND FROM WASTEWATER	185,666	250,000	250,000	250,000	-	0.0%
WATER IMP AND EXT	2,750,000	1,700,000	1,700,000	1,200,000	(500,000)	-29.4%
WASTEWATER IMP AND EXT	2,000,000	1,200,000	1,200,000	1,330,000	130,000	10.8%
WATER IMPACT FEE RESERVE	171,777	-	-	-	-	0.0%
TRF TO CONTINGENCY WASTEWATER	8,000	-	-	-	-	0.0%
CAPITAL ASSET RESERVE WATER	100,000	70,000	70,000	-	(70,000)	-100.0%
CAPITAL ASSET RESERVE WASTEWATER	300,000	22,000	22,000	-	(22,000)	-100.0%
TRANSFER TO SUBTOTAL	5,754,285	3,492,000	3,492,000	3,030,000	(462,000)	-13.2%
TOTAL EXPENSES	15,620,450	14,014,400	13,937,700	13,268,700	(745,700)	-5.3%
BUDGET BALANCES						
BUDGET BALANCE WATER	1,075,793	482,700	770,800	1,056,400	573,700	37.1%
BUDGET BALANCE WASTEWATER	991,140	664,500	412,600	797,100	132,600	93.2%
BUDGET BALANCE KCSA	(626,386)	-	141,600	-	-	-100.0%
BUDGET BALANCE SUBTOTALS	1,440,547	1,147,200	1,325,000	1,853,500	706,300	61.6%
TOTAL BUDGET BALANCES & EXPENSES	17,060,997	15,161,600	15,262,700	15,122,200	(39,400)	-0.3%
EXCEEDS/(REMAINS)TO MEET REQ MNT	335,929	27,440	219,200	749,800		
RESERVE BALANCES						
CONTINGENCY - WATER	102,119	103,724	103,800	105,600	1,800	2% OF REV.
CONTINGENCY - WATER/WASTEWATER	185,153	189,176	188,300	191,500	3,200	2% OF REV.

Fiscal Year 2013/2014 Water/Wastewater Fund

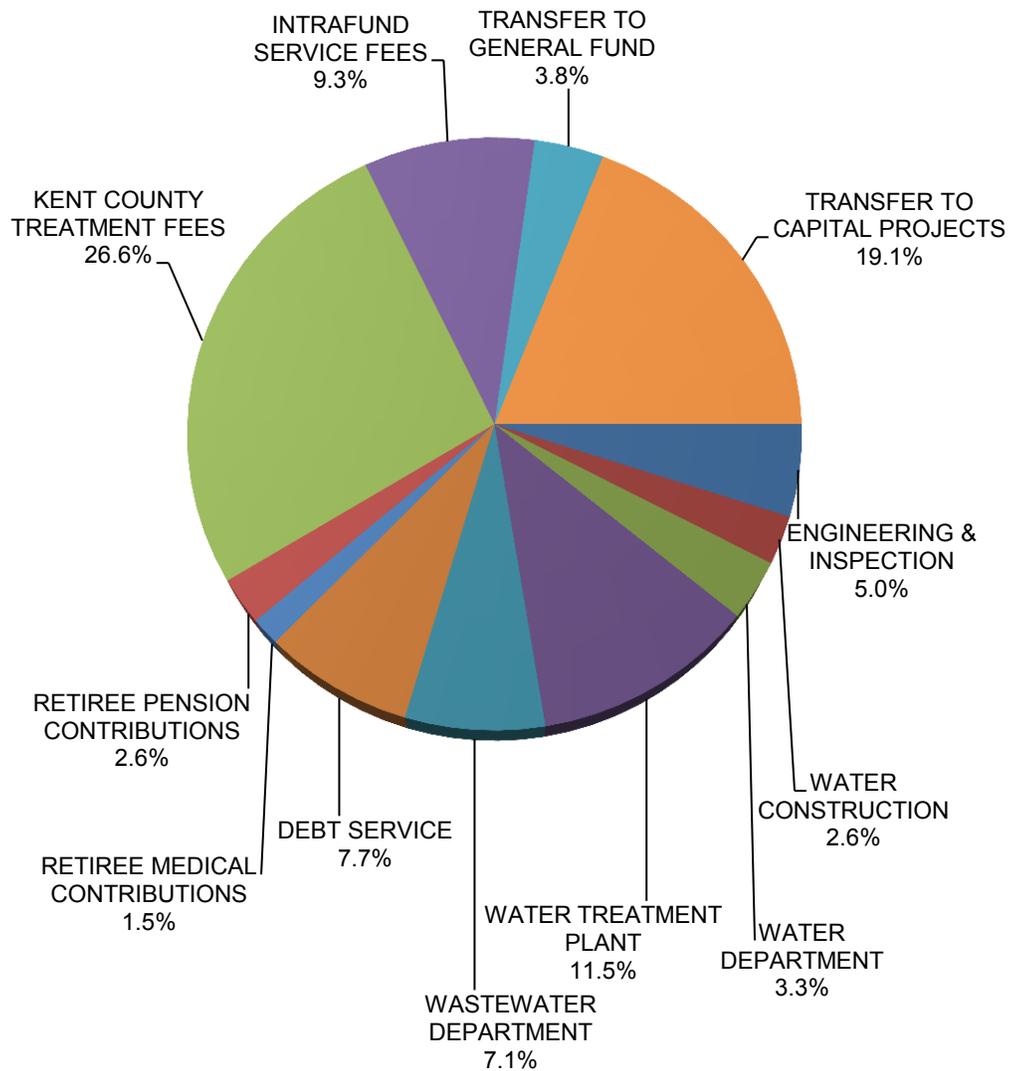
Revenue



2013/1014 Budget Water/Wastewater Fund Expenses By Expense Category



2013/1014 Budget Water/Wastewater Fund Expenses By Major Function



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

WATER/WASTEWATER IMPROVEMENT & EXTENSION FUND SUMMARY

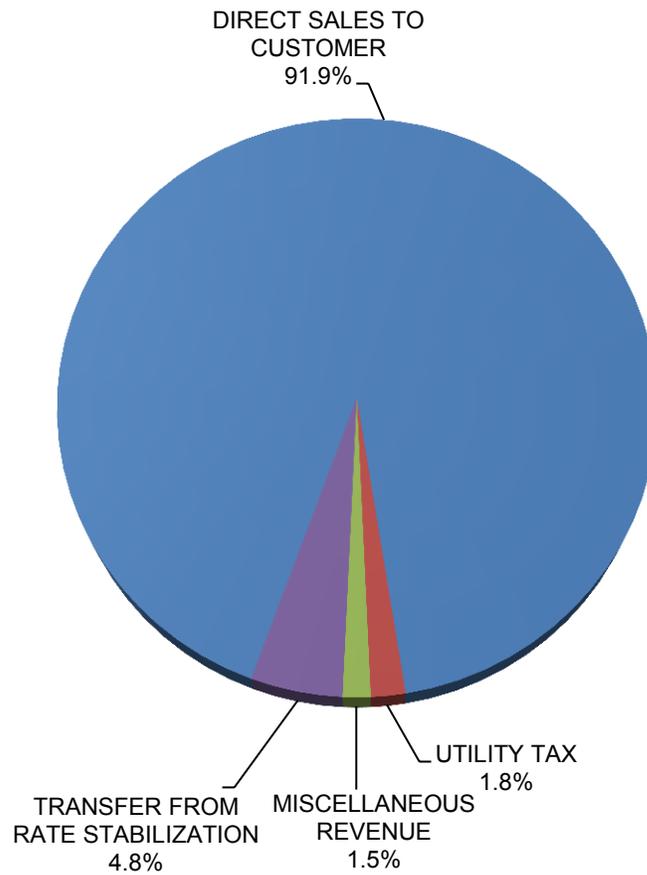
	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	\$ DIFFERENCE FY 14 VS FY13 BUDGET	% CHANGE
BEGINNING BALANCE - WATER	1,537,773	3,071,800	3,811,200	1,620,000	(1,451,800)	-47.3%
BEGINNING BALANCE - WASTEWATER	339,673	1,013,600	2,641,000	660,900	(352,700)	-34.8%
TOTAL BEGINNING BALANCES	1,877,446	4,085,400	6,452,200	2,280,900	(1,804,500)	-44.2%
REVENUES						
BOND PROCEEDS - WATER	-	2,000,000	2,000,000	-	(2,000,000)	-100.0%
BOND PROCEEDS - WASTEWATER	-	2,000,000	2,000,000	-	(2,000,000)	-100.0%
STATE LOAN FUND - WATER	1,923,489	-	142,700	-	-	-100.0%
STATE LOAN FUND - WASTEWATER	1,325,671	-	494,500	-	-	-100.0%
TRANS FR OPERATING FUND - WATER	2,750,000	1,700,000	1,700,000	1,200,000	(100,000)	-29.4%
TRANS FR OPERATING FUND - WASTEWATER	2,000,000	1,200,000	1,200,000	1,330,000	22,000	10.8%
TRANSFER FR WATER IMPACT FEE	-	300,000	-	390,000	(300,000)	0.0%
TRANSFER FR WASTEWATER IMPACT FEE	760,270	250,000	250,000	-	(250,000)	-100.0%
PROCEEDS FROM SALE OF ASSETS	1,703	-	-	-	-	0.0%
	28,308	25,000	25,000	25,000	-	0.0%
TOTAL REVENUES	8,789,441	7,475,000	7,812,200	2,945,000	(4,530,000)	-60.6%
TOTAL BEGINNING BALANCES & REVENUES	10,666,887	11,560,400	14,264,400	5,225,900	(6,334,500)	-54.8%
EXPENSES						
WATER	2,362,179	5,140,000	5,971,600	1,476,800	(3,663,200)	-75.3%
WASTEWATER	1,799,541	3,817,300	5,922,500	1,251,000	(2,566,300)	-78.9%
WATER TREATMENT PLANT	22,898	24,100	29,200	-	(24,100)	-100.0%
WATER CONSTRUCTION	29,985	31,000	31,000	90,000	59,000	190.3%
W/WW ENGINEERING	-	23,400	29,200	-	(23,400)	-100.0%
BOND ISSUANCE COST	-	344,000	-	-	(344,000)	0.0%
TOTAL EXPENSES	4,214,603	9,379,800	11,983,500	2,817,800	(6,562,000)	-70.0%
BUDGET BALANCE - WATER	3,811,206	1,675,500	1,620,000	1,655,700	(19,800)	2.2%
BUDGET BALANCE - WASTEWATER	2,641,079	505,100	660,900	752,400	247,300	13.8%
TOTAL ENDING BUDGET BALANCES	6,452,285	2,180,600	2,280,900	2,408,100	227,500	10.4%
TOTAL BUDGET BALANCES & EXPENSES	10,666,888	11,560,400	14,264,400	5,225,900	(6,334,500)	-54.8%
RESERVE BALANCES						
	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	FY 14 PP VS FY13 BUDGET	POLICY
CAPITAL ASSET RESERVE-WATER	427,104	501,100	504,400	513,000	8,600	MIN \$500K
CAPITAL ASSET RESERVE-WASTEWATER	473,645	501,100	503,700	512,300	8,600	MIN \$500K
IMPACT FEE RESERVE - WATER	441,139	-	448,600	66,200	(382,400)	20% of Rev.
IMPACT FEE RESERVE - WASTEWATER	3,476,673	-	3,285,800	3,341,700	55,900	20% of Rev.

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

ELECTRIC REVENUE FUND SUMMARY

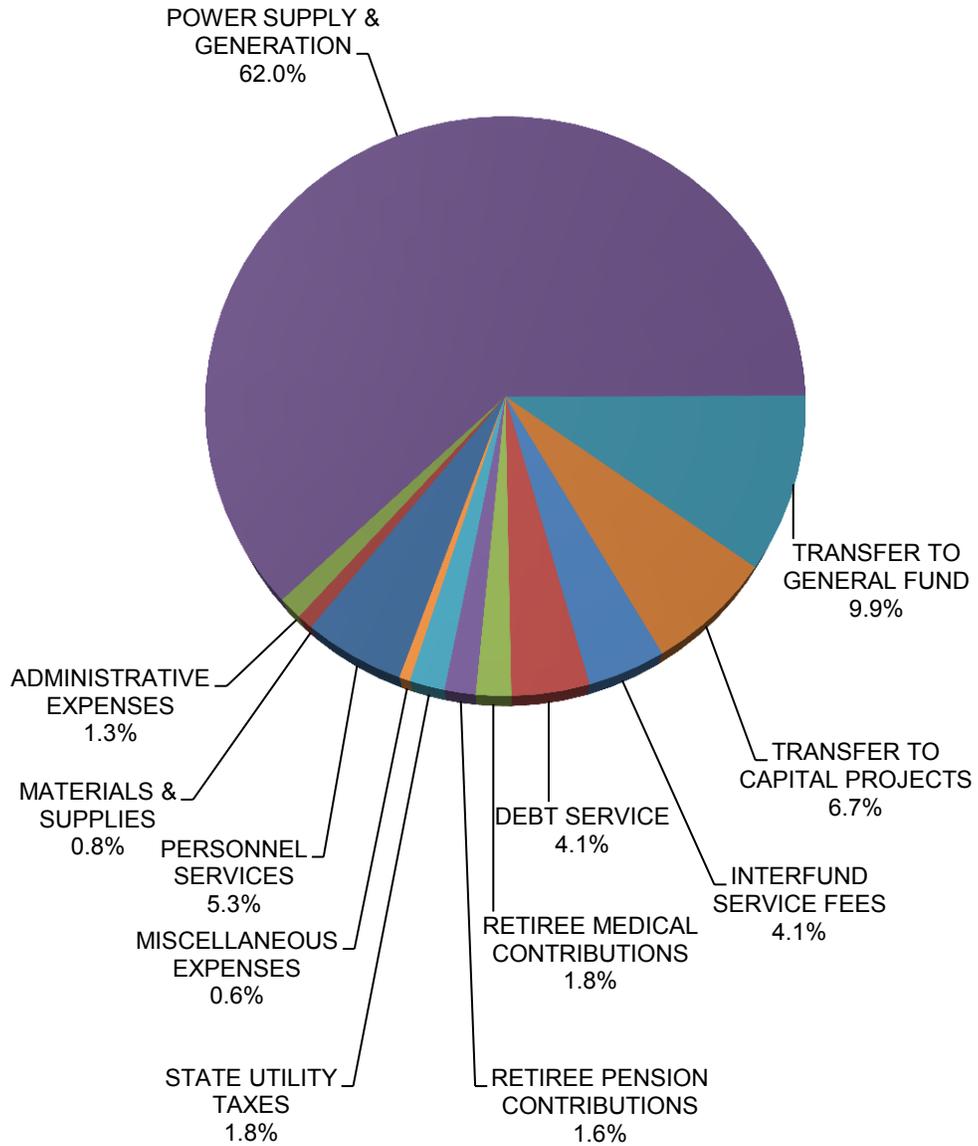
	2011/12	2012/13	2012/13	2013/14	\$ DIFFERENCE	%
	ACTUAL	BUDGET	REVISED	BUDGET	FY 14 VS FY13 BUDGET	CHANGE
BEGINNING BALANCE	12,292,573	7,184,000	14,567,100	7,152,400	(31,600)	-0.4%
BASE REVENUE:						
DIRECT SALES TO CUSTOMER	96,483,053	85,071,400	87,519,500	76,286,700	(8,784,700)	-10.3%
PURCHASE POWER ADJUSTMENT	(6,083,282)	-	-	-	-	0.0%
UTILITY TAX	1,548,209	1,595,200	1,498,900	1,492,200	(103,000)	-6.5%
MISCELLANEOUS REVENUE	1,142,471	850,700	985,700	602,000	(248,700)	-29.2%
RENT REVENUE	193,065	225,000	200,000	251,000	26,000	11.6%
GREEN ENERGY	127,581	129,000	129,000	135,800	6,800	5.3%
INTEREST EARNINGS	95,708	107,800	107,800	119,400	11,600	10.8%
TRANSFER FROM RATE STABILIZATION	1,000,000	5,400,000	5,400,000	4,000,000	(1,400,000)	-25.9%
INTRAFUND SERVICE RECEIPTS W/WW	156,204	130,800	130,800	98,500	(32,300)	-24.7%
TOTAL REVENUES	94,663,009	93,509,900	95,971,700	82,985,600	(10,524,300)	-11.3%
TOTAL BEGINNING BALANCE & REVENUES	106,955,582	100,693,900	110,538,800	90,138,000	(10,555,900)	-10.5%
EXPENSES:						
POWER SUPPLY	43,265,652	39,468,900	37,701,000	23,832,000	(15,636,900)	-39.6%
SOLAR ENERGY	-	1,414,500	1,587,600	1,565,800	151,300	10.7%
SOLAR RENEWAL ENERGY CREDITS	-	-	351,600	300,000	300,000	0.0%
POWER SUPPLY MANAGEMENT	996,000	996,000	996,000	996,000	-	0.0%
PJM CHARGES - ENERGY	10,182,061	13,752,300	5,697,700	12,812,900	(939,400)	-6.8%
PJM CHARGES - TRANSMISSION & FEES	-	3,756,000	6,100,700	4,740,000	984,000	26.2%
CAPACITY CHARGES	8,685,938	12,564,800	11,817,200	15,787,200	3,222,400	25.6%
SUB-TOTAL POWER SUPPLY	63,129,651	71,952,500	64,251,800	60,033,900	(11,918,600)	-16.6%
PLANT OPERATIONS	5,500,857	5,914,900	5,914,900	6,015,800	100,900	1.7%
GENERATIONS FUELS	1,582,984	586,000	948,800	-	(586,000)	-100.0%
PJM SPOT MARKET ENERGY	-	(772,700)	(1,865,600)	(230,500)	542,200	-70.2%
PJM CREDITS	(4,081,759)	(427,000)	(488,400)	(397,000)	30,000	-7.0%
CAPACITY CREDITS	(7,373,701)	(14,318,600)	(14,318,600)	(15,079,800)	(761,200)	5.3%
GENERATION SUBTOTAL	(4,371,619)	(9,017,400)	(9,808,900)	(9,691,500)	(674,100)	7.5%
POWER SUPPLY & GENERATION SUBTOTAL	58,758,032	62,935,100	54,442,900	50,342,400	(12,592,700)	-20.0%
DIRECT EXPENDITURES						
TRANSMISSION/DISTRIBUTION	2,960,426	3,223,600	3,233,700	3,302,500	78,900	2.4%
ELECTRICAL ENGINEERING	986,042	1,163,900	1,171,300	1,192,200	28,300	2.4%
ADMINISTRATION	654,077	501,200	501,200	597,000	95,800	19.1%
METER READING	205,791	212,500	212,500	220,300	7,800	3.7%
SYSTEMS OPERATIONS	498,063	517,600	526,300	543,600	26,000	5.0%
DIRECT EXPENDITURE SUBTOTALS	5,304,399	5,618,800	5,645,000	5,855,600	236,800	4.2%
OTHER EXPENSES:						
UTILITY TAX	1,548,209	1,595,200	1,498,900	1,492,200	(103,000)	-6.5%
ALLOW FOR UNCOLLECTIBLES	150,000	150,000	150,000	200,000	50,000	33.3%
CONTRACTUAL SERVICES - RFP'S	5,207	190,000	190,000	100,000	(90,000)	-47.4%
RETIREE'S HEALTH CARE	646,510	696,500	696,500	513,300	(183,200)	-26.3%
OTHER EMPLOYMENT EXPENSES	-	157,900	149,200	150,000	(7,900)	-5.0%
TRANSFER TO PENSION UNFUNDED LIABILITY	1,110,500	1,074,200	7,274,200	1,314,200	240,000	22.3%
OPEB UNFUNDED LIABILITY	1,688,847	-	-	975,700	975,700	0.0%
GREEN ENERGY PAYMENT TO DEMEC	127,581	129,000	129,000	135,800	6,800	5.3%
INTRAFUND SERVICE FEES	3,105,015	3,224,500	3,177,100	3,319,400	94,900	2.9%
INTEREST ON DEPOSITS	21,297	35,000	35,000	27,000	(8,000)	-22.9%
INVENTORY WRITE OFFS	175,000	175,000	175,000	-	(175,000)	-100.0%
TRANSFER TO WORKER'S COMPENSATION	-	-	500,000	-	-	0.0%
DEBT SERVICE	3,371,609	3,323,600	3,323,600	3,301,900	(21,700)	-0.7%
OTHER EXPENSES SUBTOTAL	11,949,775	10,750,900	17,298,500	11,529,500	778,600	7.2%
TRANSFER TO:						
IMPROVEMENT & EXTENSION	3,500,000	3,500,000	3,500,000	5,448,600	1,948,600	55.7%
GENERAL FUND	7,876,288	8,000,000	8,000,000	8,000,000	-	0.0%
TRANSFER TO FUTURE CAPACITY RESERVE	-	-	2,100,000	-	-	0.0%
RATE STABILIZATION RESERVE	5,000,000	-	12,400,000	-	-	0.0%
TRANSFER TO SUBTOTAL	16,376,288	11,500,000	26,000,000	13,448,600	1,948,600	16.9%
TOTAL EXPENSES	92,388,494	90,804,800	103,386,400	81,176,100	(9,628,700)	-10.6%
BUDGET BALANCE - WORKING CAPITAL	14,567,088	9,889,100	7,152,400	8,961,900	(927,200)	-9.4%
TOTAL BUDGET BALANCE & EXPENSES	106,955,582	100,693,900	110,538,800	90,138,000	(10,555,900)	-10.5%
EXCEEDS/(REMAINS) TO MEET REQUIREMENT	6,723,688	2,535,900	26,600	2,442,400		
RESERVE BALANCES						
CONTINGENCY RESERVE	1,070,814	816,200	814,300	826,500	12,200	1% of Rev.
INSURANCE RESERVE	337,265	750,000	728,000	739,000	11,000	\$350K Min.
RATE STABILIZATION RESERVE	10,230,133	4,947,600	17,383,600	13,644,000	(3,739,600)	3%-10%

Electric Fund Fiscal Year 2013/2014 Revenue



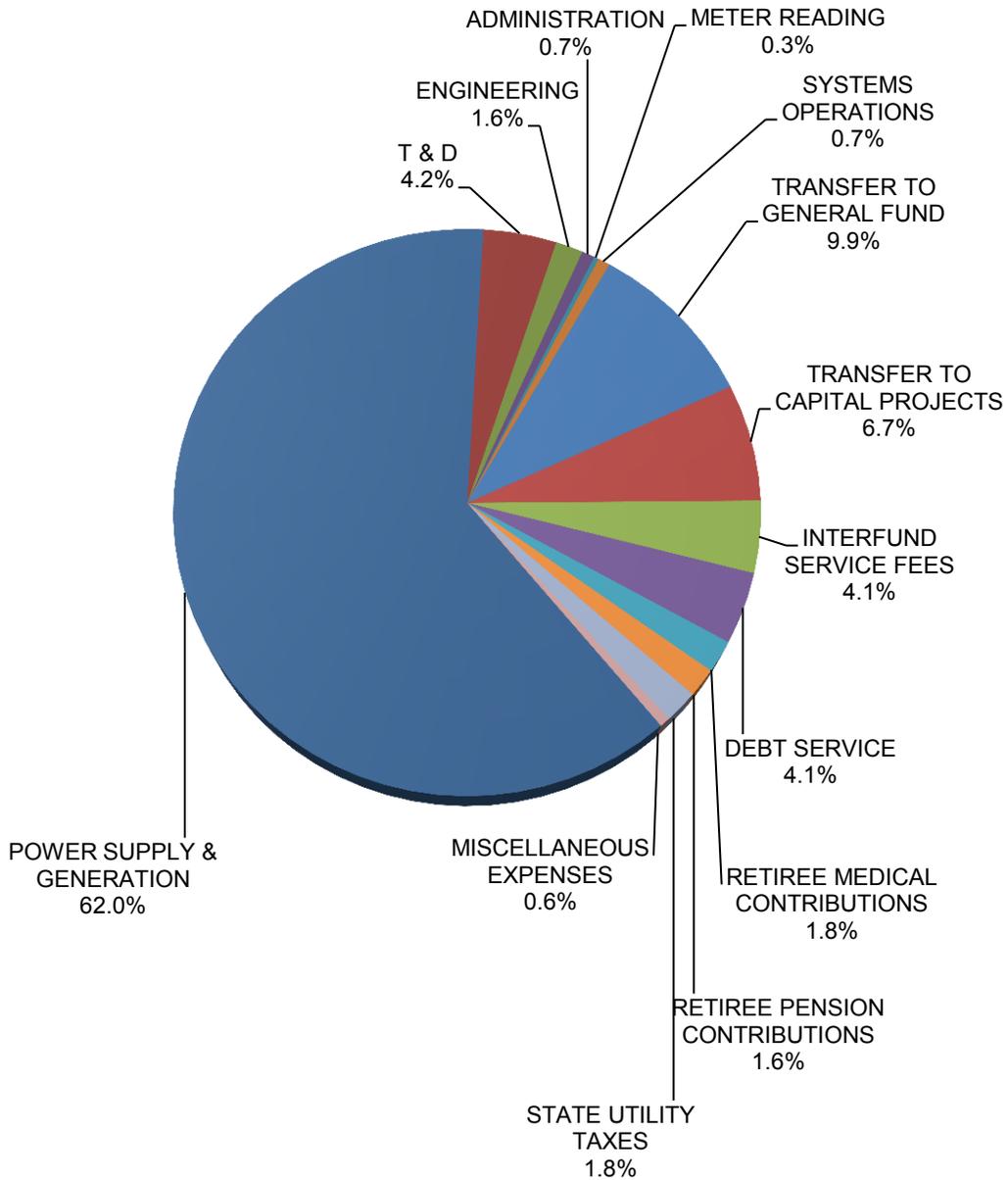
Electric Fund Fiscal Year 2013/2014

Expense by Category



Electric Fund Fiscal Year 2013/2014

Expense by Function



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

ELECTRIC IMPROVEMENT & EXTENSION FUND SUMMARY

	2011/12	2012/13	2012/13	2013/14	\$ DIFFERENCE	
	ACTUAL	BUDGET	REVISED	BUDGET	FY 14 VS	%
					FY13 REVISED	CHANGE
BEGINNING BALANCE	3,175,375	2,714,600	3,534,600	3,091,000	376,400	13.9%
REVENUES						
TRANSFER FROM ELECTRIC	3,500,000	3,500,000	3,500,000	5,448,600	1,948,600	55.7%
TRANSFER FROM DEPRECIATION RESERVE	300,000	-	-	-	-	0.0%
TRANSFER FROM FUTURE CAPACITY RESERVE	-	550,000	-	-	(550,000)	-100.0%
TRANSFER FROM INSURANCE STABILIZATION	70,730	-	-	-	-	0.0%
GENERAL SERVICE BILLING	-	-	91,100	440,000	440,000	0.0%
INCOME FROM SALE OF ASSETS	10,066	-	-	-	-	0.0%
INTEREST EARNINGS	25,168	40,700	40,700	25,200	(15,500)	-38.1%
TOTAL REVENUES	3,905,964	4,090,700	3,631,800	5,913,800	1,823,100	44.6%
TOTALS	7,081,339	6,805,300	7,166,400	9,004,800	2,199,500	32.3%
EXPENSES						
ELECTRIC GENERATION	1,455,376	1,441,300	1,236,600	2,117,800	676,500	46.9%
TRANSMISSION AND DISTRIBUTION	461,464	596,000	1,232,000	1,100,000	504,000	84.6%
ELECTRICAL ENGINEERING	1,619,603	1,932,700	1,606,800	2,405,800	473,100	24.5%
METER READING	10,280	-	-	-	-	0.0%
TOTAL EXPENSES	3,546,723	3,970,000	4,075,400	5,623,600	1,653,600	41.7%
BUDGET BALANCE	3,534,616	2,835,300	3,091,000	3,381,200	545,900	19.3%
TOTAL BUDGET BALANCE & EXPENSES	7,081,339	6,805,300	7,166,400	9,004,800	2,199,500	32.3%
	2011/12	2012/13	2012/13	2013/14	FY 14 PP VS	
	ACTUAL	BUDGET	REVISED	BUDGET	FY13	POLICY
RESERVE BALANCES						
DEPRECIATION RESERVE	9,742,058	9,864,800	9,829,700	9,977,100	147,400	Min.
FUTURE CAPACITY RESERVE	9,805,482	9,362,000	9,989,800	10,131,400	141,600	Min.

PERSONNEL INFORMATION

CONTAINS THE FOLLOWING:

- PERSONNEL TABLE
- PERSONNEL CHANGES
- PERSONNEL COST SUMMARY
- OVERTIME TRENDS
 - o FY11 THROUGH FY14 COMPARISON

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

City of Dover Fiscal Year 2014 Proposed Budget Personnel Table

DEPT/DIVISION	2011-2012	2012-2013	2013-2014
	BUDGET	BUDGET	PROPOSED
CITY CLERK	4.0	4.0	4.0
CITY MANAGER	5.0	3.0	3.0
CODE ENFORCEMENT	4.0	4.0	5.0
COMMUNITY DEVELOPMENT (GRANT FUND)	1.0	0.5	0.0
CUSTOMER SERVICES	14.0	14.0	14.0
ECONOMIC DEVELOPMENT	3.0	3.0	3.0
FACILITIES MANAGEMENT	12.0	9.0	7.0
FINANCE	8.0	8.0	8.0
FIRE	6.0	6.0	6.0
FLEET MAINTENANCE	6.0	6.0	6.0
GROUNDS	14.0	14.0	13.0
HUMAN RESOURCES	3.0	3.0	3.0
INFORMATION TECHNOLOGY	5.0	5.0	5.0
INSPECTIONS	7.0	7.0	6.0
LIBRARY	12.0	13.0	13.0
LIFE SAFETY	3.0	3.0	3.0
MAYOR	1.0	1.0	1.0
PARKS AND RECREATION	6.0	5.0	5.0
PLANNING	5.0	4.5	5.0
POLICE – TOTAL*	122.0	122.0	124.0
PROCUREMENT AND INVENTORY	6.0	4.0	4.0
PUBLIC WORKS ADMINISTRATION	5.0	6.0	5.0
SANITATION	13.0	11.0	11.0
STREETS	11.0	10.0	8.0
TAX ASSESSOR	3.0	3.0	3.0
GENERAL FUND & CDBG TOTAL	279.0	269.0	265.0
ELECTRIC ADMINISTRATION	4.0	3.0	3.0
ELECTRIC SYSTEM OPERATIONS	5.0	5.0	5.0
ELECTRIC ENGINEERING	10.0	10.0	10.0
ELECTRIC T & D	25.0	24.0	24.0
METER READING - CUSTOMER SERVICE	3.0	3.0	3.0
ELECTRIC FUND TOTAL	47.0	45.0	45.0
WATER/WASTEWATER ENGINEERING	6.0	6.0	7.0
WATER CONSTRUCTION	6.0	5.0	5.0
WATER MANAGEMENT	4.0	5.0	4.0
WASTEWATER MANAGEMENT	10.0	10.0	11.0
WATER TREATMENT PLANT	10.0	10.0	10.0
WATER/WASTEWATER FUND TOTAL	36.0	36.0	37.0
TOTAL FULL-TIME PERSONNEL	362.0	350.0	347.0

* 93 Officers; 31 Civilians = 124 Total Employees

DEPT/DIVISION	2011-2012	2012-2013	2013-2014
	BUDGET	BUDGET	BUDGET
PART-TIME PERSONNEL			
CITY COUNCIL COMMITTEES	17.0	17.0	17.0
PLANNING COMMISSION	14.0	14.0	14.0
FIRE	1.0	1.0	1.0
PARKS AND RECREATION	10.0	10.0	10.0
LIBRARY	10.0	13.0	14.0
CUSTOMER SERVICES	0.0	0.0	1.0
FINANCE	1.0	0.0	0.0
FACILITIES MANAGEMENT	1.0	0.0	0.0
SUBSTANCE ABUSE GRANT	12.0	12.0	12.0
TOTAL PART-TIME PERSONNEL	66.0	67.0	69.0
TOTAL PERSONNEL	428.0	417.0	416.0

FY 2014 ANNUAL OPERATING BUDGET

City of Dover Personnel Budget Fiscal Year 2014 Total City by Fund									
Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
1100-511	4	City Clerk	\$214,200	\$0	\$0	\$0	\$214,200	\$92,400	\$306,600
1200-512	17	City Council	\$0	\$0	\$0	\$84,300	\$84,300	\$6,600	\$90,900
1300-513	3	Assessor	\$124,700	\$0	\$0	\$0	\$124,700	\$48,300	\$173,000
1400-514	7	Fire	\$230,200	\$10,400	\$48,800	\$12,800	\$302,200	\$106,000	\$408,200
1500-522	13	Grounds	\$504,700	\$11,300	\$14,900	\$0	\$530,900	\$251,800	\$782,700
1500-523	27	Library	\$577,900	\$14,400	\$3,700	\$199,300	\$795,300	\$297,200	\$1,092,500
1500-525	15	Recreation	\$210,400	\$1,200	\$0	\$116,300	\$327,900	\$113,200	\$441,100
1600-531	3	Life Safety	\$132,000	\$9,700	\$7,000	\$0	\$148,700	\$57,900	\$206,600
1600-532	5	Code Enforcement	\$233,100	\$4,800	\$2,000	\$0	\$239,900	\$105,100	\$345,000
1600-533	19	Planning	\$313,100	(\$43,500)	\$0	\$17,100	\$286,700	\$120,100	\$406,800
1600-534	6	Building Inspections	\$252,700	\$3,600	\$1,000	\$0	\$257,300	\$112,200	\$369,500
1600-535	3	Economic Development	\$136,800	\$0	\$0	\$0	\$136,800	\$54,900	\$191,700
1700-542	31	Civilian Police	\$1,266,700	\$44,200	\$66,200	\$0	\$1,377,100	\$574,700	\$1,951,800
1700-543	93	Law Enforcement	\$6,439,200	\$192,000	\$500,000	\$0	\$7,131,200	\$3,480,800	\$10,612,000
1700-544	0	Police Extra Duty	\$675,400	\$0	\$0	\$0	\$675,400	\$84,600	\$760,000
1800-554	8	Streets	\$285,300	\$7,200	\$8,800	\$0	\$301,300	\$154,600	\$455,900
1800-555	11	Sanitation	\$386,000	\$12,000	\$13,200	\$0	\$411,200	\$208,600	\$619,800
2100-515	3	City Manager	\$207,000	\$0	\$1,500	\$0	\$208,500	\$83,200	\$291,700
2200-516	5	Information Technology	\$277,400	\$0	\$0	\$0	\$277,400	\$106,500	\$383,900
2300-517	8	Finance	\$493,700	\$1,200	\$0	\$0	\$494,900	\$218,900	\$713,800
2400-551	5	Public Works Admin	\$277,700	\$15,100	\$0	\$0	\$292,800	\$112,800	\$405,600
2500-552	7	Facilities	\$294,400	\$15,700	\$7,600	\$0	\$317,700	\$146,700	\$464,400
2700-571	4	Procurement & Inventory	\$178,700	\$3,600	\$0	\$0	\$182,300	\$66,500	\$248,800
2800-572	6	Fleet Maintenance	\$266,200	\$8,500	\$2,400	\$0	\$277,100	\$143,600	\$420,700
2900-529	15	Customer Service	\$563,400	\$10,800	\$0	\$0	\$574,200	\$266,500	\$840,700
3100-518	3	Human Resources	\$174,700	\$0	\$0	\$0	\$174,700	\$86,600	\$261,300
3200-519	1	Mayor	\$45,000	\$0	\$0	\$0	\$45,000	\$10,600	\$55,600
Total General Fund			\$14,760,600	\$322,200	\$677,100	\$429,800	\$16,189,700	\$7,110,900	\$23,300,600
Count	322	Divisions = 26; Library 13 part-time/temp; Recreation 10 part-time/temp; Fire 1 part-time/temp							
Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
2600-553	7	Engineering	\$412,700	\$2,400	\$3,300	\$0	\$418,400	\$171,200	\$589,600
5600-556	5	Construction	\$184,900	\$11,300	\$15,000	\$0	\$211,200	\$99,000	\$310,200
6800-568	4	Water	\$184,200	\$6,700	\$11,200	\$0	\$202,100	\$102,200	\$304,300
6900-569	11	Wastewater	\$361,300	\$20,800	\$27,100	\$0	\$409,200	\$188,700	\$597,900
7600-576	10	Water Treatment	\$429,300	\$12,500	\$19,700	\$0	\$461,500	\$237,900	\$699,400
Total Water/Wastewater Fund			\$1,572,400	\$53,700	\$76,300	\$0	\$1,702,400	\$799,000	\$2,501,400
Count	37	Divisions = 5							
Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
8200-562	24	T & D	\$1,440,500	\$57,500	\$127,800	\$0	\$1,625,800	\$626,900	\$2,252,700
8300-563	10	Engineering	\$592,000	\$40,600	\$15,000	\$0	\$647,600	\$254,000	\$901,600
8400-564	3	Administration	\$195,500	\$1,200	\$0	\$0	\$196,700	\$65,000	\$261,700
8500-565	3	Meter Reading	\$121,000	\$8,700	\$8,800	\$0	\$138,500	\$57,200	\$195,700
8600-526	5	System Operators	\$323,200	\$15,900	\$50,300	\$0	\$389,400	\$154,200	\$543,600
Total Electric Fund			\$2,672,200	\$123,900	\$201,900	\$0	\$2,998,000	\$1,157,300	\$4,155,300
Count	45	Divisions = 5							
Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
9900-596	0	CDBG	\$0	\$44,700	\$0	\$0	\$44,700	\$0	\$44,700
9900-581	12	Substance Abuse Grant	\$0	\$0	\$0	\$30,500	\$30,500	\$2,500	\$33,000
Total Grant Funds			\$0	\$44,700	\$0	\$30,500	\$75,200	\$2,500	\$77,700
Count	416	GRAND TOTAL							
Full-Time	347	Divisions = 37 w/o CDBG							
PP/TEMP	69	Includes: 17 Council/Committee, 1 Customer Service, 1 Fire, 14 Library, 10 Recreation, 12 Subs Abuse, 14 Planning							

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

**City of Dover
Fiscal Year 2014 Proposed Budget**

The proposed budget reflects the following personnel changes:

DEPT/DIVISION	POSITION	CHANGE	COMMENTS	# Positions
Public Works				
Administration	Public Works Inspector	Transfer To	Water/Wastewater Engineering	(1.0)
Facilities	Custodians	Removed	Contracting out	(2.0)
Grounds	Motor Equipment Operator	Removed		(1.0)
Streets	Motor Equipment Operators	Removed		(2.0)
				<u>(6.0)</u>
Police				
Civilian	Lan Tech	Addition	Shared resource with I/T	1.0
Civilian	Communications Operator	Addition	Assist with increase in calls and reduce overtime	1.0
				<u>2.0</u>
Customer Service	Part-time Customer Service Clerk	Addition	Focus on collections	1.0
Library	Part-time Library Assistant	Addition		1.0
GENERAL FUND & CDBG				(2.0)
Engineering	Public Works Inspector	Transfer From	Public Works Administration	1.0
WATER/WASTEWATER FUND				1.0

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

CITY OF DOVER
OVERTIME COMPARISON
FISCAL YEAR 2011 THROUGH 2014

DEPARTMENT	2011				2012				2013 THROUGH APRIL (83.0%)				2014
	Orig. Budget	Actual	Variance	% To Date	Orig. Budget	Actual	Variance	% To Date	Orig. Budget	Actual	Variance	% To Date	Proposed
CITY CLERK	-	-	-	---		73	(73)	---	-	-	-	---	-
FIRE	38,365	42,260	(3,895)	110.2%	39,148	55,292	(16,144)	141.2%	44,900	52,830	(7,930)	117.7%	48,800
GROUNDS	17,000	21,565	(4,565)	126.9%	15,300	15,021	279	98.2%	15,000	8,636	6,364	57.6%	14,900
PARKS & RECREATION	-	-	-	---	-	-	-	---		327	(327)	---	-
LIBRARY	3,500	3,766	(266)	107.6%	3,600	2,983	617	82.8%	3,500	4,868	(1,368)	139.1%	3,700
LIFE SAFETY	10,000	6,859	3,141	68.6%	6,900	7,512	(612)	108.9%	7,000	4,950	2,050	70.7%	7,000
CODE ENFORCEMENT	3,000	2,370	630	79.0%	2,670	2,608	62	97.7%	3,000	2,514	486	83.8%	2,000
PLANNING	3,606	3,946	(340)	---			-	---	1,800	600	1,200	33.3%	-
PUBLIC INSPECTIONS	1,500	-	1,500	---			-	---		610	(610)	---	1,000
POLICE CIVILIAN	50,000	53,246	(3,246)	106.5%	45,000	54,576	(9,576)	121.3%	55,000	62,500	(7,500)	113.6%	66,200
POLICE LAW ENFORCEMENT	450,000	482,449	(32,449)	107.2%	450,000	496,413	(46,413)	110.3%	500,000	396,495	103,505	79.3%	500,000
STREET	13,200	6,187	7,013	46.9%	11,880	5,026	6,854	42.3%	9,000	4,444	4,556	49.4%	8,800
SANITATION	18,000	20,411	(2,411)	113.4%	16,200	13,843	2,357	85.5%	15,000	9,944	5,056	66.3%	13,200
CITY MANAGER	-	-	-	---			-	---		1,737	(1,737)	---	1,500
FINANCE	3,000	3,179	(179)	---		188	(188)	---	1,800	-	1,800	0.0%	-
PW ADMINISTRATION	500	-	500	---		1,043	(1,043)	---	600	541	59	90.1%	-
FACILITIES MANAGEMENT	300	314	(14)	104.5%	450	1,058	(608)	235.1%	800	6,601	(5,801)	825.1%	7,600
PROCUREMENT & INVENTORY	350	322	28	91.9%	700	788	(88)	112.6%	400	1,714	(1,314)	428.4%	-
FLEET MAINTENANCE	5,976	5,985	(9)	100.2%	1,350	305	1,045	22.6%	3,500	773	2,727	22.1%	2,400
HUMAN RESOURCES	1,000	-	1,000	---			-	---			-	---	-
WATER ENGINEERING	3,120	460	2,660	14.7%	900	966	(66)	107.3%	600	949	(349)	158.2%	3,300
CONSTRUCTION & MAINT	5,000	10,462	(5,462)	209.2%	4,500	8,561	(4,061)	190.2%	12,500	11,665	835	93.3%	15,000
METERING/WATER	-	-	-	---			-	---			-	---	-
WATER	3,500	10,682	(7,182)	305.2%	9,900	8,160	1,740	82.4%	11,650	13,099	(1,449)	112.4%	11,200
WASTE-WATER	57,500	24,882	32,618	43.3%	24,300	23,300	1,000	95.9%	27,050	14,202	12,848	52.5%	27,100
WATER TREATMENT PLANT	25,880	18,291	7,589	70.7%	23,300	21,038	2,262	90.3%	18,500	25,976	(7,476)	140.4%	19,700
TRANSMISSION/DISTRIBUTION	110,074	121,397	(11,323)	110.3%	99,074	126,886	(27,812)	128.1%	127,800	140,882	(13,082)	110.2%	127,800
ELECTRIC ENGINEERING	47,320	6,234	41,086	13.2%	20,250	7,998	12,252	39.5%	7,800	17,120	(9,320)	219.5%	15,000
ELECTRIC ADMINISTRATION	-	-	-	---		237	(237)	---		2,021	(2,021)	---	-
ELECTRIC METERING	6,352	5,694	658	89.6%	12,250	9,129	3,121	74.5%	6,000	8,349	(2,349)	139.2%	8,800
ELECTRIC SYSTEMS OPERATIONS	61,350	52,681	8,669	85.9%	18,000	43,311	(25,311)	240.6%	43,900	49,031	(5,131)	111.7%	50,300
TOTAL	939,393	903,642	35,751	96.2%	805,672	906,315	(100,643)	112.5%	917,100	843,376	73,724	92.0%	955,300
ELECTRIC PLANT OPERATIONS	179,816	209,636	(29,820)	116.6%	172,800	169,456	3,344	98.1%	180,900	163,076	17,824	90.1%	195,700
POLICE EXTRA DUTY	400,000	495,757	(95,757)	123.9%	400,000	636,631	(236,631)	159.2%	514,900	529,303	(14,403)	102.8%	675,400

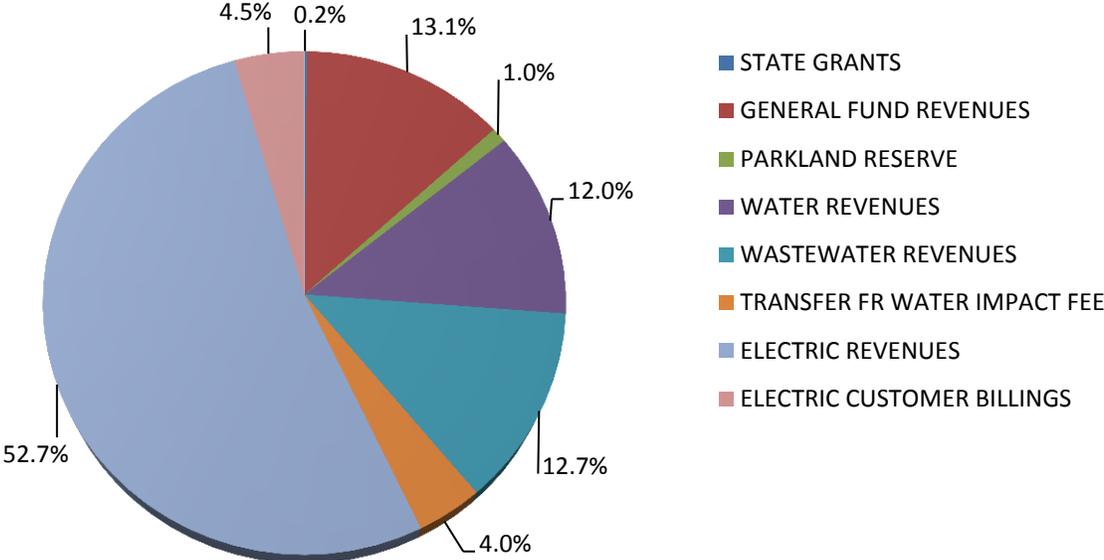
CAPITAL INVESTMENTS PLAN

CONTAINS THE FOLLOWING
SUBSECTIONS:

- REVENUE SOURCES AND FUNDS
- TOTAL CITY SUMMARY
- GENERAL
- WATER/WASTEWATER
- ELECTRIC
- VEHICLE REPLACE

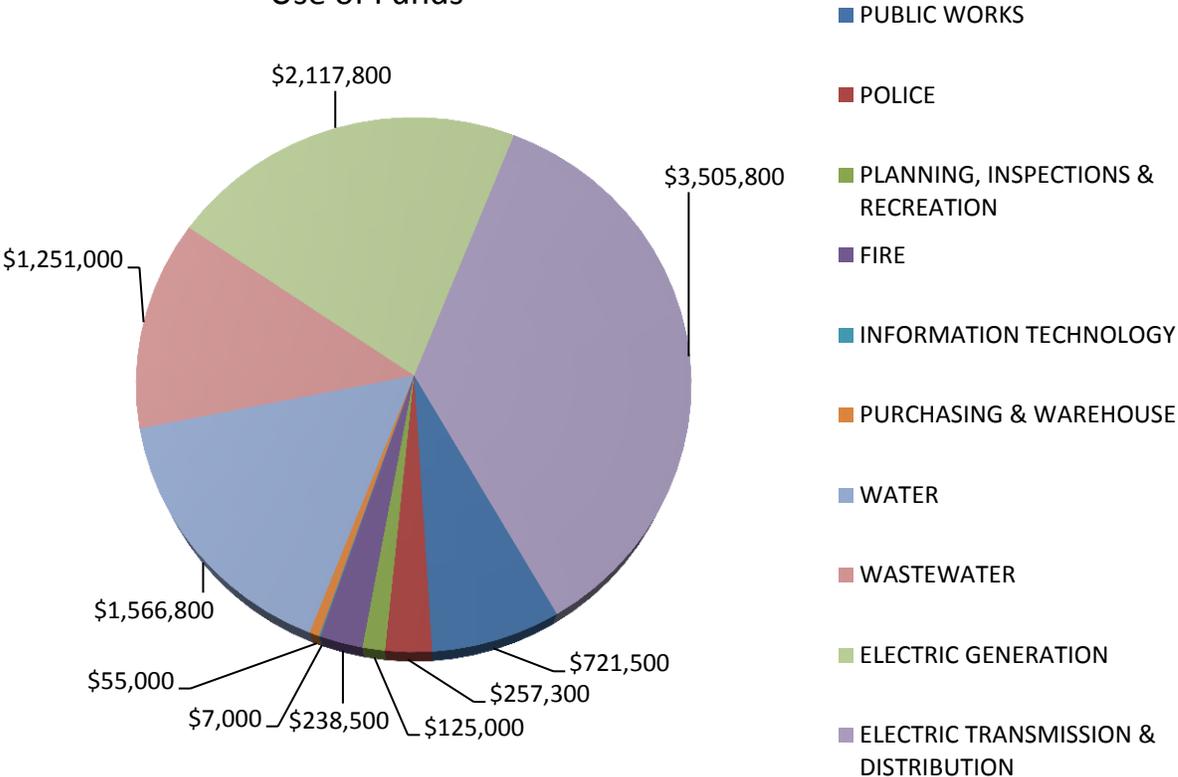
2013 - 2014 Capital Improvement Program

Financing Sources



Total Capital Plan \$9,845,700

Use of Funds



GENERAL FUND

City of Dover, Delaware
FY 2014 Capital Investment Plan
FY 14 thru FY 18

FUNDING SOURCE SUMMARY

Source	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Community Transportation Fund		30,000	250,000			280,000
General Fund	380,500	788,200	619,200	902,200	709,200	3,399,300
Parkland Reserve Fund	80,000	40,000	50,000			170,000
State Grant	15,000	113,000	240,000	183,000		551,000
GRAND TOTAL	475,500	971,200	1,159,200	1,085,200	709,200	4,400,300

City of Dover, Delaware
 *****FY 2014 Capital Investment Plan
 FY 14 thru FY 18

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Central Services								
Security Cameras & Electronic Gate for City Yard	CS1402	1	55,000					55,000
Central Services Total			55,000					55,000
Fire/Robbins Hose								
Annual Contribution to Robbins Hose	FR1400	1	238,500	324,200	319,200	319,200	319,200	1,520,300
Fire/Robbins Hose Total			238,500	324,200	319,200	319,200	319,200	1,520,300
Information Technology								
Server and Backup Solution Replacement	IT1400	1	7,000	21,000				28,000
Information Technology Total			7,000	21,000				28,000
Parks and Recreation								
Air Conditioning System at JW Pitts Center	PR1401	1	65,000					65,000
Schutte Park Land Improvements	PR1402	1	30,000	190,000				220,000
Park and Playground Improvement Program	PR1501	1		66,000		66,000		132,000
Splash Pad	PR1503	1		20,000	280,000			300,000
Silver Lake Revitalization Project	PR1504	3		50,000	250,000	100,000	100,000	500,000
Skate Parks	PR1602	1			10,000	300,000		310,000
Parks and Recreation Total			95,000	326,000	540,000	466,000	100,000	1,527,000
Police								
Copier Replacement	PD1401	1	10,000					10,000
Police Total			10,000					10,000
Public Works - Streets								
Concrete Construction and Replacement Program	ST1402	2	70,000	75,000	80,000	85,000	90,000	400,000
Street and Alley Program	ST1502	1	0	225,000	220,000	215,000	200,000	860,000
Public Works - Streets Total			70,000	300,000	300,000	300,000	290,000	1,260,000
GRAND TOTAL			475,500	971,200	1,159,200	1,085,200	709,200	4,400,300

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Central Services

City of Dover, Delaware

Contact Peter Gregg

Project #	CS1402
Project Name	Security Cameras & Electronic Gate for City Yard

Type Equipment

Useful Life 5-10 years

Category General

Priority 1

Status Active

New Project: Yes

Account Number:

Time-Line:

Total Project Cost: \$55,000

Description
Install three (3) security cameras in the City Yard located at 710 William Street. Replace main gate with electric slide gate with all electric controls and 2 key pads. Cameras will be placed to monitor refueling activity, city vehicle ready line and gate access. Price will include reprogramming of city I.D cards as necessary to allow Police, Fire and selected City personnel after-hours access to the yard.

Justification
To provide greater security and limited access of inventory, fuel pumps and vehicles located in the City yard. There are several occasions each year when an employee working after hours fuels up their vehicle and leaves the yard gate open. When this happens on a Friday evening, the yard has been left open all weekend. Over the past several years, we have experienced significant inventory variances on the fuel inventory. The cameras will serve as an internal control tool to insure no theft is occurring.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Equip/Vehicle/Furnishings	55,000					55,000
Total	55,000					55,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
General Fund	55,000					55,000
Total	55,000					55,000

Budget Impact/Other
Cameras and installation covered by a 1 year warranty. After warranty expires, repairs will be billed as time and materials.

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Fire/Robbins Hose

Contact Fire Chief

Type Equipment

Useful Life 15-20 years

Category General

Priority 1

Status Active

Total Project Cost: \$3,136,036

Project #	FR1400
Project Name	Annual Contribution to Robbins Hose

New Project: No

Account Number:

Time-Line:

Description	
This contribution covers payments to the Robbins Hose Company to cover the Major Fire Apparatus Replacement Plan.	

Justification	
<p>The Major Fire Apparatus Replacement Plan ensures loan payments for replacement according to a schedule which guarantees equipment will not be outdated and unserviceable. This plan is based on replacing one of the Company's five engines and one rescue vehicle every three years which would put the average replacement age at 18 years. The two ladder trucks would be replaced every 15 years depending on condition and current needs. This schedule would reduce overall maintenance costs because fire apparatus would be replaced before major problems occur. By providing the Robbins Hose Company with the needed payments for the Major Fire Apparatus Replacement Plan, the Robbins Hose Company will be enabled to pay for a \$2.5 million door rehabilitation of the Company Headquarters on Governors Avenue. This renovation is designed to handle 25 years of growth of the company and would preclude any need for an additional fire station in Dover. The Robbins Hose Company will also cover costs associated with miscellaneous apparatus and equipment such as command units, utility vehicles, and large hose replacement. CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT result in increased maintenance costs; possibility of not meeting ISO requirements and NFPA standards .</p>	

Prior	Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total	Future
1,206,536	Equip/Vehicle/Furnishings	238,500	324,200	319,200	319,200	319,200	1,520,300	409,200
Total	Total	238,500	324,200	319,200	319,200	319,200	1,520,300	Total

Prior	Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total	Future
1,206,536	General Fund	238,500	324,200	319,200	319,200	319,200	1,520,300	409,200
Total	Total	238,500	324,200	319,200	319,200	319,200	1,520,300	Total

Budget Impact/Other	

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Information Technology

City of Dover, Delaware

Contact IT Director

Project #	IT1400
Project Name	Server and Backup Solution Replacement

Type Equipment

Useful Life 3 - 5 Years

Category General

Priority 1

Status Active

New Project:

Account Number:

Time-Line:

Total Project Cost: \$85,000

Description
The City has ten (10) servers in production (excluding those that are part of the phone system). The servers were included as part of the Lifecycle plan, and six (6) were scheduled to be replaced in Fiscal 2012. As a cost savings measure, those servers were retained and their support contract was extended. The servers need to be replaced as scheduled in order to continue reliable service. The backup solution that has been used to back up the servers has exceeded its capacity.

Justification
The continued 99.999% availability of the City's Information Technology systems could be at risk if hardware failures occur. With increasing age, the likelihood of a failure increases. The industry standard for server replacements is three to five years; extending past five years is a risk. Additionally, It is no longer possible to get a complete backup on a nightly basis. The backup plan has been modified to make sure critical data is backed up; however, it leaves the City vulnerable. In the event of a disaster recovery, some data would be lost. Aging server hardware coupled with an inability to get a complete backup every night increases the risks exponentially. The estimated cost to replace a server is \$7,000 each which includes five years maintenance. It is estimated that a replacement of the backup solution would cost approximately \$15,000 including maintenance and tapes. Existing tapes will not work on a new solution.

Prior	Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
57,000	Other	7,000	21,000				28,000
Total	Total	7,000	21,000				28,000

Prior	Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
57,000	General Fund	7,000	21,000				28,000
Total	Total	7,000	21,000				28,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Parks and Recreation
 Contact Parks & Recreation Director

City of Dover, Delaware

Project # PR1401
Project Name Air Conditioning System at JW Pitts Center

Type Improvement
Useful Life 10-15 years
Category General
Priority 1
Status Active

New Project: No **Account Number:**
Time-Line: FY14

Total Project Cost: \$65,000

Description
 When the John W. Pitts Center was constructed, there was no air conditioning installed in the gymnasium. This has significantly limited the utility of the gymnasium during the summer months.

Justification
 The absence of air conditioning in the Pitts Center gymnasium has an adverse effect on our summer programming, which includes a summer basketball league and basketball camps. On days of high heat and humidity, the gymnasium sometimes has to be closed to the public. With the closure of the recreation center at Dover Park, the Super Summer Playground and other summer activities have been moved to Schutte Park and the JW Pitts Center. Use of the gymnasium will be necessary on rainy days during camp. Lack of air conditioning at the JW Pitts Center gymnasium significantly interferes with our ability to serve the community.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	65,000					65,000
Total	65,000					65,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Parkland Reserve Fund	65,000					65,000
Total	65,000					65,000

Budget Impact/Other
 No longer need to retain the Dover Park building rental staff resulting in savings of about \$17K a year.

Budget Items	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Personnel Savings	17,025	17,025	17,025	17,025		68,100
Total	17,025	17,025	17,025	17,025		68,100

FY 2014 Capital Investment Plan

FY 14 *thru* FY 18

Department Parks and Recreation

City of Dover, Delaware

Contact Public Works Director

Project # PR1402
Project Name Schutte Park Land Improvements

Type Improvement

Useful Life 50 years

Category General

Priority 1

Status Active

New Project: No

Account Number: TBD

Time-Line: FY14-FY15

Total Project Cost: \$220,000

Description
 This project will include a boundary and topographical survey of Schutte Park and a plan to develop multipurpose fields on the lands on the west side of the park and to complete the multipurpose pathway around the park's perimeter. Once plans are complete, the improvements will be constructed in FY 15.

Justification
 Currently, the Schutte Park addition is unusable. There is constant demand for field space, and we have 14 acres of unusable space.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design	30,000					30,000
Construction/Maintenance		190,000				190,000
Total	30,000	190,000				220,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Community Transportation Fun		30,000				30,000
General Fund	15,000	40,000				55,000
Parkland Reserve Fund		40,000				40,000
State Grant	15,000	80,000				95,000
Total	30,000	190,000				220,000

Budget Impact/Other
 Construction to be complete in the same time frame as the new Boys & Girls Club.

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Parks and Recreation

City of Dover, Delaware

Contact Parks & Recreation Director

Project # PR1405
Project Name Lighted Soccer/Multi Purpose Field

Type Improvement
Useful Life 10-15 years
Category General
Priority 8 --
Status Inactive

New Project: Account Number:
Time-Line: November 2013 - March 2014

Total Project Cost: \$195,000

Description
 This project will provide one lighted, multipurpose field at Schutte Park. Consequences of delaying or eliminating this project will be that the City will not be able to provide field space for the outdoor sport leagues.

Justification
 Due to the construction of the Pitts Center and the loss of field space, the demand for field space for soccer, lacrosse, flag football and field hockey has grown. We can increase usage of existing fields by lighting one field while will enable teams to play at night.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	195,000					195,000
Total	195,000					195,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
General Fund	195,000					195,000
Total	195,000					195,000

Budget Impact/Other
 The cost of electricity for lights will be charged to the teams using the fields.

Budget Items	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Other (Insurance, Utilities)	8,000	16,000				24,000
Total	8,000	16,000				24,000

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Parks and Recreation

Contact Public Works Director

Project # PR1501
Project Name Park and Playground Improvement Program

Type Improvement

Useful Life 10-15 years

Category General

Priority 1

Status Active

New Project: No

Account Number: TBD

Time-Line: FY15-FY17

Total Project Cost: \$132,000

Description
 This project provides for a regular replacement of playground equipment throughout the park system. It could also potentially include installation of playground equipment in parks without equipment. This is important to ensure that equipment is replaced as old equipment deteriorates and becomes less safe. All newly installed equipment will meet the standards of the Consumer Product Safety Commission.

Justification
 As equipment ages it deteriorates and can become unsightly and/or unsafe. Replacement of dated equipment is important to ensure that our parks meet the needs of the population and provides a safe play environment

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance		66,000		66,000		132,000
Total		66,000		66,000		132,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
General Fund		33,000		33,000		66,000
State Grant		33,000		33,000		66,000
Total		66,000		66,000		132,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Parks and Recreation

Contact Public Works Director

Project # **PR1503**
 Project Name **Splash Pad**

Type Improvement

Useful Life 10-15 years

Category General

Priority 1

Status Active

New Project: No

Account Number: TBD

Time-Line: FY15-FY16

Total Project Cost: **\$300,000**

Description
 This project will construct a ground-level splash pad in a City Park. Consequences of delaying or eliminating this project include; not meeting the needs of our residents who depend on Silver Lake for outdoor recreation.

Justification
 This project would improve the quality of life for families in Dover. It would be an enhancement to our summer outdoor camp and sport activities and provide outdoor water activities during the summer months.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design		20,000				20,000
Construction/Maintenance			280,000			280,000
Total		20,000	280,000			300,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
General Fund		20,000				20,000
Parkland Reserve Fund			40,000			40,000
State Grant			240,000			240,000
Total		20,000	280,000			300,000

Budget Impact/Other
 Increased Water Usage

Prior	Budget Items	FY 14	FY 15	FY 16	FY 17	FY 18	Total
17,000	Other (Insurance, Utilities)	18,000	19,000	20,000			57,000
Total	Total	18,000	19,000	20,000			57,000

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Parks and Recreation

Contact Public Works Director

Project #	PR1504
Project Name	Silver Lake Revitalization Project

Type Improvement

Useful Life 10-15 years

Category General

Priority 3

Status Active

New Project: No

Account Number:

Time-Line: FY15-FY18

Total Project Cost: \$500,000

Description
The proposed project will remove all the old pavement and parking areas and construct a new central parking lot and access to the boat ramp area as well as access from Kings Highway. The existing pavement condition is in poor repair, and the parking pods create a public perception problem. This project will plant trees, flowers and shrubs below the Silver Lake dam to Court Street, along the St. Jones River in order to improve water quality and protect the stream bank. This will be a multi-year project. The department continues to receive complaints regarding the parking pods, the further deterioration of the existing pavement sections and parking areas, lack of stormwater management practices, bank erosion related to stormwater runoff and poor lighting.

Justification
Currently there are no stormwater management practices being implemented at this site and the location adjacent to the St. Jones River causes direct stormwater discharge to an environmentally sensitive area. The proposed reconstruction and relocation of the loaded parking lot will allow for best management practices regarding stormwater management to be implemented at this site.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design		50,000				50,000
Construction/Maintenance			250,000	100,000	100,000	450,000
Total		50,000	250,000	100,000	100,000	500,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Community Transportation Fun			250,000			250,000
General Fund		50,000		100,000	100,000	250,000
Total		50,000	250,000	100,000	100,000	500,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Parks and Recreation

Contact Public Works Director

Project # PR1602
Project Name Skate Parks

Type Improvement

Useful Life 10-15 years

Category General

New Project: No

Account Number: TBD

Priority 1

Time-Line: FY16-FY17

Status Active

Total Project Cost: \$310,000

Description
 This project will construct a skating area at Schutte Park. Consequences of delaying or eliminating this project will result in the continual lack of meeting the needs of youth population, more destruction and problems with business property.

Justification
 Many youth and their parents have approached the City to build a skateboard park. Area business owners have complained about skateboarders damaging their property. This park would give the youth a designated area to use their skateboards. In addition, the City will work with the State Park Committee and Kent County Levy Court to develop a skate park in Fiscal 2017.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design			10,000			10,000
Construction/Maintenance				300,000		300,000
Total			10,000	300,000		310,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
General Fund				150,000		150,000
Parkland Reserve Fund			10,000			10,000
State Grant				150,000		150,000
Total			10,000	300,000		310,000

Budget Impact/Other

Budget Items	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Maintenance	2,500	2,500	3,000			8,000
Total	2,500	2,500	3,000			8,000

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Police

Contact Police Chief

Project # PD1401
Project Name Copier Replacement

Type Equipment

Useful Life 6

Category General

Priority 1

Status Active

New Project: Yes Account Number: 147-1700-541-40-21

Time-Line: July 2013 - June 2014

Total Project Cost: \$10,000

Description
 Replacement of the copy machine located in the Records Unit. The copier currently in use was purchased/installed in August 2009 (FY10). The new copier will replace the Records Unit copier and the replaced copier will be relocated and replace the older model copier located in the Criminal Investigations Unit upstairs.

Justification
 To maintain efficient operations within the Department, two high-speed copiers are needed to accommodate all the paperwork processing and generation that police work requires. These copiers are located in the records unit and the CI unit and the monthly copy volume for each are 18,500 and 12,500 respectively.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	10,000					10,000
Total	10,000					10,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
General Fund	10,000					10,000
Total	10,000					10,000

Budget Impact/Other
 Savings will occur in the first year of the purchase since the warranty period covers maintenance. Contract maintenance costs will resume in the second year, after the warranty period expires.

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Public Works - Streets

Contact Public Works Director

Project # ST1402
Project Name Concrete Construction and Replacement Program

Type Maintenance

Useful Life 30+ years

Category General

New Project: No

Account Number: 147-1800-554.40-31

Priority 2

Time-Line: FY14-FY18

Status Active

Total Project Cost: \$400,000

Description

This program replaces and rehabilitates deteriorated sidewalks and curbs throughout the City using in-house labor and private contractors. This is in accordance with the ADA. Delaying or eliminated the project will result in continued complaints and insurance claims from citizens and visitors. In addition, further deterioration of the sidewalk network will occur.

Justification

This program promotes the interconnection of the sidewalk network to conform to ISTEA (Intermodal Surface Transportation Efficiency Act) and rehabilitates sidewalks that have root damage from City street trees. This program also facilitates compliance with the Americans with Disabilities Act as it relates to the pedestrian network as well as improving localized drainage issues.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	70,000	75,000	80,000	85,000	90,000	400,000
Total	70,000	75,000	80,000	85,000	90,000	400,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
General Fund	70,000	75,000	80,000	85,000	90,000	400,000
Total	70,000	75,000	80,000	85,000	90,000	400,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Public Works - Streets

Contact Public Works Director

Project # ST1502
Project Name Street and Alley Program

Type Improvement

Useful Life 20-25 years

Category General

Priority 1

Status Active

New Project: No

Account Number: 147-1800-554.40-31

Time-Line: FY14-FY18

Total Project Cost: \$860,000

Description

This project will rehabilitate approximately three to five percent (3-5%) of the street and alley network each year. The estimated capital maintenance costs are \$33.7 million over a 20-year planning horizon in Fiscal Year 2005 dollars. This estimate is based on the needs survey conducted by Public Services in Fiscal Year 2004. Continuous maintenance on these assets will prevent more costly reconstruction in the future. This project combines the former Street Resurfacing Program, the Alley Program and the Barrier Free Access Ramp Program.

Justification

The program identifies maintenance costs for the 84.79 miles of streets and 15.24 miles of alleys as of June 30, 2010. Replacement of deteriorated curbs, gutters, and sidewalks provides improved use, drainage, and the appearance of the pavement section. The Street and Alley Program schedule is driven by funding and road ratings. Total street mileage is growing as more roads and alleys are dedicated for public maintenance due to growth.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	0	225,000	220,000	215,000	200,000	860,000
Total	0	225,000	220,000	215,000	200,000	860,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
General Fund	0	225,000	220,000	215,000	200,000	860,000
Total	0	225,000	220,000	215,000	200,000	860,000

Budget Impact/Other

The proposed project includes parking reconstruction, planning and design, and ultimately landscaping for this section of the St. Jones River.

**WATER/WASTEWATER
FUND**

City of Dover, Delaware
FY 2014 Capital Investment Plan
FY 14 thru FY 18

FUNDING SOURCE SUMMARY

Source	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Impact Fee Reserve	390,000	1,315,600	165,000	165,000	182,000	2,217,600
Water/Wastewater Fund	2,073,800	3,219,700	3,008,800	3,498,900	2,835,500	14,636,700
GRAND TOTAL	2,463,800	4,535,300	3,173,800	3,663,900	3,017,500	16,854,300

City of Dover, Delaware
FY 2014 Capital Investment Plan
 FY 14 thru FY 18

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Wastewater Management								
Inflow/Infiltration Removal	WW1401	1	1,013,800	1,264,500	1,200,000	1,207,500	1,250,000	5,935,800
Westover Pump Station and Force Main Upgrade	WW1502	2		703,800				703,800
Hazletville Road Interceptor	WW1503	3		740,000				740,000
Lakeview Drive Pump Station Replacement	WW1504	4		450,000				450,000
Retreat Pump Station Replacement	WW1505	5		52,000	360,500			412,500
Rolling Acres Pump Station Replacement	WW1603	3			52,000	360,500		412,500
Lepore Road Sanitary Sewer Upgrade	WW1703	3				50,000	275,000	325,000
Delaware Tech Pump Station Replacement	WW1704	4				52,000	403,000	455,000
Silver Lake Pump Station Replacement	WW1804	4					52,000	52,000
Wastewater Management Total			1,013,800	3,210,300	1,612,500	1,670,000	1,980,000	9,486,600
Water Management								
Wellhead Redevelopment Program	WD1401	1	75,000	80,000	82,500	85,000	87,500	410,000
Emergency Generators (Wells)	WD1403	3	80,000					80,000
1.0 MG Elevated Water Storage Tower	WD1404	4	390,000					390,000
Water Treatment Plant Process Improvemens	WD1503	3		150,000	350,000	550,000		1,050,000
SCADA Equipment Technology Upgrade	WD1504	4		80,000	80,000			160,000
Future Well Installation	WD1505	5		55,000	98,800	408,900		562,700
Water Quality Improvements	WQ1401	2	905,000	960,000	950,000	950,000	950,000	4,715,000
Water Management Total			1,450,000	1,325,000	1,561,300	1,993,900	1,037,500	7,367,700
GRAND TOTAL			2,463,800	4,535,300	3,173,800	3,663,900	3,017,500	16,854,300

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 50-80

Category Water/Wastewater

Priority 1

Status Active

Project # WW1401
Project Name Inflow/Infiltration Removal

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY14-FY18

Total Project Cost: \$5,935,800

Description

This project identifies and corrects areas in the sanitary sewer collection system that are deteriorating and allowing groundwater to enter the sanitary sewer system through cracked pipes and/or joints. Video investigations of the lines are performed by in-house crews to determine the condition of subject pipes which may also help with the identification of sump pumps and other illicit connections to the system which will have to be removed by individual property owners. Investigations are occurring systematically through the sewer basins to establish projects for the following year. Sanitary sewer lines are also being inspected in conjunction with water quality improvement project areas to determine main condition. Smoke testing, pipe relining and or replacement are to occur each year. The wet weather which was experienced in both 2003 and 2009/2010/2011, exemplified the fact that the aging and deteriorating sanitary sewer system allows groundwater and rain water to enter the system. This in turn results in higher treatment charges from Kent County. In FY 2011 a new groundwater inflow adjustment charge was established as a result. It is critical to continue making improvements on a regular and planned basis to improve the integrity of the wastewater system. Weather occurs in a cyclical fashion and discrepancies between fees collected and charges received will likely happen again when groundwater and precipitation levels rise. Anticipated areas that will be rehabilitated include City of Dover maintained infrastructure that contributes to the following pump station; White Oak Farms.

Justification

The wet weather experienced in both 2003 and 2009/2010/2011, highlighted the fact that we have an aging wastewater system that requires more attention to the condition of the old pipe network and more monitoring of illicit connections to the system. Inflow and infiltration are problems that all customers pay for since they are costs that are not assigned to an individual customer. Therefore, all customers are affected by expenses related to inflow and infiltration. Delaying or eliminating this project will result in continued higher treatment charges for wastewater flow to Kent County than is necessary. In addition, the reduction in available capacity in the City and county systems due to inflow and infiltration will reduce the capacity available for

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	1,013,800	1,264,500	1,200,000	1,207,500	1,250,000	5,935,800
Total	1,013,800	1,264,500	1,200,000	1,207,500	1,250,000	5,935,800

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Water/Wastewater Fund	1,013,800	1,264,500	1,200,000	1,207,500	1,250,000	5,935,800
Total	1,013,800	1,264,500	1,200,000	1,207,500	1,250,000	5,935,800

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 2

Status Active

Project # WW1502
Project Name Westover Pump Station and Force Main Upgrade

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY15

Total Project Cost: \$703,800

Description
 The proposed project includes the upgrade of the Smith & Loveless pumping station and force main installed in 1994. The pump station's available capacity will be consumed with the build out of the Village of Cannon Mills and will be in need of additional capacity in order to be able receive additional flow from the west, specifically, the new Dover High School. The project will include replacement of interior six-inch suction and discharge piping with eight-inch pipe and upgrade 1,400 feet of six-inch force main to 12-inch diameter pipe from the station to Electric Avenue.

Justification
 Provide adequate capacity to receive additional sewage flow from the immediate vicinity due to development and annexation. Pump failure resulting in a sewage spill into waterways or backup in a residence. This project was postponed due to inadequate staffing levels and Department restructuring.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance		703,800				703,800
Total		703,800				703,800

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Impact Fee Reserve		703,800				703,800
Total		703,800				703,800

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 3

Status Active

Project # WW1503
Project Name Hazletville Road Interceptor

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY15

Total Project Cost: \$740,000

Description

This project, identified in the 2009 Wastewater Master Plan, identified sections of 15" gravity wastewater main as being overloaded in peak conditions, due to a negative slope in the pipe. This project calls for the upgrade of roughly 1,320 linear feet of wastewater main. The proposed upgrade will install 21" main at proper slope to provide adequate capacity and allow for future growth in the basin.

Justification

This project has been identified by the 2009 Wastewater Master Plan that the section of pipes is flowing nearly full, due to negative slope. This project will allow for proper capacity to handle current flow as well to allow for growth. Delaying or eliminating this project would result in overflow of wastewater material. This project was postponed due to inadequate staffing levels and Department restructuring.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance		740,000				740,000
Total		740,000				740,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Impact Fee Reserve		591,000				591,000
Water/Wastewater Fund		149,000				149,000
Total		740,000				740,000

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

Project #	WW1504
Project Name	Lakeview Drive Pump Station Replacement

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY15

Total Project Cost: \$450,000

Description
This project calls for replacement of the Smith & Loveless package pumping station installed in 1971. The station has exceeded its life anticipated expectancy of 20-25 years and is need of a capacity upgrade due to high peak inflow rates. This station is located within the roadway of Lakeview Drive. The design portion of this project is to address the relocation of this station.

Justification
Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable and replacement of equipment is costly. This project was postponed due to inadequate staffing levels and Department restructuring.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance		450,000				450,000
Total		450,000				450,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Water/Wastewater Fund		450,000				450,000
Total		450,000				450,000

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 5

Status Active

Project # WW1505
Project Name Retreat Pump Station Replacement

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY15-FY16

Total Project Cost: \$412,500

Description
 The proposed project includes the replacement of the Smith & Loveless package pumping station installed in 1978. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade due to the increased growth in the basin, specifically the proposed development at the Maple Dale Country Club, which had provided a cash-in-lieu contribution for upgrading the station proportional to the amount of flow they will be contributing to the pump station.

Justification
 Replace the aged station with a completely new station to prevent the need for costly non budgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterways or backup in a residence. Because of the age of the pump station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2015; construction in Fiscal 2016.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design		52,000				52,000
Construction/Maintenance			360,500			360,500
Total		52,000	360,500			412,500

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Impact Fee Reserve		20,800	144,200			165,000
Water/Wastewater Fund		31,200	216,300			247,500
Total		52,000	360,500			412,500

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 3

Status Active

Project # WW1603
Project Name Rolling Acres Pump Station Replacement

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY16-FY17

Total Project Cost: \$412,500

Description
 This project calls for replacement of the Smith & Loveless package pumping station installed in 1973 in order to handle the commercial areas from Harrington Realty Shopping Center to the Howard Johnson Hotel. The station has exceeded its life anticipated expectancy of 20-25 years and is in need of a capacity upgrade due to the high peak inflow rates. This station experiences periods of high inflow rates due to the hotel occupancy and is susceptible to possible inflow/infiltration. Staff has observed numerous pump high wet well alarms due to high inflows and increased runtimes during wet months.

Justification
 Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable, and replacement of equipment is costly. Design and bid in Fiscal 2016; construction in Fiscal 2017

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design			52,000			52,000
Construction/Maintenance				360,500		360,500
Total			52,000	360,500		412,500

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Impact Fee Reserve			20,800	144,200		165,000
Water/Wastewater Fund			31,200	216,300		247,500
Total			52,000	360,500		412,500

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 3

Status Active

Project # WW1703
Project Name Lepore Road Sanitary Sewer Upgrade

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY17-FY18

Total Project Cost: \$325,000

Description

This project calls for the replacement of approximately 374 linear feet of 8 inch gravity sewer main. Currently, the sewer main operates in a reverse slope condition, which overloads the pipe. The proposed upgrade will provide slope and adequate capacity for current flow to be carried to discharge.

Justification

This project will allow for proper capacity and slope to handle the current flow. Delaying or eliminating this project could result in overflow of wastewater material. Design and bid in Fiscal 2017; construction in Fiscal 2018.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design				50,000		50,000
Construction/Maintenance					275,000	275,000
Total				50,000	275,000	325,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Water/Wastewater Fund				50,000	275,000	325,000
Total				50,000	275,000	325,000

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

Project # WW1704
Project Name Delaware Tech Pump Station Replacement

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY17-FY18

Total Project Cost: \$455,000

Description
 This project calls for replacement of the Smith & Loveless package pumping station installed in 1975 in order to handle the increased flows from the area. The station has exceeded its life anticipated expectancy of 20-25 years and is in need of a capacity upgrade due to anticipated increase flow.

Justification
 Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable, and replacement of equipment is costly. Design in Fiscal 2017; construction in Fiscal 2018

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design				52,000		52,000
Construction/Maintenance					403,000	403,000
Total				52,000	403,000	455,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Impact Fee Reserve				20,800	161,200	182,000
Water/Wastewater Fund				31,200	241,800	273,000
Total				52,000	403,000	455,000

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

Project # **WW1804**
Project Name **Silver Lake Pump Station Replacement**

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY18-FY19

Total Project Cost: \$427,000

Description
 This project calls for replacement of the Smith & Loveless package pumping station installed in 1982 in order to handle development in the area, as well as completely rehabilitate the wet well side of the pump station using a poly-triplex system liner. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade to handle anticipated growth in the basin.

Justification
 Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2018; construction in Fiscal 2019.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total	Future
Planning/Design					52,000	52,000	375,000
Total					52,000	52,000	Total

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total	Future
Impact Fee Reserve					20,800	20,800	375,000
Water/Wastewater Fund					31,200	31,200	
Total					52,000	52,000	Total

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 1

Status Active

Project #	WD1401
Project Name	Wellhead Redevelopment Program

New Project: No

Account Number: 417-6800-568.40-31

Time-Line: FY14-FY18

Total Project Cost: \$410,000

Description
This project will provide for rehabilitation and repair of each deep wellhead in an effort to maintain operations and/or increase/maintain the yield of each well as it relates to the permitted allocation. FY 2008; total well inspection and testing performed. FY 2009: Motors at Wells #6A and #9 were rebuilt, and wells #13R and #15 were redeveloped. FY 2010: Well #10. FY 2011: Well #4 redevelopment and well piping improvements at various well locations, as well as continued well testing. FY 2012: Well #1 redevelopment. FY2013: complete repair of Well #10. FY2014 Work will be determined following future testing.

Justification
The well screening and gravel pack requires cleaning over time due to a buildup of mineral deposits and foreign materials such as clay and silt. This maintenance effort is critical to ensure that production can continue to meet demand. It is also necessary to maintain the operational aspects of each well and provide repairs as needed to minimize downtime to maintain system capacity. Delaying or eliminating this project would result in the continued deterioration of the well screen, gravel pack, and well yield over time. It would also result in increased well downtime, emergency repairs, and decreased capacity. These issues can lead to increased flow pattern changes and water quality concerns.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	75,000	80,000	82,500	85,000	87,500	410,000
Total	75,000	80,000	82,500	85,000	87,500	410,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Water/Wastewater Fund	75,000	80,000	82,500	85,000	87,500	410,000
Total	75,000	80,000	82,500	85,000	87,500	410,000

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Project #	WD1403
Project Name	Emergency Genertors (Wells)

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 3

Status Active

New Project: No

Account Number: 417-6800-568.40-31

Time-Line: FY14

Total Project Cost: **\$80,000**

Description
This project, identified in the 2006 Water Master Plan Update, would provide emergency generators for large production wells. Due to the inability of obtaining a homeland security grant, staff will fund this purchase of the generator through the Water/Wastewater Fund.

Justification
This project will provide emergency power to wells for continued water production and reliability in the event of power disruptions or other emergencies. Delaying or eliminating this project would result in reduced or suspended water service in the event of power disruptions or other emergencies. FY14 generator will support Well #6.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	80,000					80,000
Total	80,000					80,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Water/Wastewater Fund	80,000					80,000
Total	80,000					80,000

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 4

Status Active

Project #	WD1404
Project Name	1.0 MG Elevated Water Storage Tower

New Project: No

Account Number: 417-6800-568.40-31

Time-Line: FY14

Total Project Cost: \$390,000

Description
The proposed project, identified by staff and confirmed by the 2006 Water Master Plan Update, will construct a new 1.0 million gallon elevated storage tank within the distribution system.

Justification
This project was determined necessary by the 2006 Water Master Plan Update in order to meet future storage volume requirements based upon demands and to aid in reducing low pressure areas and enhance fire suppression capability. Delaying or eliminating this project will result in preventing growth within the system, particularly; fire suppression measures will be compromised. For bonding purposes, the construction of the tank has been divided between two fiscal years.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	390,000					390,000
Total	390,000					390,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Impact Fee Reserve	390,000					390,000
Total	390,000					390,000

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 3

Status Active

Project #	WD1503
Project Name	Water Treatment Plant Process Improvemens

New Project: No

Account Number: 417-6800-568.40-31

Time-Line: FY15-FY17

Total Project Cost: \$1,050,000

Description
This project, identified in the 2006 Water Master Plan Update, proposes process improvements to the existing Water Treatment Plant. Due to limitations with the Ozone Contactors, the capacity at the Water Treatment Plant is limited to 4.0 million gallons per day, as opposed to 5.0 million gallons per day, as originally designed. A consultant will be utilized to determine the best means and improvements necessary to rehabilitate the infrastructure. Planning is proposed for Fiscal 2015; construction to begin in Fiscal 2016.

Justification
Process improvements will allow for improved ability to meet regulatory requirements. Delaying or eliminating this project can result in deteriorating infrastructure, which could limit growth, and/or cause regulatory noncompliance.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design		150,000				150,000
Construction/Maintenance			350,000	550,000		900,000
Total		150,000	350,000	550,000		1,050,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Water/Wastewater Fund		150,000	350,000	550,000		1,050,000
Total		150,000	350,000	550,000		1,050,000

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Type Improvement

Useful Life 10-12 years

Category Water/Wastewater

Priority 4

Status Active

Project # **WD1504**
Project Name **SCADA Equipment Technology Upgrade**

New Project: No

Account Number: 417-6800-568.40-31

Time-Line: FY15-FY16

Total Project Cost: **\$160,000**

Description

This project involves the replacement of antiquated and/or obsolete equipment related to the SCADA (Supervisory Control and Data Acquisition) system, which controls water production. This equipment includes, but is not limited to, Remote Telemetry Units (RTUs), Master Telemetry Unit (MTU) and Radios. SCADA is used for reporting, on a constant basis, the status of the City of Dover’s water production wells as well as the Water Treatment Plant. The equipment being replaced would be outdated, or unable to be repaired. It is estimated that upgrades will be made at deep well sites and the Water Treatment Plant, as part of this program.

Justification

Replace failing and antiquated equipment to improve monitoring ability and system control to comply with regulatory and reporting requirements and to prevent the need for costly non budgeted emergency repairs. Due to the age of some of the equipment, only used parts are available. Lack of alarms regarding problems at water production wells and the water treatment plant. Failures would provide no advance warnings of failures in the field at water production sites.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Miscellaneous		80,000	80,000			160,000
Total		80,000	80,000			160,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Water/Wastewater Fund		80,000	80,000			160,000
Total		80,000	80,000			160,000

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Type Unassigned

Useful Life 100+

Category Water/Wastewater

Priority 5

Status Active

Project #	WD1505
Project Name	Future Well Installation

New Project: Yes

Account Number: 417-6800-568.40-31

Time-Line: FY15-FY17

Total Project Cost: \$562,700

Description
The proposed project, identified by staff will drill a new well to increase production capacity for the Water Department.

Justification
To meet increased water demand and fire suppression requirements. Delaying or eliminating this project would result in the continued reduction in our production capabilities under our permitted allocation, as well as limiting the City's growth. Initial planning is proposed for FY15, site procurement planned for FY16 and construction in FY17.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design		55,000				55,000
Land Acquisition			98,800			98,800
Construction/Maintenance				408,900		408,900
Total		55,000	98,800	408,900		562,700

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Water/Wastewater Fund		55,000	98,800	408,900		562,700
Total		55,000	98,800	408,900		562,700

Budget Impact/Other

FY 2014 DRAFT Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Water Management

Contact Public Works Director

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 2

Status Active

Project # WQ1401
Project Name Water Quality Improvements

New Project: No **Account Number:** 417-6800-568.40-31

Time-Line: FY14-FY18

Total Project Cost: \$4,715,000

Description

This project was first identified by staff and the 2006 Water Master Plan Update, and has since become further refined with the FY 2006 Water Quality Evaluation. Projects to be included under this category primarily consist of replacement or relining of old unlined cast iron water main within the City’s water distribution system; system upgrades to improve system control; and utilization of a consultant to provide additional design and evaluation services, as needed. Recent research and data collection has produced a Water Main Rehabilitation Priority List, based on several criteria to identify water mains that are in need of replacement or relining. Pipes will be upgraded according to the severity of the pipe condition, as well as coordination with the City of Dover’s Public Services Street Rehabilitation Program. Between FY 2008 and FY 2010, the deep well contact chambers were designed and installed. Between FY 2008 and FY 2011 the water mains that were replaced include, Washington Street, Pennsylvania Avenue, South Street, Pear Street, West Street, Hazel Road, Maryland Avenue, American Avenue, Bayard Avenue, Greenhill Avenue, Bayard Avenue Alley and Loockerman Street. Operational efforts, such as flushing, will continue to occur on a routine basis. FY 2012 improvements include, N. Pennsylvania Ave., American Ave. Ext., Madison St., Rodney Rd., New Street, Ross Street and Bradford Street (near Wesley College). FY 2013 improvements included North Street. As part of the Water Main Rehabilitation Priority List, water lines were identified throughout the City that requires replacement/relining. Using this as a guide the following water line rehabilitation projects are scheduled for FY 2014: William Street, West Street East Alley and New Street.

Justification

Water quality complaints have eroded consumer confidence in the City’s water supply as the water is perceived to be aesthetically unpleasant. In order to reduce complaints and potentially alleviate this problem, it is necessary to implement the improvements identified by staff, the 2006 Water Master Plan Update, and the FY 2006 Water Quality Evaluation. Delaying or eliminating this project will prolong customer dissatisfaction and further erode confidence in the City’s water supply. In addition, main rehabilitation and replacement, ensuring pipes do not significantly exceed the expected life cycle, is critical to provide a reliable supply of water for our customers and for fire suppression. Water leaks and breaks on older lines can have a significant impact on our ability to serve over time. Addressing the brown water and associated water quality concerns of the City’s water system will not only require capital improvements to the system but also operational changes. Some operation changes will result in no net effect on the operating budget, while others will need to be addressed in the development of future operating budgets. Such items include tools and supplies

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Miscellaneous	905,000	960,000	950,000	950,000	950,000	4,715,000
Total	905,000	960,000	950,000	950,000	950,000	4,715,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Water/Wastewater Fund	905,000	960,000	950,000	950,000	950,000	4,715,000
Total	905,000	960,000	950,000	950,000	950,000	4,715,000

Budget Impact/Other

ELECTRIC FUND

City of Dover, Delaware
FY 2014 Capital Investment Plan
 FY 14 thru FY 18

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Engineering								
General Scott Switchgear	FF1400	n/a	800,000	300,000				1,100,000
Air Conditioner Replacement/Monitors	EE1401	n/a	12,000	12,000	12,000	12,000	12,000	60,000
Substation Battery Replacement	EE1402	n/a	24,500	24,500	24,500	24,500	24,500	122,500
Distribution Upgrades	EE1403	1	400,000	400,000	400,000	400,000	400,000	2,000,000
Lighting Project and Rehabilitation	EE1404	4	50,000	50,000	50,000	50,000	50,000	250,000
Distribution Feeder Replacement Program	EE1405	8	277,500	120,500	277,500	277,500	277,500	1,230,500
Distribution Capacitors and Controls	EE1406	10	60,000	50,000	50,000	50,000	50,000	260,000
Transmission Line Maintenance Program	EE1407	7	75,000	75,000	75,000	75,000	75,000	375,000
69 kV Substation Switch Replacement	EE1408	n/a	80,000					80,000
Horsepond Substation Reliability Upgrade	EE1409	n/a	591,800					591,800
Horsepond to Cartanza 69 kV Rebuild	EE1500	n/a		330,500				330,500
69 kV Cable Replacement North Street	EE1502	n/a		85,000	480,700			565,700
System Operations Monitoring	EE1503	n/a		30,000				30,000
College Road to McKee Substation Feeders	EE1504	n/a		307,000				307,000
McKee Run Yard Rebuild	EE1600	n/a			450,000	700,000		1,150,000
SCADA Master Hardware Replacement	EE1700	6				75,000		75,000
Dover Air Force Base Substation Rebuild	EE1801	n/a					150,000	150,000
System Automation	EE1802	n/a					150,000	150,000
Electric Engineering Total			2,370,800	1,784,500	1,819,700	1,664,000	1,189,000	8,828,000
Electric T & D								
New Developments	FF1414	1	600,000	450,000	450,000	450,000	450,000	2,400,000
Advanced Metering Infrastructure	EE1415	n/a	150,000					150,000
Electric T & D Total			750,000	450,000	450,000	450,000	450,000	2,550,000
Power Plant								
Unit 3 Cooling Tower Repairs	FG1402	1	42,000	571,000	52,000	138,000		803,000
McKee Run Unit 3 Auxillary System Components	EG1404	4	116,000	135,000	6,000	34,000	306,000	597,000
Van Sant Unit 11 Component Replacements	EG1405	4	32,000	75,000	178,000	58,000	150,000	493,000
McKee Run High Energy Piping Repairs	EG1406	1	80,000					80,000
Metering System Upgrades	EG1407	9	25,000	125,000				150,000
McKee Run & Vansant Safety & Compliance Improve.	EG1408	7	86,000	36,000	28,000	35,000		185,000
McKee Run Natural Gas System Block/Bleed Valves	EG1409	8	65,000					65,000
McKee Run & VanSant Mobile Crane Repair/Replace	EG1410	10	125,000					125,000
McKee Run & VanSant Preservation of Structures	EG1413	n/a	42,000	47,000	165,000	142,000	140,000	536,000
McKee Run Unit 3 Turbine Repairs	EG1414	1	1,149,800			10,000	426,000	1,585,800
McKee Run Units 1 & 2 Component Repairs	EG1415	4	105,000	52,000	246,000	234,000	2,450,500	3,087,500
Van Sant Capacity Increase	EG1416	n/a	250,000	750,000	500,000			1,500,000
McKee Run Unit 3 Boiler Systems	EG1500	2		185,000		319,000		504,000
McKee Run Unit 3 Stack Repairs	EG1501	9		325,000				325,000
McKee Run Building Equipment Replacement	EG1601	n/a			110,000	50,000	90,000	250,000
McKee Run Hydrogen Purity Analyzers-Units 1,2 & 3	EG1602	n/a			180,000			180,000
McKee Run Units 1 & 2 Stack Repairs	EG1603	10			285,000			285,000
Unit 3 Cooling Water Line Repairs	EG1604	n/a			250,000			250,000

Department	Project#	Priority	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Van Sant Unit 11 Major Overhaul/Inspection	EG1701	3				900,000	1,048,000	1,948,000
McKee Run Hot Water Boilers	EG1801	n/a					80,000	80,000
McKee Run Fuel Oil System Reburishment	EG1802	3					49,500	49,500
Units 1 and 2 Cooling Tower Repairs	EG1803	n/a					140,000	140,000
Units 1 & 2 Boiler Repairs	EG1804	2					342,000	342,000
Power Plant Total			2,117,800	2,301,000	2,000,000	1,920,000	5,222,000	13,560,800
GRAND TOTAL			5,238,600	4,535,500	4,269,700	4,034,000	6,861,000	24,938,800

City of Dover, Delaware
FY 2014 Capital Investment Plan
FY 14 thru FY 18

FUNDING SOURCE SUMMARY

Source	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	4,673,600	4,235,500	3,969,700	3,734,000	6,561,000	23,173,800
State Grant	440,000	300,000	300,000	300,000	300,000	1,640,000
GRAND TOTAL	5,113,600	4,535,500	4,269,700	4,034,000	6,861,000	24,813,800

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life 20-25 years

Category Electric

Priority n/a

Status Active

Project # EE1308
Project Name Horsepond Substation Reliability Upgrade

New Project: No

Account Number: 487-8300-563.70-27

Time-Line:

Total Project Cost: \$761,800

Description

The high-side of the substation will be upgraded to include two transmission line protection breakers.

 The design and long lead time materials will be completed in FY 2013 and the majority of the materials will be purchased and construction completed in FY 2014.

Justification

When the transmission line experiences a fault this substation loses power until the short circuit is found and the appropriate switching is accomplished. With the installation of the line breakers the faulted transmission line will be isolated from the substation and the customers will not experience an interruption of service.

 CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Accepting the outages in the southeast section of the system during transmission line faults.

Prior	Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
170,000	Planning/Design	60,000					60,000
	Construction/Maintenance	531,800					531,800
Total							
	Total	591,800					591,800

Prior	Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
170,000	Electric Revenue	591,800					591,800
Total							
	Total	591,800					591,800

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Electric Engineering

City of Dover, Delaware

Contact Electric Director

Project #	EE1400
Project Name	General Scott Switchgear

Type Improvement

Useful Life 20-25 years

Category Electric

Priority n/a

Status Active

New Project: No

Account Number:

Time-Line:

Total Project Cost: \$1,150,000

Description
This project will replace the metal clad switchgear and replace the distribution breakers as they have reached the end of their useful life.

Justification
This station carries the industrial and residential load on the west side of Dover. The station distribution switch gear was installed in 1985. Additionally, the breakers have numerous moving parts, including plastic components that tend to fail with age resulting in mis-operation of the breaker.
CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: General Scott’s switchgear is aging and replacing it will reduce the possibility of outages due to aged equipment failure. Additionally, another feeder will be added to the substation to provide a 12 kV feed to a large commercial customer. Due to the rate tariffs, this 12kV feed will increase revenue should it become the primary feed, which is currently in discussion.
TIME-LINE/CURRENT STATUS: Engineering will be completed in FY13. Construction of the new metal clad switchgear in FY14. Installation and commissioning completed in FY 2015.

Prior	Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
50,000	Construction/Maintenance	800,000	300,000				1,100,000
Total	Total	800,000	300,000				1,100,000

Prior	Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
50,000	Electric Revenue	800,000	300,000				1,100,000
Total	Total	800,000	300,000				1,100,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Electric Engineering

Contact Steve Enss

Type Maintenance

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: \$60,000

Project #	EE1401
Project Name	Air Conditioner Replacement/Monitors

New Project:

Account Number:

Time-Line:

Description
Air conditioning replacement/Monitors

Justification

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Equip/Vehicle/Furnishings	12,000	12,000	12,000	12,000	12,000	60,000
Total	12,000	12,000	12,000	12,000	12,000	60,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	12,000	12,000	12,000	12,000	12,000	60,000
Total	12,000	12,000	12,000	12,000	12,000	60,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Electric Engineering

Contact Steve Enss

Type Maintenance

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: \$122,500

Project #	EE1402
Project Name	Substation Battery Replacement

New Project:

Account Number:

Time-Line:

Description
Battery Replacement for 2 Substations (120 Batteries) and Chargers.

Justification

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Equip/Vehicle/Furnishings	24,500	24,500	24,500	24,500	24,500	122,500
Total	24,500	24,500	24,500	24,500	24,500	122,500

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	24,500	24,500	24,500	24,500	24,500	122,500
Total	24,500	24,500	24,500	24,500	24,500	122,500

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Electric Engineering

City of Dover, Delaware

Contact Electric Director

Project #	EE1403
Project Name	Distribution Upgrades

Type Improvement

Useful Life 20-25 years

Category Electric

New Project: No

Account Number: 487-8300-563.90-25

Priority 1

Time-Line:

Status Active

Total Project Cost: \$4,954,000

Description

This project involves the systemic replacement of overhead lines with underground lines whenever services are being moved, wire is damaged, trees cause a high number of outages, or development is in progress, and when it is beneficial to the Utility to convert to underground. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

This account is used to upgrade any trouble areas during the year. The following developments are to be upgraded in FY2013: Capitol Park, Dover East, and Morris Estates II.

Justification

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable, life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Continued outages lead to increased complaints from our customers and will lead to customer dissatisfaction. There will be increased costs for repairs made under outage conditions as well as loss of electric revenue.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	400,000	400,000	400,000	400,000	400,000	2,000,000
Total	400,000	400,000	400,000	400,000	400,000	2,000,000
Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	400,000	400,000	400,000	400,000	400,000	2,000,000
Total	400,000	400,000	400,000	400,000	400,000	2,000,000

Budget Impact/Other

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FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Maintenance

Useful Life 10-12 years

Category Electric

Priority 4

Status Active

Project # EE1404
Project Name Lighting Project and Rehabilitation

New Project: No

Account Number: 487-8300-563.50-76

Time-Line:

Total Project Cost: \$800,000

Description

This fund was developed to replace and repair existing street lights or install new lights upon customer request.

COMMENTS: This fund will remain active as long as there are improvements to be made. Private area lighting requests are a source of revenue for the City. Areas completed are White Oak Apartments, Westfield, Fairview, Cranberry Run, Millcreek, Independence Village and Governors Avenue (South 100 Block), Deerfield, Central Middle School, Fox Hall, Hidden Oaks, a portion of North Governors Ave, The Meadows, Turnberry, Baltray, and Bicentennial. Areas to be completed this budget year include Old Mill Acres, Overlook, Fox Hall West, and Woodcrest. \$50,000 was added to FY2013 to include lights on the north bound side of Route 13.

Justification

The Electric Division receives numerous requests for lighting improvements. These requests are due to the lights aging, and as they age they put out less light and become unreliable. There are many developments that are in need of street light improvements. This fund would also provide funding for new private security light requests.

ONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Constant complaints of poor street lighting and multiple failures due to antiquated lights.

Prior	Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
550,000	Construction/Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
Total	Total	50,000	50,000	50,000	50,000	50,000	250,000

Prior	Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
550,000	Electric Revenue	50,000	50,000	50,000	50,000	50,000	250,000
Total	Total	50,000	50,000	50,000	50,000	50,000	250,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Electric Engineering

City of Dover, Delaware

Contact Electric Director

Project # EE1405
Project Name Distribution Feeder Replacement Program

Type Improvement

Useful Life 20-25 years

Category Electric

New Project: No

Account Number: 487-8300-563.90-25

Priority 8 --

Time-Line:

Status Active

Total Project Cost: \$1,885,510

Description

Substation feeders are defined as the three-phase lines that carry the load from the substations to the customers' neighborhood. They interconnect to other substations to provide load redundancy should there be a failure of an adjacent substation. Many of the older substation feeders have smaller conductors that cannot carry the load that is required during system peaks and emergency situations. This project would systematically upgrade these conductors to increase the capacity of the feeders as well as ultimately reducing system losses. Lastly, many of the feeder components have reached the end of their useful life and require substantial maintenance.

COMMENTS: The average cost to run one mile of underground equates to \$135,400 per mile; the average cost to run one mile of overhead equates to \$21,342. It is the departments' goal to run two miles of underground and five miles of overhead per year. The project began by increasing the capacity from College Road Substation to General Scott Substation. Feeders to be upgraded in FY13 include sections of Route 9 and Persimmon Tree Road.

Justification

These lines are typically older, smaller, and are reaching the end of their life. This program will provide the needed systematic maintenance to the conductors, cross arms, switches, insulators, and related components as well as increasing system capacity hence resulting in more efficient operations by reducing line losses.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Due to the age and condition of the current feeders, delaying this systematic maintenance/upgrade program will result in reduced system utilization as well as detrimentally impacting future reliability.

Prior	Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
655,010	Construction/Maintenance	277,500	120,500	277,500	277,500	277,500	1,230,500
Total	Total	277,500	120,500	277,500	277,500	277,500	1,230,500

Prior	Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
655,010	Electric Revenue	277,500	120,500	277,500	277,500	277,500	1,230,500
Total	Total	277,500	120,500	277,500	277,500	277,500	1,230,500

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Electric Engineering

City of Dover, Delaware

Contact Electric Director

Project # EE1406
Project Name Distribution Capacitors and Controls

Type Improvement

Useful Life 15-20 years

Category Electric

New Project: No

Account Number: 480-8300-563.60-82

Priority 10 --

Time-Line:

Status Active

Total Project Cost: \$949,995

Description

Install distribution capacitors throughout the system to correct poor power factor on distribution circuits. Install capacitor controllers capable of two-way communication to provide real-time monitoring and remote control operation. These controllers will be capable of switching the capacitors on and off to comply with system requirements. This project will also replace outdated substation equipment, capable of advanced metering such as power factor and harmonics to further analyze system performance remotely. Lastly, distribution line recorders will be purchased and installed to provide power factor recordings to fine tune this operation.

COMMENTS: The required substation equipment installation will be completed in two phases. FY2013 will upgrade the required communication equipment installed 20 years ago. FY2014 will install equipment capable of extracting system data, for enhanced performance analyzing. The completion of these two phases will ultimately reduce engineering time and costs because of remote access to all substations. In addition to this advanced metering, event report extraction and analysis, relay settings review and installation, and advancements to our 24 hour system operation center will be also be realized. FY2015 -FY2017 will be the addition of capacitor banks and controllers into the distribution system.

Justification

Additional capacitance is required in order to meet system power factor requirements at the Delmarva Power and Light interchange point. This was substantiated through a load-flow study conducted by Shaw in early 2004 and distribution study by Wilson & Wilson in 2006. The current capacitor controls are not providing the granularity required to turn them off and on as required to meet both the power quality requirements of our customers and DP&L requirements. Additional controls are required to fine tune the systems operation.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Without the additional capacitor banks and more importantly controls, the City may experience a low/high voltage problem at the customer level and/or the possibility of having to pay power factor penalties to Delmarva Power and Light.

Prior	Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
689,995	Construction/Maintenance	60,000	50,000	50,000	50,000	50,000	260,000
Total	Total	60,000	50,000	50,000	50,000	50,000	260,000

Prior	Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
689,995	Electric Revenue	60,000	50,000	50,000	50,000	50,000	260,000
Total	Total	60,000	50,000	50,000	50,000	50,000	260,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Maintenance

Useful Life 20-25 years

Category Electric

Priority 7 --

Status Active

Project # EE1407
Project Name Transmission Line Maintenance Program

New Project: No

Account Number: 487-8300-563.70-35

Time-Line:

Total Project Cost: \$525,000

Description

Replace aging porcelain insulators and related components on the transmission system with new polymer insulators and components.

COMMENTS: 69kV transmission line segments Horsepond Road to Lafferty Lane and the NRG leased line (from North Street substation to DP&L's Kent substation) are scheduled for FY13.

Justification

Insulators have a defined equipment life due to sun and weather conditions breaking down the porcelain and base bonding cement. Insulators installed in 1960's and 1970's are due for replacement because of this deterioration. We have experienced several transmission outages due to insulator failure. Replacing the insulators should extend the life an additional 30 years.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Outages may occur if insulators are not replaced and fail due to deterioration.

Prior	Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
150,000	Construction/Maintenance	75,000	75,000	75,000	75,000	75,000	375,000
Total	Total	75,000	75,000	75,000	75,000	75,000	375,000

Prior	Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
150,000	Electric Revenue	75,000	75,000	75,000	75,000	75,000	375,000
Total	Total	75,000	75,000	75,000	75,000	75,000	375,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Electric Engineering

City of Dover, Delaware

Contact Electric Director

Project #	EE1408
Project Name	69 kV Substation Switch Replacement

Type Improvement

Useful Life 20-25 years

Category Electric

New Project: No

Account Number: 487-8300-563.70-35

Priority n/a

Time-Line:

Status Active

Total Project Cost: \$135,000

Description
This project will be replacing obsolete 69kV switches in the substation/transmission system.
COMMENTS: The substations to be completed in FY13 are Danner and Lebanon and FY2014 is the Dover Air Force Base.

Justification
The new switches will be gang operated switches which provide more system stability when operated and more importantly increase operator safety. The switches to be replaced have reached the life expectancy and the utility has started to experience several switch failures each year over the past few years due to component fatigue.
CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: The majority of the switches in the older substations are showing signs of fatigue resulting in difficult operation (failure to open or close when required), frequent maintenance, and component obsolescence. Delaying this program will result in continued switch failure possibly resulting in wide-spread power outages.

Prior	Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
55,000	Construction/Maintenance	80,000					80,000
Total	Total	80,000					80,000

Prior	Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
55,000	Electric Revenue	80,000					80,000
Total	Total	80,000					80,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life 20-25 years

Category Electric

Priority n/a

Status Active

Project # EE1500
Project Name Horsepond to Cartanza 69 kV Rebuild

New Project: No

Account Number: TBD

Time-Line:

Total Project Cost: \$330,500

Description
 Replace the poles, conductor, and insulators from Horsepond Substation to Long Point Road.
 COMMENTS: Alternative pole materials will be explored to minimize future woodpecker damage to the new segment.

Justification
 Currently, the conductor size from Horsepond substation to Long Point Road limits the capacity that can be carried on Feeder 4. Upgrading the existing 636 ACSR to 795 ACSR will increase the capacity and result in a standard conductor size from Cartanza Substation to Horsepond Substation. Additionally the poles have nearly reached the life expectancy due to numerous problems with woodpecker destruction. The annual pole testing program has noted deficiencies in the above ground condition of this line segment.
 CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Aging poles and hardware may fail causing outages in east Dover.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design		75,000				75,000
Construction/Maintenance		255,500				255,500
Total		330,500				330,500

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue		330,500				330,500
Total		330,500				330,500

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life 30+ years

Category Electric

Priority n/a

Status Active

Project # EE1502
Project Name 69 kV Cable Replacement North Street

New Project: No

Account Number: TBD

Time-Line:

Total Project Cost: \$565,700

Description

Replace the aging 69 KV underground cables from North Street switching yard to Kraft's and Proctor & Gamble's (customer owned) substations.

COMMENTS: Proactively replacing cables that have reached their anticipated life.

Justification

Proctor & Gamble and Kraft are two (2) of the City of Dover's 69 KV customers and it is our obligation to provide them with adequate and reliable service. The cables were installed in 1973 and have had two repairs. The first repair was in 1986 and the second repair was in 1992.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Customer outages due to failing conductor. Additionally, the limited capacity of a single circuit could restrict the possible generation of NRG and the production of Proctor & Gamble and Kraft Foods.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design		85,000				85,000
Construction/Maintenance			480,700			480,700
Total		85,000	480,700			565,700

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue		85,000	480,700			565,700
Total		85,000	480,700			565,700

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life 5 years

Category Electric

Priority n/a

Status Active

Project #	EE1503
Project Name	System Operations Monitoring

New Project: No

Account Number:

Time-Line:

Total Project Cost: \$30,000

Description
Replace the system operations monitoring screens.

Justification
This project replaces the existing monitoring screens in system operations, with projection screens. City staff uses an array of these devices to view and operate the electric system and the lift stations. Additionally, the Public Utilities recently added 6 security cameras surrounding its facility and 2 security cameras at the interconnecting substation, which is our connection to the bulk electric system. These monitoring screens are also utilize in these security hardening measures.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Equip/Vehicle/Furnishings		30,000				30,000
Total		30,000				30,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue		30,000				30,000
Total		30,000				30,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Electric Engineering

City of Dover, Delaware

Contact

Project #	EE1504
Project Name	College Road to McKee Substation Feeders

Type Maintenance

Useful Life

Category Electric

Priority n/a

Status Active

New Project: Yes

Account Number:

Time-Line:

Total Project Cost: \$307,000

Description
<p>PROJECT DESCRIPTION: This project will be constructed in conjunction with the water main upgrade planned for this section of Walker Road. The Electric Division will install conduit, cable and equipment, as the Water Division installs the new water main.</p> <p>CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: The aging pole line will require the replacement of overhead wire. Leaving the overhead line in service increases the chances of weather related damages. Additionally, if this project isn't constructed in conjunction with the water main upgrade, the cost of installation significantly increases.</p> <p>TIME-LINE/CURRENT STATUS: Design will be completed in FY 2014. Material procurement and construction will be completed FY 2015.</p> <p>COMMENTS: This project will be in conjunction with the water main project. Therefore, if the water main is delayed this project will also be delayed.</p>

Justification
<p>NEED, JUSTIFICATION, BENEFIT: The installation of the new power lines will provide McKee Run power with improved reliability, because of the decreased exposure of the feeder to weather events.</p> <p>THIS PROJECT IS RELATED TO THE FOLLOWING: Walker Road Water Main Upgrade (Water Division)</p>

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance		307,000				307,000
Total		307,000				307,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue		307,000				307,000
Total		307,000				307,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Electric Engineering

City of Dover, Delaware

Contact Electric Director

Project #	EE1600
Project Name	McKee Run Yard Rebuild

Type Improvement

Useful Life 25+ years

Category Electric

New Project: No

Account Number: TBD

Priority n/a

Time-Line:

Status Active

Total Project Cost: \$1,150,000

Description
Refurbish McKee Run switching yard.
TIME-LINE/CURRENT STATUS: The purchase of equipment with long lead times and engineering will be completed in FY 2016. Construction will be the following year, FY 2017.

Justification
The City of Dover's electrical system has undergone a complete conversion to a 69KV transmission network. Hence, eliminating the old 22KV transmission network. Therefore, the 22KV system located at McKee Run Generating Plant should also be eliminated and a second 12470/69 KV step-up transformer should be installed, provided that Units 1 & 2 are still in operation.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design			250,000			250,000
Construction/Maintenance			200,000	700,000		900,000
Total			450,000	700,000		1,150,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue			450,000	700,000		1,150,000
Total			450,000	700,000		1,150,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Electric Engineering

City of Dover, Delaware

Contact Electric Director

Project #	EE1700
Project Name	SCADA Master Hardware Replacement

Type Improvement

Useful Life 5 years

Category Electric

New Project: Yes

Account Number: 487-8300-563.80-38

Priority 6 --

Time-Line:

Status Active

Total Project Cost: \$75,000

Description
<p>This project will replace the Master Station hardware. The Master Station receives all the analog data, alarms and control for all electrical substations and wastewater lift stations. The Master Station is comprised of Dual Host Servers, Dual Operator consoles, paging system, web server, 2-Firewalls for DMZ and One remote access/support firewall.</p> <p>TIME-LINE/CURRENT STATUS: Equipment will be ordered and replaced during the FY 17 budget year.</p>

Justification
<p>The equipment will reach the end of its expected life. It should be noted that this computer system operates 24/7. The additional firewalls are required to meet required NERC CIP Cyber Security Standards.</p> <p>CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: If the system fails we will not be able to monitor or control electrical substations and we will not be able to view alarms for wastewater lift stations. This failure could result in electrical outages or wastewater overflows.</p>

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance				75,000		75,000
Total				75,000		75,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue				75,000		75,000
Total				75,000		75,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Electric Engineering

City of Dover, Delaware

Contact

Project # EE1801
Project Name Dover Air Force Base Substation Rebuild

Type Improvement

Useful Life

Category Electric

Priority n/a

Status Active

New Project: Yes

Account Number:

Time-Line:

Total Project Cost: \$150,000

Description
 Engineering and Planning for the rebuild of the Dover Air Force Base Substation.
 Planning and engineering for this project in FY2018 with new construction in 2020.

Justification
 The existing substation was built in 1969 and has reached it expected life.
 If the planning of this project is delayed or eliminated, catastrophic failures may occur.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design					150,000	150,000
Total					150,000	150,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue					150,000	150,000
Total					150,000	150,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

Department Electric Engineering

City of Dover, Delaware

Contact

Project # EE1802
Project Name System Automation

Type Improvement

Useful Life

Category Electric

Priority n/a

Status Active

New Project: Yes

Account Number:

Time-Line:

Total Project Cost: \$150,000

Description

The System Automation Project will allow for the electric distribution system to self heal under normal outage situations. This is the first phase of the project which will incorporate the planning stage to the purchase of the AMI meters, building a mesh network that will allow us to communicate city wide.

Following the initial Phase, the project will be multi-year based on new technology and improvements.

The system when finished, will allow Dover to control peak loads.

Justification

This project will shorten outage times through self healing equipment and report individual outages back to the System Operations Center with the addition of GIS Outage Software . Additionally, the AMI Meters will allow for customer options for energy conservation.

Delaying or eliminating this project could result in longer outage times, higher energy costs and the ability to have a smart grid.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design					150,000	150,000
Total					150,000	150,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue					150,000	150,000
Total					150,000	150,000

Budget Impact/Other

Phase II of the project will have software maintenance costs; however, will result in a reduction in overtime call-outs for non electrical emergencies.

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Electric T & D

Contact Electric Director

Type Improvement

Useful Life 30+ years

Category Electric

Priority 1

Status Active

Project # EE1414
Project Name New Developments

New Project: No

Account Number: 4878200-562.Several

Total Project Cost: \$5,084,800

Description

This project purchases materials and equipment that are used to provide electric service to new housing developments, businesses, and industrial developments. Additionally, a portion of this expense is offset by the extension payments whereby new developers pay a \$1,100 per residential lot connection fee, or business and industrial developers pay the total material expense for line extensions.

This is an ongoing project and affects three separate accounts:
 487-8200-562.60-31 - \$ 70,536
 487-8200-562.60-34 - \$ 479,464
 487-8200-562.60-46 - \$ 500,000

COMMENTS: Not all new development projects are known, as some will arise during the year. Village of Maple Dale, Clearview Meadows, M&L Ventures Storage, Bayard Plaza, Nottingham Meadows, Brentwood Place, 215 Walker Rd, and Bayhealth are project known to be moving forward in FY13.

Justification

During the course of each budget year, new developers request line extensions for new electric projects. Some are new projects, while other projects may have received plan approval previously but were not completed for any number of reasons.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	600,000	450,000	450,000	450,000	450,000	2,400,000
Total	600,000	450,000	450,000	450,000	450,000	2,400,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	160,000	150,000	150,000	150,000	150,000	760,000
State Grant	440,000	300,000	300,000	300,000	300,000	1,640,000
Total	600,000	450,000	450,000	450,000	450,000	2,400,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Electric T & D

Contact Electric Director

Type Improvement

Useful Life

Category Electric

Priority n/a

Status Active

Project # EE1415
Project Name Advanced Metering Infrastructure

New Project:

Account Number:

Time-Line:

Total Project Cost: \$150,000

Description
 This program will begin to build a wireless network of Electric Meters that will work in conjunction with the current Radio Read system.

Justification
 The system will eliminate the need for manual meter readings of the large industrial customers. Currently, the readings are calculated through software that is no longer supported.
 Additionally, the system can add any new service through the wireless program and allow for remote disconnect meters to be implemented. The current disconnect collars are no longer supported.
 Consequences of Delaying or Eliminating this Project:
 If the system is not converted, the existing software can fail resulting in incorrect meter readings and large revenue losses.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	150,000					150,000
Total	150,000					150,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	150,000					150,000
Total	150,000					150,000

Budget Impact/Other
 The new software has a \$9,000.00 per year maintenance and service cost. The system would be ordered following the competitive bidding process based on the Purchasing Policy.

Budget Items	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Maintenance	9,000	9,000	9,000	9,000	9,000	45,000
Total	9,000	9,000	9,000	9,000	9,000	45,000

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 1

Status Active

Project # EG1212
Project Name McKee Run Unit 3 Turbine Repairs

New Project: No

Account Number:

Time-Line:

Total Project Cost: \$1,585,800

Description

This project will inspect the Unit 3 turbine and auxiliary equipment to determine repairs needed to keep the unit reliable. In 2014 an extensive detailed inspection and repair is planned. It will include a full disassembly and inspection of the turbine and auxiliary equipment. Costs have been revised to reflect the need to replace 9th stage blading on the turbine.
 NOTE: Project costs in years beyond 2014 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation and insurance company recommendations.

Justification

Documented condition of rotor blading during last inspection noted deterioration of 9th stage blades and temporary repairs performed. A significant probability that the blades should be replaced. Consequences of delaying or eliminating this project include possible catastrophic equipment failure and indefinite loss of unit availability. In addition, the insurance carrier has made recommendations that this unit should be inspected at an interval not to exceed 10 years. Currently the unit has gone 13 year since its last major inspection.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	1,149,800			10,000	426,000	1,585,800
Total	1,149,800			10,000	426,000	1,585,800

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	1,149,800			10,000	426,000	1,585,800
Total	1,149,800			10,000	426,000	1,585,800

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 1

Status Active

Project # EG1402
Project Name Unit 3 Cooling Tower Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$803,000

Description

This project was developed to repair mechanical and structural components of the Unit 3. Specific activity scheduled for 2014 is the replacement of the hot water basin roof decking.

NOTE: Project costs in years beyond 2014 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

This decking provides a walking surface for tower inspections and is also designed as part of the hot water basin structure. Its current deteriorated condition is such that access to it is limited to only certain areas where the roof integrity is adequate. The project is needed to maintain the structural integrity of the cooling tower and the continued reliability of cooling system mechanical components. Continued deterioration of the cooling tower performance will lead to load reductions on the unit during periods of high ambient temperatures. This will occur during the time period when generation costs are at their peak.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	42,000	571,000	52,000	138,000		803,000
Total	42,000	571,000	52,000	138,000		803,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	42,000	571,000	52,000	138,000		803,000
Total	42,000	571,000	52,000	138,000		803,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 4

Status Active

Total Project Cost: \$597,000

Project # EG1404
Project Name McKee Run Unit 3 Auxillary System Components

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Description

This project will perform inspections and repairs of unit 3 auxillary system components. Critical auxillary system components are those that could result in unit load reduction or outage with consequential loss of capacity and/or generation although they would not individually affect the long range financial viability of the unit. Components identified will be addressed in 2014 include the 3B condensate pump and motor. Components scheduled for 2014 include Unit 3B condensate pump and motor, Unit 3B boiler feed pump motor, and inspection of the Unit 3 feedwater heater.

NOTE: Project costs in years beyond 2014 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Critical system components that, if they fail, will result in the loss of generation and/or capacity. Addressing these assets in a systematic fashion will result in minimize forced outages and eliminate major maintenance expenses associated with component failure. Performing work as scheduled will also levelize maintenance expenditures. Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation and/or capacity.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	116,000	135,000	6,000	34,000	306,000	597,000
Total	116,000	135,000	6,000	34,000	306,000	597,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	116,000	135,000	6,000	34,000	306,000	597,000
Total	116,000	135,000	6,000	34,000	306,000	597,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 4

Status Active

Project # EG1405
Project Name Van Sant Unit 11 Component Replacements

New Project: No **Account Number:** 487-8101-591.40-31

Time-Line:

Total Project Cost: \$493,000

Description

This fund was developed to perform inspections and repairs to the VanSant Unit 11 auxiliary equipment on a predetermined frequency based on unit operating hours, required regulatory inspection intervals, and known equipment condition. Work to be performed to include the following equipment:
 2014 - Refurbish Exhaust frame blower B and motor, B Cooling Water pump and motor, B injection water pump motor

NOTE: Project costs in years beyond 2014 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

This project is required to fund the replacement of capital items that are expected to reach their useful life and will need to be replaced or refurbished to maintain plant system and unit reliability. Extended equipment and /or unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	32,000	75,000	178,000	58,000	150,000	493,000
Total	32,000	75,000	178,000	58,000	150,000	493,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	32,000	75,000	178,000	58,000	150,000	493,000
Total	32,000	75,000	178,000	58,000	150,000	493,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 1

Status Active

Project # EG1406
Project Name McKee Run High Energy Piping Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$80,000

Description

This project will address deficiencies in highly stressed piping systems at the McKee Run Generating Station found during inspections conducted on those piping systems. The inspections are scheduled for early 2013. Included will be the main steam, hot and cold reheat lines as well as feed water and condensate piping of all units. This work is intended to repair or replace piping and pipe supports that are found to be defective before any long term stress or flow induced pipe failures occur.

Justification

High energy piping systems are subject to service related structural failure due to the high temperature service under which they operate. Additionally, lower temperature piping systems are subject to accelerated corrosion rates due to flow characteristics. Identifying and correcting any such piping degradation before failures occur will prevent extended forced outages to make emergency repairs/replacement. Delaying this project could result in the failure of critical piping systems and subsequent loss of generation and or capacity. Most importantly, component failure could also result in serious safety risk to personnel. This project is one that is required to meet insurance company recommendations.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Planning/Design	80,000					80,000
Total	80,000					80,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	80,000					80,000
Total	80,000					80,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 9 --

Status Active

Project # EG1407
Project Name Metering System Upgrades

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$150,000

Description

This project involves the replacement of all the meters (15) in the COD system that are currently tied to the metering computer at McKee Run Generating Station. In addition, costs associated with the replacement of the Metering computer (PC) at McKee Run and an alternate demark for the telephone line that the NRG meter uses to communicate data to the McKee Run computer is included in this project. A metering computer would also be installed at the City of Dover dispatch center for use. At the present time, there are annual maintenance costs associated with keeping the reliability of the meters and the metering software current. In addition, a software maintenance fee is included in the annual budget. Activities scheduled for 2014 include planning and design. Installation and purchase to be completed in 2015.

Justification

The meters are 14 years old and the metering computer is 4 years old and nearing the end of their recommended service life. The metering system provides the City of Dover, T.E.A, NAES, PJM, NRG and Delmarva Power with accurate data for revenue metering, cost metering, load scheduling and forecasting and for generator capacity rating verification purposes. Submission of this data/information is also an important part of compliance with various NERC standards. Non-compliance with NERC Standards could result in fines and other penalties. Delaying or eliminating this project could have a substantial effect on the City of Dover electric bill. Failures to the meters or computers would force the City of Dover to rely on DPL metering, NRG metering and/or other methods of determining load usage costs and generation revenues. In addition, costs associated with the manual documentation and submission of the information would be labor intensive and could become extremely costly.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	25,000	125,000				150,000
Total	25,000	125,000				150,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	25,000	125,000				150,000
Total	25,000	125,000				150,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life

Category Electric

Priority 7 --

Status Active

Project # EG1408
Project Name McKee Run & Vansant Safety & Compliance Improve.

New Project: Yes

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$185,000

Description

This project will address various safety and compliance concerns in and around the McKee Run and VanSant Facilities. Included in this project are the installation of stairs to the Unit 3 elevator, upgrade of the Cardox system at VanSant, installation of electrical switchgear at both McKee Run and VanSant to lessen arc flash exposure and improve equipment reliability, modification to fire piping system at McKee Run and breeching improvements on Units 1 and 2 ductwork.

NOTE: Project costs in years beyond 2014 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Critical system components, that if they fail, will result in loss of generation and/or capacity. Several of the improvements in the project address safety of personnel as well as improve equipment reliability. Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation or capacity. In addition, safety of plant personnel and equipment could be compromised. This project will be performed concurrently with several other projects designed to maintain the high reliability and availability of the McKee Run generating units.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	86,000	36,000	28,000	35,000		185,000
Total	86,000	36,000	28,000	35,000		185,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	86,000	36,000	28,000	35,000		185,000
Total	86,000	36,000	28,000	35,000		185,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life

Category Electric

Priority 8 --

Status Active

Project # EG1409
Project Name McKee Run Natural Gas System Block/Bleed Valves

New Project: Yes

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$65,000

Description

This project will install double-block-and-bleed valves on the natural gas system /lines serving Units 1, 2 and 3 boilers. The gas lines are the primary fuel feed lines to each of the individual units. These lines are used 100% of the time the units are in service or available for service.

NOTE: Project costs in years beyond 2014 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Critical system components that, if they fail, will result in loss of generation and/or capacity. An additional level of safety needs to be implemented to ensure natural gas line leakage does not occur which could result in placing both personnel and equipment into a potentially dangerous environment. Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation and/or capacity. In addition, safety of plant personnel and equipment could be compromised.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	65,000					65,000
Total	65,000					65,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	65,000					65,000
Total	65,000					65,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority n/a

Status Active

Project # EG1413
Project Name McKee Run & VanSant Preservation of Structures

New Project: No **Account Number:** 487-8101-591.40-31

Time-Line:

Total Project Cost: \$536,000

Description

This project involves the preservation of plant structures in order to prevent deterioration of building structural steel and equipment subject to corrosion due to the working environment. Included will be the sandblasting and painting of identified structures and equipment along with the removal of equipment that has been retired in place. This work is an ongoing effort spanning multiple years. Work identified includes the following:
 2014 - Paint the radiator support structure and diesel cooling water tank at VanSant. Repair and paint the exterior of the circulating water piping at the base of the Unit 3 condenser. Paint all structural steel bolted connections at grade on Unit 3 boiler.

NOTE: Project costs in years beyond 2014 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Structural steel painting is needed in various areas throughout the plant proper as well as various outbuildings on the plant property to maintain the physical building structures and equipment in an acceptable condition and prevent further deterioration. This project represents a minimum preservation and maintenance of structures consistent with the expected life of the station. Consequences of delaying or eliminating this project will result in the acceleration of deterioration of plant structures and larger future costs associated with structural repairs.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	42,000	47,000	165,000	142,000	140,000	536,000
Total	42,000	47,000	165,000	142,000	140,000	536,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	42,000	47,000	165,000	142,000	140,000	536,000
Total	42,000	47,000	165,000	142,000	140,000	536,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 4

Status Active

Project # EG1415
Project Name McKee Run Units 1 & 2 Component Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$3,087,500

Description

This project will inspect and repair capital equipment associated with the Units 1 and 2 turbine generator and Boiler equipment. Components identified that will be addressed include the inspection of the turbine nozzles and turbine control valves.

NOTE: Project costs in years beyond 2014 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

These units have not had a major disassembly inspection for 16 years and are well beyond the insurance company recommended inspection cycle (minimum of 10 years). This project is required to determine the condition of the 1st stage turbine nozzles to evaluate the continued reliable operation of the Units without performing the recommended major inspection. Continued operation of the units is not recommended without performing this minimal inspection. Extended equipment and / or unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	105,000	52,000	246,000	234,000	2,450,500	3,087,500
Total	105,000	52,000	246,000	234,000	2,450,500	3,087,500

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	105,000	52,000	246,000	234,000	2,450,500	3,087,500
Total	105,000	52,000	246,000	234,000	2,450,500	3,087,500

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority n/a

Status Active

Project # EG1416
Project Name Van Sant Capacity Increase

New Project: Yes

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$1,500,000

Description

This project will increase the electric generation output of the VanSant Unit 11 gas turbine generator by installing technology specifically designed to decrease the air inlet temperatures to the gas turbine during high ambient air temperature days. This project is dependent on obtaining favorable payback as determined by an evaluation of available technologies conducted as part of a strategically budgeted initiative that will determine the most cost effective technology to utilize. This initiative is contained in the 2012 Strategic level of the Power Plant O&M budget. The project is estimated to be completed in 2013. Multiple technologies to achieve the increased generator output will be evaluated in 2012.

Justification

This project will provide a positive cash flow within 5 years of installation as the City of Dover will benefit through additional capacity and generation sales. Each year this project is delayed will result in lost revenue opportunity to the City of Dover.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance	250,000	750,000	500,000			1,500,000
Total	250,000	750,000	500,000			1,500,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	250,000	750,000	500,000			1,500,000
Total	250,000	750,000	500,000			1,500,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 2

Status Active

Project # EG1500
Project Name McKee Run Unit 3 Boiler Systems

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$504,000

Description

This fund was developed to perform inspections and repairs to the Unit 3 boiler on a predetermined frequency based on unit operating hours, required regulatory inspection intervals, and known equipment condition. In general, most work activities are those requiring planned outages and therefore will be scheduled to coincide with planned outages. Work identified includes the following:

- Replacement of superheater and reheater sample tubes and the replacement of reheater support lugs.
- Refurbishment of 3A FD Fan and motor
- Refurbishment of Boosted over-fire air fan
- Repair of the Deareator heater and storage tank.

NOTE: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Critical system equipment represents components that, if they fail, will result in loss of generation and or capacity. Routine evaluation of the condition of critical components will allow for proper prioritization of maintenance activities and resources. Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation and or capacity. More importantly, component failure could also result in safety risk to personnel.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance		185,000		319,000		504,000
Total		185,000		319,000		504,000
Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue		185,000		319,000		504,000
Total		185,000		319,000		504,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 9 --

Status Active

Project # EG1501
Project Name McKee Run Unit 3 Stack Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$325,000

Description

An internal and external inspection was performed by an outside consultant in 2012. From this, a scope has been developed to identify repaired required to extend the life of the stack for 15 to 20 years. Extensive repaired are required to the stack lining and exterior will be made in order to allow continued operation of Unit 3.

Justification

Extensive deterioration of the stack lining was found during the fall of 2012 planned inspection of the stack. This will require significant repair and replacement of the stack lining. Delaying necessary repairs could lead to more costly repairs in the future and possible unplanned forced outage on Unit 3. Earnings from the sale of capacity may also be affected.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance		325,000				325,000
Total		<u>325,000</u>				<u>325,000</u>

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue		325,000				325,000
Total		<u>325,000</u>				<u>325,000</u>

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority n/a

Status Active

Project # EG1601
Project Name McKee Run Building Equipment Replacement

New Project: Yes

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$250,000

Description

This project includes the replacement of certain building support systems that are expected to reach their useful life. The specific building systems to be addressed include:
 Supervisors Office Roof top Air Conditioners – 2016-\$30,000
 #3 elevator refurbishment- 2016- \$60,000
 Turbine roof exhaust fans- 2016 - \$20,000
 Control Room rooftop air Conditioning Unit – 2017 - \$50,000

Justification

This project includes the replacement of certain building support systems that are expected to reach their useful life. The specific building systems to be addressed include:
 - Supervisors Office Roof top air conditioners
 - #3 elevator refurbishment
 - Turbine roof exhaust fans replacement

NOTE: Project costs in years beyond 2014 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance			110,000	50,000	90,000	250,000
Total			110,000	50,000	90,000	250,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue			110,000	50,000	90,000	250,000
Total			110,000	50,000	90,000	250,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Electric Director

Type Maintenance

Useful Life

Category Electric

Priority n/a

Status Active

Project # EG1602
Project Name McKee Run Hydrogen Purity Analyzers-Units 1,2 & 3

New Project: Yes

Account Number:

Time-Line:

Total Project Cost: \$180,000

Description
 This project will replace the current Hydrogen Purity Analyzers on Units 1, 2 and 3 with newer equipment. Hydrogen Analyzers monitor hydrogen purity in power generators which use hydrogen gas for cooling. It also monitors CO2 in hydrogen and CO2 in air during shutdown and startup purge procedures. Hydrogen is the media by which cooling of the generator(s) is achieved. Great importance is placed on the assurance that system is 100% pure hydrogen and not contaminated. In addition , the analyzers also monitor the CO2 content when the generator is taken out of service for equipment and personnel safety reasons.

Justification
 Critical system components that, if they fail, will result in loss of generation and/or capacity. Parts and repair facilities are becoming rare. Newer equipment enables facility to secure improved equipment reliability and vendor support in the repair, acquisition of replacement parts and in the overall maintenance of the analyzers.
 Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation and/or capacity.
 This project will be performed concurrently with several other projects designed to maintain the high reliability and availability of Unit 3 and McKee Run. Reference McKee Run Unit 3 Turbine Inspection project and Unit 3 Boiler Systems Project.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance			180,000			180,000
Total			180,000			180,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue			180,000			180,000
Total			180,000			180,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Unassigned

Useful Life 10-15 years

Category Electric

Priority 10 --

Status Active

Project # EG1603
Project Name McKee Run Units 1 & 2 Stack Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$285,000

Description
 Repairs to the stack lining and exterior will be made in order to allow continued operation of these units. An assessment was made in the fall of 2012 to determine the remaining life of the stack and also provide cost of any repairs required to extend the life of the stack for another 5 yrs. This assessment determined that significant work will be required to repair the internal lining of the stack and inlet breaching.

Justification
 This stack has been in service past its expected life and repairs are needed to ensure continued operation for the remaining life of the Units. Should this stack need to be taken out of service, it will necessitate taking both Units 1 and 2 offline. Delaying necessary repairs could lead to more costly repairs in the future, simultaneous unplanned forced outages on both Units 1 & 2,

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance			285,000			285,000
Total			285,000			285,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue			285,000			285,000
Total			285,000			285,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority n/a

Status Active

Project # EG1604
Project Name Unit 3 Cooling Water Line Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$250,000

Description

This project will inspect and repair the underground cooling water line from the Unit 3 condenser to the cooling tower. An inspection of the pipe condition will be performed on this pipe in the fall of 2015 to develop a repair/replace action plan to address the suitability for continued operation as well as extending the life of the piping beyond 2015. The actual repairs will be completed in the spring of 2016. Completion of the project as scheduled will eliminate the need to add additional O&M funding for emergency repairs in future years. The budgeted costs assume only repairs of the lines (2) from the cooling tower to the plant exterior wall.

Justification

The condition of the underground cooling water line has required numerous repairs over the life of the plant and is expected to reach its useful life in the 2015-2020 time period. It is expected that the repair frequency will accelerate over the next several years as the internal pipe coating continues to degrade. Delaying this project beyond 2016 will increase the risk of a failure causing an extended unit outage to repair or replace the failed pipe as well incur water spillage to the surrounding ground. Additional budget dollars will need to be allocated to make the repairs of the failed piping.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance			250,000			250,000
Total			250,000			250,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue			250,000			250,000
Total			250,000			250,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Improvement

Useful Life 20 years

Category Electric

Priority 3

Status Active

Project # EG1701
Project Name Van Sant Unit 11 Major Overhaul/Inspection

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$1,948,000

Description

This project will perform a major overhaul on the turbine generator based on Original Equipment Manufacturer (OEM) recommended repair frequency which is based on factored starts of the unit from first commissioning and from last inspection/repair interval. This project will be implemented in 2017 with long lead material purchases and installation in 2018.

Justification

This project is required to fund the purchase of all parts needed to perform a major overhaul on the unit based on estimated factored starts since unit was first commissioned and since last the Hot Gas Path inspection. This project will span the course of three years. In Year 1, the majority of the long lead parts will be purchased. Services will be identified in year 2 and the actual installation will be performed in Year 2. Extended equipment and /or unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges. In addition, gradual degradation of the unit's output could occur which would have a negative effect on the capacity rating of the unit and could result in catastrophic failure of the unit.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance				900,000	1,048,000	1,948,000
Total				900,000	1,048,000	1,948,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue				900,000	1,048,000	1,948,000
Total				900,000	1,048,000	1,948,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Equipment

Useful Life Unknown

Category Electric

Priority n/a

Status Active

Project # EG1801
Project Name McKee Run Hot Water Boilers

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$80,000

Description
 This project will replace the 2 existing hot water boilers with smaller more efficient (90 percent or better) boilers. This project will tie in the Units 1 and 2 plant heating system to the hot water system. This project was originally set up for 2011. The plant Hot water boilers would only be supplying heat to the plant. The existing hot water boilers are 36 yrs old and have an efficiency of less than 85%.

Justification
 A result of the conversion from residual to distillate oil as part of the pollution remediation project, the existing hot water boilers will no longer be needed to heat oil. Therefore the only load on the hot water system will be for plant heating. The existing hot water boilers are grossly oversized for this application and not suited for this seasonal operating mode. Additionally, the boilers are 36 years old and approaching end of life. Replacing the existing boilers with properly sized boilers will reduce costs on monthly gas usage and reduced maintenance on existing boilers. Installing more efficient boilers will also result in reducing the carbon footprint of the plant. The boilers are approaching end of life and are requiring more frequent maintenance. Replacing these in 2014 will reduce the potential for experiencing system outages and more expensive repairs. Additionally, the sooner we replace the current boilers with the more efficient units the sooner we will realize payback on investment.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Miscellaneous					80,000	80,000
Total					80,000	80,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue					80,000	80,000
Total					80,000	80,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 3

Status Active

Project #	EG1802
Project Name	McKee Run Fuel Oil System Reurbishment

New Project:

Account Number:

Time-Line:

Total Project Cost: \$49,500

Description
This project will refurbish to as new condition all fuel oil pumps and motors associated with the fuel unloading, transfer, and fuel burning systems of all 3 of the McKee Run Generating Units. Equipment to be addressed in this project include: Fuel oil burner pump motors Fuel oil unloading pumps and motors Fuel oil transfer pumps and motors

Justification
This project is required to fund the refurbishment and/ or replacement of capital items that are expected to reach their useful life in 2018 and beyond to maintain system and unit reliability. Extended equipment and /or unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance					49,500	49,500
Total					49,500	49,500

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue					49,500	49,500
Total					49,500	49,500

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life

Category Electric

Priority n/a

Status Active

Project #	EG1803
Project Name	Units 1 and 2 Cooling Tower Repairs

New Project: Yes

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$140,000

Description
This project will repair mechanical components of the Units 1 and 2 cooling tower that will have reached their useful life. Included in the work will be the refurbishment of replacement of cooling tower fan motors and drives.

Justification
this project is needed to maintain the continual reliability of cooling system mechanical components . These componenets are criticla to maintaining the thermal performace of the cooling tower. Continued deterioration of the cooling tower performance will lead to laod reductions on the unit during periods of high ambient temperatures. This will occur during the time period when generation costs are at their peak.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance					140,000	140,000
Total	<hr/>				140,000	140,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue					140,000	140,000
Total	<hr/>				140,000	140,000

Budget Impact/Other

FY 2014 Capital Investment Plan

FY 14 thru FY 18

City of Dover, Delaware

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 2

Status Active

Project # EG1804
Project Name Units 1 & 2 Boiler Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Total Project Cost: \$342,000

Description

This fund was developed to perform inspections and repairs to the Units 1 and 2 boilers on a predetermined frequency based on unit operating hours, required regulatory inspection intervals, and known equipment condition. In general, most work activities are those requiring planned outages and therefore will be scheduled to coincide with planned outages.
 Work scheduled includes the following:
 Boiler air heater baskets, air heater expansion joints, ID fan expansion joints, ID and FD fan damper drive actuators.

NOTE: Project costs in years beyond 2018 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on continued operation.

Justification

This project is required to fund the repair/replacement of capital items that are expected to reach their useful life. Critical system equipment represents components that, if they fail, will result in loss of generation and or capacity. Routine evaluation of the condition of critical components will allow for proper prioritization of maintenance activities and resources. Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation and or capacity. More importantly, component failure could also result in safety risk to personnel.

Expenditures	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Construction/Maintenance					342,000	342,000
Total					342,000	342,000

Funding Sources	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue					342,000	342,000
Total					342,000	342,000

Budget Impact/Other

VEHICLE & EQUIPMENT REPLACEMENT

City of Dover, Delaware
FY 2014 Capital Investment Plan
FY 14 thru FY 18

FUNDING SOURCE SUMMARY

Source	FY 14	FY 15	FY 16	FY 17	FY 18	Total
General Fund	928,800	1,054,800	842,200	851,400	800,900	4,478,100
GRAND TOTAL	928,800	1,054,800	842,200	851,400	800,900	4,478,100

City of Dover, Delaware
 *****FY 2014 Capital Investment Plan
 FY 14 thru FY 18

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Code Enforcement								
2001 Dodge Pick Up Truck	14Veh# 20	1	15,000					15,000
2003 Ford CVC	14Veh# 25	n/a	15,000					15,000
2007 Dodge Pick Up	16Veh# 17	n/a			17,000			17,000
1998 Ford Crown Victoria	18Veh# 11	n/a					23,800	23,800
Code Enforcement Total			30,000		17,000		23,800	70,800
Facilities Management								
1999 Dodge RMV Van (435)	14Veh# 435	n/a	17,800					17,800
2003 Dodge Van (438)	16Veh# 438	n/a			18,900			18,900
2004 Ford Van #439	18Veh# 439	3					20,100	20,100
Facilities Management Total			17,800		18,900		20,100	56,800
Life Safety (Fire Marshal)								
2003 Ford Expedition	15Veh# 23	n/a		27,500				27,500
2005 Ford Expedition	16Veh# 28	n/a			28,500			28,500
2008 Dodge Durango	17Veh# 12	n/a				29,500		29,500
1985 Chevy Van	18Veh# 14	n/a					17,500	17,500
Life Safety (Fire Marshal) Total				27,500	28,500	29,500	17,500	103,000
Permtting and Inspections								
2005 Ford F150	15Veh# 13	n/a		16,000				16,000
2001 Dodge Pick Up	16Veh# 19	n/a				17,000		17,000
2001 Dodge Pick Up	16Veh# 22	n/a				17,000		17,000
Permtting and Inspections Total				16,000		34,000		50,000
Planning								
2004 Ford Station Wagon	17Veh# 3	n/a				16,000		16,000
Planning Total						16,000		16,000
Police								
2007 Ford Crown Victoria (228)	14Veh# 228	n/a	23,500					23,500
2006 Ford Crown Victoria (232)	14Veh# 232	n/a	23,500					23,500
2008 Ford Crown Victoria (239)	14Veh# 239	n/a	23,500					23,500
2000 Ford Taurus (242)	14Veh# 242	n/a	24,000					24,000
2008 HD Motorcycle FHP (256)	14Veh# 256	n/a	19,400					19,400
2008 HD Motorcycle FHP (257)	14Veh# 257	n/a	19,400					19,400
2008 Ford Crown Victoria (258)	14Veh# 258	n/a	23,500					23,500
2007 Ford Crown Victoria (278)	14Veh# 278	n/a	23,500					23,500
2007 Ford Crown Victoria (290)	14Veh# 290	n/a	23,500					23,500
2008 Ford Crown Victoria (293)	14Veh# 293	n/a	23,500					23,500
2002 Ford Taurus (206)	15Veh# 206	n/a			18,900			18,900

Department	Project#	Priority	FY 14	FY 15	FY 16	FY 17	FY 18	Total
2006 Ford Crown Victoria (217)	15Veh# 217	n/a		23,800				23,800
2007 Ford Crown Victoria (227)	15Veh# 227	n/a		23,800				23,800
2000 Ford Crown Victoria (234)	15Veh# 234	n/a		23,800				23,800
2007 Ford Crown Victoria (238)	15Veh# 238	n/a		23,800				23,800
2009 HD Motorcycle FHP (266)	15Veh# 266	n/a		18,800				18,800
2005 Ford Crown Victoria (277)	15Veh# 277	n/a		23,800				23,800
2005 Ford Crown Victoria (279)	15Veh# 279	n/a		23,800				23,800
2007 Ford Crown Victoria (280)	15Veh# 280	n/a		23,800				23,800
2005 Ford Crown Victoria (288)	15Veh# 288	n/a		23,800				23,800
2008 Ford Crown Victoria (291)	15Veh# 291	n/a		23,800				23,800
2007 Ford Crown Victoria (292)	15Veh# 292	n/a		23,800				23,800
2010 Ford Crown Victoria (202)	16Veh# 202	n/a			23,800			23,800
2010 Ford Crown Victoria (203)	16Veh# 203	n/a			23,800			23,800
1998 Ford E250 (207)	16Veh# 207	n/a			17,300			17,300
2000 Ford Taurus (210)	16Veh# 210	n/a			23,800			23,800
2005 Ford F150 Pick Up (245)	16Veh# 245	n/a			18,400			18,400
2008 Ford Crown Victoria (259)	16Veh# 259	n/a			23,800			23,800
2007 HD FHC Motorcycle (267)	16Veh# 267	n/a			18,800			18,800
2009 HD Motorcycle FHP (268)	16Veh# 268	n/a			18,800			18,800
1999 Ford Taurus (205)	17Veh# 205	n/a				20,200		20,200
2010 Dodge Charger (209)	17Veh# 209	n/a				18,900		18,900
2010 Ford Crown Victoria (243)	17Veh# 243	n/a				23,800		23,800
2011 Ford Crown Victoria (251)	17Veh# 251	n/a				23,800		23,800
2007 Ford Fusion (260)	17Veh# 260	n/a				18,900		18,900
2010 Ford Crown Victoria (271)	17Veh# 271	n/a				23,800		23,800
2010 Ford Crown Victoria (273)	17Veh# 273	n/a				23,800		23,800
2010 Ford Crown Victoria (275)	17Veh# 275	n/a				23,800		23,800
2002 Dodge Ram 1500 (296)	17Veh# 296	n/a				18,400		18,400
2001 Ford E350 SD (299)	17Veh# 299	n/a				46,600		46,600
2006 Ford Crown Victoria (218)	18Veh# 218	n/a					22,300	22,300
2005 Ford Crown Victoria (276)	18Veh# 276	n/a					22,300	22,300
2010 Ford Crown Victoria (285)	18Veh# 285	n/a					23,800	23,800
2010 Ford Crown Victoria (289)	18Veh# 289	n/a					23,800	23,800
2005 Ford E250 (295)	18Veh# 295	n/a					17,300	17,300
Totaled Vehicles	PD1402	n/a	20,000	20,000	20,000	20,000	20,000	100,000
Police Total			247,300	295,700	188,500	262,000	129,500	1,123,000

Public Works - Grounds

1990 FMC 300 Gallon Sprayer (565)	14Veh# 565	5	18,600					18,600
1998 Vermeer Stump Grinder (566)	14Veh# 566	3	31,500					31,500
2001 Dodge Pickup with Dump Body #549	15Veh# 549	3		41,300				41,300
2002 Dodge Pick Up with Dump Body (550)	15Veh# 550	3		41,300				41,300
1998 Chevy Crew Cab Dump Truck (551)	15Veh# 551	4		44,700				44,700
2001 Dodge Pick Up with Dump Body (553)	16Veh# 553	2			42,600			42,600
1999 Chevy Chipper Box Dump Truck w/Lift Gate #554	16Veh# 554	3			59,500			59,500
2005 Kubota 72" Front Mount Mower #564	17Veh# 564	3				30,100		30,100
2001 Kubota 80" Utility Tractor (569)	17Veh# 569	3				38,700		38,700
1994 Vermeer Brush Chipper (588)	17Veh# 588	5				49,700		49,700
2004 New Holland Boom Axe Mower #560	18Veh# 560	3					75,000	75,000
2003 Ex-Mark 52" Zero Turn Mower (568)	18Veh# 568	3					14,500	14,500
2004 Kubota Tractor w/Front Loader/backhoe #572	18Veh# 572	3					44,800	44,800
Public Works - Grounds Total			50,100	127,300	102,100	118,500	134,300	532,300

Public Works - Sanitation

2004 Peterbilt Automated Trash Truck (442)	14Veh# 442	2	252,100					252,100
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Department	Project#	Priority	FY 14	FY 15	FY 16	FY 17	FY 18	Total
2002 Int'l Rear Loader (449)	14Veh# 449	2	150,000					150,000
2004 Peterbilt Automated Trash Truck (443)	15Veh# 443	2		264,800				264,800
2008 International Bulk Trash Truck #448	16Veh# 448	3			130,600			130,600
2008 Peterbilt Side Loader (451)	16Veh# 451	4			278,100			278,100
2008 Peterbilt Automated Trash Truck (441)	17Veh# 441	3				292,100		292,100
2009 International Bulk Trash Truck #446	17Veh# 446	3				133,300		133,300
2008 Intn'l Rear Loader (445)	18Veh# 445	4					168,900	168,900
2010 Peterbilt Automated Trash Truck #455	18Veh# 455	3					306,800	306,800
Public Works - Sanitation Total			402,100	264,800	408,700	425,400	475,700	1,976,700
Public Works - Streets								
1986 Case Backhoe (319)	14Veh# 319	2	39,800					39,800
1992 International Dump Truck (328)	14Veh# 328	1	121,700					121,700
2001 Dodge Pick Up Truck (331)	14Veh# 331	2	20,000					20,000
2001 Int'l Dump Truck (321)	15Veh# 321	3		125,400				125,400
2001 Dodge Utility Truck (345)	15Veh# 345	3		38,100				38,100
1992 Int'l Leaf Truck (366)	15Veh# 366	2		160,000				160,000
2006 Ford 1-Ton Dump Truck (325)	16Veh# 325	4			44,500			44,500
Public Works - Streets Total			181,500	323,500	44,500			549,500
GRAND TOTAL			928,800	1,054,800	842,200	851,400	800,900	4,478,100

City of Dover, Delaware
 "*****FY 2014 Capital Investment Plan
 FY 14 thru FY 18

FUNDING SOURCE SUMMARY

Source	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Water/Wastewater Fund	354,000	520,100	557,900	803,900	525,200	<i>2,761,100</i>
GRAND TOTAL	354,000	520,100	557,900	803,900	525,200	<i>2,761,100</i>

City of Dover, Delaware
 *****FY 2014 Capital Investment Plan
 FY 14 thru FY 18

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 14	FY 15	FY 16	FY 17	FY 18	Total
W/WW Engineering								
2008 Chevrolet Pickup (421)	17Veh# 421-2	n/a				17,100		17,100
2008 Ford F150 Pick-Up (420)	18Veh# 420-2	1					17,800	17,800
W/WW Engineering Total						17,100	17,800	34,900
Wastewater Management								
1997 New Holland 575E (674-2)	14Veh 674-2	n/a	26,800					26,800
2003 Sterling Truck Jet (691)	14Veh# 691	n/a	210,400					210,400
2002 Sterling L7500 Dump Truck (671-2)	15Veh 671-2	n/a		59,900				59,900
2002 Dodge Pick Up Truck (663-2)	16Veh 663-2	n/a			19,000			19,000
2000 Airman Air Compressor (683-2)	16Veh 683-2	n/a			9,700			9,700
2008 Ford Pickup (698-2)	16Veh 698-2	n/a			17,700			17,700
2008 Ford 1 Ton Utility w/ Crane (665)	16Veh# 665	n/a			44,700			44,700
2005 Case Backhoe (682-2)	17Veh 682-2	n/a				62,100		62,100
1987 Empire Generator (601)	17Veh# 601	n/a				30,600		30,600
1987 Empire Generator (602)	17Veh# 602	n/a				30,600		30,600
1987 Empire Generator (603)	17Veh# 603	n/a				30,600		30,600
2006 Sidekick Easement Machine (690)	18Veh# 690	n/a					36,800	36,800
Meter Replacement Program	WW1600	8			150,000	200,000	200,000	550,000
Wastewater Management Total			237,200	59,900	241,100	353,900	236,800	1,128,900
Water Construction								
1991 International 40S (422)	14Veh#422	n/a	90,000					90,000
1995 Caterpillar Loader	15Veh#402	n/a		182,300				182,300
2002 Caterpillar Backhoe	15Veh#405	n/a		135,600				135,600
1995 John Deere Broom Tractor	15Veh#406	n/a		44,300				44,300
1995 Caterpillar Excavator	16Veh#400	n/a			57,000			57,000
2004 Ford 1-Ton with Dump	16Veh#417	n/a			44,500			44,500
2002 Sterling STE	17Veh#424	n/a				129,500		129,500
2008 Ingersoll Air Compressor	18Veh #407	n/a					20,600	20,600
Water Construction Total			90,000	362,200	101,500	129,500	20,600	703,800
Water Management								
1997 New Holland (674-2)	14Veh# 674-2	n/a	26,800					26,800
2002 Sterling L7500 (671-2)	15Veh# 671-2	n/a		59,900				59,900
2002 Dodge Pick-Up (663-2)	16Veh# 663-2	n/a			19,000			19,000
2000 Airmen Air Compressor (683-2)	16Veh# 683-2	n/a			9,700			9,700
2008 Ford Pickup (698-2)	16Veh# 698-2	n/a			17,700			17,700
2005 Case Backhoe	17Veh# 682-2	n/a				62,100		62,100
Meter Replacement Project	WD1600	8			150,000	200,000	200,000	550,000
Water Management Total			26,800	59,900	196,400	262,100	200,000	745,200
Water Treatment Plant								

Department	Project#	Priority	FY 14	FY 15	FY 16	FY 17	FY 18	Total
2007 Ford 1-Ton Utility (622)	15Veh# 622	n/a		38,100				38,100
2008 GMC Cargo Van (662)	16Veh# 662	n/a			18,900			18,900
2010 Ford 1-Ton Utility Truck w/ Gage	17Veh# 620	n/a				41,300		41,300
2007 Kohler Generator Trailer Mounted (604)	18Veh# 604	n/a					50,000	50,000
Water Treatment Plant Total				38,100	18,900	41,300	50,000	148,300
GRAND TOTAL			354,000	520,100	557,900	803,900	525,200	2,761,100

City of Dover, Delaware
******FY 2014 Capital Investment Plan*
 FY 14 thru FY 18

FUNDING SOURCE SUMMARY

Source	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Revenue	510,000	97,400	300,000	352,000		<i>1,259,400</i>
GRAND TOTAL	510,000	97,400	300,000	352,000		<i>1,259,400</i>

City of Dover, Delaware
 *****FY 2014 Capital Investment Plan
 FY 14 thru FY 18

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 14	FY 15	FY 16	FY 17	FY 18	Total
Electric Engineering								
2008 Dodge Avenger (7)	Veh# 007	n/a			25,000			25,000
2005 Dodge Stratus (8)	Veh# 008	n/a				23,000		23,000
2007 Dodge Pickup (9)	Veh# 009	n/a			27,000			27,000
2006 Ford Van (749)	Veh# 749	n/a		25,000				25,000
2005 Ford Utility Truck (764)	Veh# 764	n/a	35,000					35,000
2005 Ford Pick Up (770)	Veh# 770	n/a				29,000		29,000
2006 Dodge Pickup (790)	Veh# 790	n/a		26,000				26,000
Electric Engineering Total			35,000	51,000	52,000	52,000		190,000
Electric T & D								
Trencher/Hoe (702)	Veh# 702	n/a			57,500			57,500
1989 Smith SM160 (716)	Veh# 716	n/a		15,400				15,400
2001 Freightliner (750)	Veh# 750	n/a				300,000		300,000
2002 Sherman & Reilly Wire Puller (758)	Veh# 758	n/a	125,000					125,000
2001 Freightliner (766)	Veh# 766	n/a	225,000					225,000
2003 Freightliner (779)	Veh# 779	n/a			190,500			190,500
2001 Dodge Ram 3500 (799)	Veh# 799	n/a		31,000				31,000
Electric T & D Total			350,000	46,400	248,000	300,000		944,400
GRAND TOTAL			385,000	97,400	300,000	352,000		1,134,400

DEBT SERVICE

**CONTAINS THE FOLLOWING
SUBSECTIONS:**

- DEBT LIMIT
- DEBT SERVICE SCHEDULES

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

**City of Dover, Delaware
Computation of Legal Debt Margin
General Obligation Bonds
(amounts expressed in thousands)**

	2008	2009	2010	2011	2012	Projected 2013	Projected 2014
Debt Limit	\$ 697,621	\$ 144,965	\$ 144,341	\$ 155,838	\$ 156,429	\$ 157,267	\$ 157,827
Net (Taxable) Assessed Value on Books	\$ 2,790,485	\$ 2,899,293	\$ 2,886,826	\$ 3,116,765	\$ 3,128,586	\$ 3,145,349	\$ 3,156,538
Total Net Debt applicable to limit (See NOTE below)	2,445	2,080	1,820	1,550	2,127	4,490	4,195
Legal debt margin	\$ 695,176	\$ 142,885	\$ 142,521	\$ 154,288	\$ 154,302	\$ 152,777	\$ 153,632
Total Net Debt applicable to limit as a percentage of debt limit	0.35%	1.46%	1.28%	1.00%	1.38%	2.94%	2.73%

Legal Debt Margin Calculation for Fiscal Year 2014

Net (Taxable) Assessed Value on Books	\$ 3,116,765	\$ 3,128,586	\$ 3,145,349	\$ 3,156,538
Debt Limit - 5 Percent of Total Assessed Value	\$ 155,838	\$ 156,429	\$ 157,267	\$ 157,827
DEBT (For which the City's full faith and credit has been pledged)				
Gross Bonded Debt	1,550	2,127	4,490	4,195
LEGAL DEBT MARGIN	\$ 154,288	\$ 154,302	\$ 152,777	\$ 153,632

IMPORTANT NOTE: The Total Net Debt applicable to the debt limit includes the remaining Series 2003 Bonds and the 2012 PNC Loan;

Source: City of Dover Financial Reports, City of Dover Charter, Section 50(b), and Tax Assessor's Office
July 2009 the Charter was amended and the debt limit was reduced from 25% of the total assessed value to 5%.

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

**City of Dover
General Obligation Bonds
Projected Debt Service**

Fiscal Year Ending	Series 2003 Bonds	2012 Tax- Exempt Loan *	Total Debt Service	Green Energy Debt Service Contribution	Net Debt Service
6/30/2014	\$ 327,400	\$ 229,900	\$ 557,300	\$ (98,500)	\$ 458,800
6/30/2015	243,000	229,900	472,900	(98,500)	374,400
6/30/2016	244,300	229,900	474,200	(98,500)	375,700
6/30/2017	249,900	229,900	479,800	(98,500)	381,300
6/30/2018	-	229,900	229,900	(98,500)	131,400
6/30/2019	-	229,900	229,900	(98,500)	131,400
6/30/2020	-	229,900	229,900	(98,500)	131,400
6/30/2021	-	229,900	229,900	(98,500)	131,400
6/30/2022	-	229,900	229,900	(98,500)	131,400
6/30/2023	-	229,900	229,900	(98,500)	131,400
6/30/2024	-	229,900	229,900	(98,500)	131,400
6/30/2025	-	229,900	229,900	(98,500)	131,400
6/30/2026	-	229,900	229,900	(98,500)	131,400
6/30/2027	-	229,900	229,900	(98,500)	131,400
6/30/2028	-	229,900	229,900	(98,500)	131,400
6/30/2029	-	229,900	229,900	(98,500)	131,400
6/30/2030	-	229,900	229,900	(98,500)	131,400
6/30/2031	-	229,900	229,900	(98,500)	131,400
6/30/2032	-	229,900	229,900	(98,500)	131,400
6/30/2033	-	229,900	229,900	(98,500)	131,400
Totals	\$ 1,064,600	\$ 4,598,000	\$ 5,662,600	\$ (1,970,000)	\$ 3,692,600

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

**City of Dover
Water/Wastewater Revenue Bonds
Projected Debt Service**

Fiscal Year Ending	Series 2003	Series 2000 Wastewater	Series 2009 Wastewater	Series 2010 Water	Series 2011 Wastewater	Series 2013	Total Debt Service
6/30/2014	\$ 404,100	\$ 53,000	\$ 347,100	\$ 161,300	\$ 54,000	\$ -	\$ 1,019,500
6/30/2015	401,500	53,000	347,100	161,300	54,000	292,400	1,309,300
6/30/2016	220,500	53,000	347,100	161,300	54,000	292,400	1,128,300
6/30/2017	219,100	53,000	347,100	161,300	54,000	292,400	1,126,900
6/30/2018	217,300	53,000	347,100	161,300	54,000	292,400	1,125,100
6/30/2019	219,900	53,000	347,100	161,300	54,000	292,400	1,127,700
6/30/2020	217,100	53,000	347,100	161,300	54,000	292,400	1,124,900
6/30/2021	218,800	-	347,100	161,300	54,000	292,400	1,073,600
6/30/2022	219,800	-	347,100	161,300	54,000	292,400	1,074,600
6/30/2023	220,100	-	347,100	161,300	54,000	292,400	1,074,900
6/30/2024	215,000	-	347,100	161,300	54,000	292,400	1,069,800
6/30/2025	-	-	347,100	161,300	54,000	292,400	854,800
6/30/2026	-	-	347,100	161,300	54,000	292,400	854,800
6/30/2027	-	-	347,100	161,300	54,000	292,400	854,800
6/30/2028	-	-	347,100	161,300	54,000	292,400	854,800
6/30/2029	-	-	347,100	161,300	54,000	292,400	854,800
6/30/2030	-	-	347,100	161,300	54,000	292,400	854,800
6/30/2031	-	-	347,100	161,300	54,000	292,400	854,800
6/30/2032	-	-	173,600	76,500	54,000	292,400	596,500
6/30/2033	-	-	-	-	54,000	292,400	346,400
6/30/2034	-	-	-	-	-	292,400	292,400
Total	\$ 2,773,200	\$ 371,000	\$ 6,421,400	\$ 2,979,900	\$ 1,080,005	\$ 5,848,000	\$ 19,473,500

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

City of Dover
 Electric Revenue Bonds
 Projected Debt Service

Fiscal Year Ending	2008 Series	2010 Series	Total Debt Service
6/30/2014	\$ 1,395,000	\$ 1,906,900	\$ 3,301,900
6/30/2015	1,392,500	1,904,500	3,297,000
6/30/2016	1,393,700	1,890,000	3,283,700
6/30/2017	1,579,000	-	1,579,000
6/30/2018	1,577,500	-	1,577,500
6/30/2019	1,580,700	-	1,580,700
6/30/2020	1,581,700	-	1,581,700
6/30/2021	1,586,000	-	1,586,000
6/30/2022	1,587,500	-	1,587,500
6/30/2023	1,590,900	-	1,590,900
6/30/2024	1,592,300	-	1,592,300
6/30/2025	1,591,600	-	1,591,600
6/30/2026	1,592,300	-	1,592,300
6/30/2027	1,595,500	-	1,595,500
6/30/2028	1,591,800	-	1,591,800
6/30/2029	1,585,300	-	1,585,300
6/30/2030	1,580,800	-	1,580,800
6/30/2031	1,578,000	-	1,578,000
6/30/2032	1,572,000	-	1,572,000
6/30/2033	1,562,800	-	1,562,800
6/30/2034	1,555,000	-	1,555,000
Total	\$ 32,661,900	\$ 5,701,400	\$ 38,363,300

GENERAL

CONTAINS THE FOLLOWING SUBSECTIONS:

- MAYOR
- CITY COUNCIL
- CITY MANAGER
- CITY CLERK
- CUSTOMER SERVICES
- FINANCE AND PROCUREMENT & INVENTORY
- FIRE
- HUMAN RESOURCES
- INFORMATION TECHNOLOGY
- LIBRARY
- POLICE
- PLANNING & INSPECTIONS
- PARKS & RECREATION
- TAX ASSESSOR
- PUBLIC WORKS

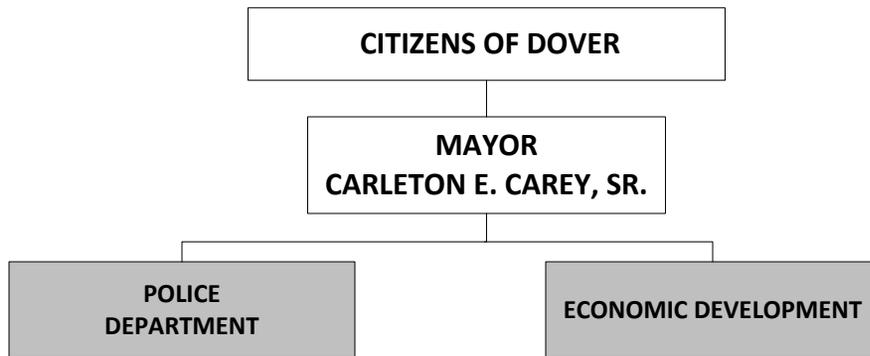


MAYOR

FY 2014 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

Mayor

Fiscal Year 2014 Organization Chart



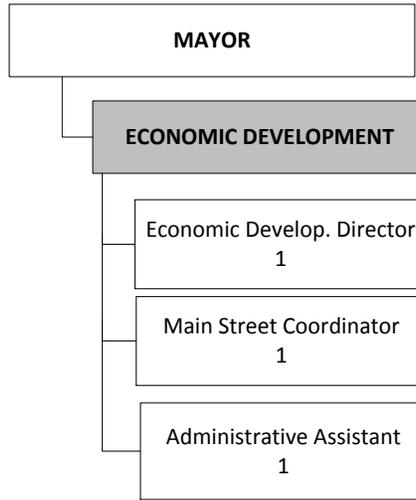
FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

MAYOR
110-3200-519

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 44,333	\$ 45,111	\$ 45,173	\$ 45,000	\$ 45,000	\$ 45,000	0%
10-14	FICA TAXES	3,456	3,515	3,485	3,400	3,400	3,400	0%
10-15	HEALTH INSURANCE	6,584	7,474	7,474	6,400	6,400	6,800	6%
10-16	L I D INSURANCE	337	337	340	300	300	300	0%
10-17	WORKERS COMPENSATION	235	235	5	200	200	100	-50%
	PERSONNEL COSTS	54,945	56,672	56,477	55,300	55,300	55,600	1%
20-21	FURNITURE/FIXTURES	-	-	-	-	-	1,100	0%
20-22	OFFICE SUPPLIES	106	126	-	100	100	100	0%
20-23	PRINTING AND DUPLICATING	405	1,212	184	200	200	200	0%
20-38	COMPUTER HARDWARE	-	-	2,377	-	-	-	0%
	MATERIALS & SUPPLIES	511	1,338	2,561	300	300	1,400	367%
30-21	TELEPHONE/FAX	1,296	1,261	1,219	1,300	1,300	1,300	0%
30-25	ADVERTISEMENT	-	1,351	150	1,000	1,000	700	-30%
30-27	SUBSCRIPTIONS AND DUES	3,785	4,670	1,765	5,200	5,200	5,200	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	681	3,568	3,381	6,000	6,000	6,000	0%
30-31	CONTRACTUAL SERVICES	-	5,468	-	-	-	-	0%
30-35	COMMUNITY RELATIONS EXP	2,087	5,047	6,839	7,000	7,000	6,500	-7%
30-37	OTHER EXPENSES	5,010	4,954	5,527	5,000	5,000	5,000	0%
30-62	GASOLINE	884	1,280	1,667	1,200	1,200	1,500	25%
30-63	AUTO REPAIRS/MAINTENANCE	50	63	110	100	100	100	0%
	ADMINISTRATIVE EXPENDITURES	13,793	27,662	20,658	26,800	26,800	26,300	-2%
	OPERATING EXPENDITURES	69,249	85,672	79,696	82,400	82,400	83,300	1%
40-22	AUTOMOBILES - PURCHASE	-	20,698	-	-	-	-	0%
40-25	OTHER EQUIP - PURCHASE	-	31,500	-	33,000	33,000	-	-100%
	CAPITAL OUTLAY	-	52,198	-	33,000	33,000	-	-100%
	TOTAL EXPENDITURES	\$ 69,249	\$ 137,870	\$ 79,696	\$ 115,400	\$ 115,400	\$ 83,300	-28%
OPERATING BUDGET STATS		\$ 69,899	\$ 88,335	\$ 81,154	\$ 82,400	\$ 82,400	\$ 83,300	
ACTUAL % OF OPER BUDGET		99%	123%	90%				
BUDGET % CHANGE		-	26%	-8%	2%	2%	1%	
REVENUES								
	GENERAL FUND	\$ 69,249	\$ 85,672	\$ 79,696	\$ 82,400	\$ 82,400	\$ 83,300	
	GOV. CAPITAL PROJECT FUND	-	52,198	-	33,000	33,000	-	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	1.0	1.0	1.0	1.0	1.0	1.0	

Economic Development

Fiscal Year 2014 Organization Chart



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

ECONOMIC DEVELOPMENT
110-1600-535

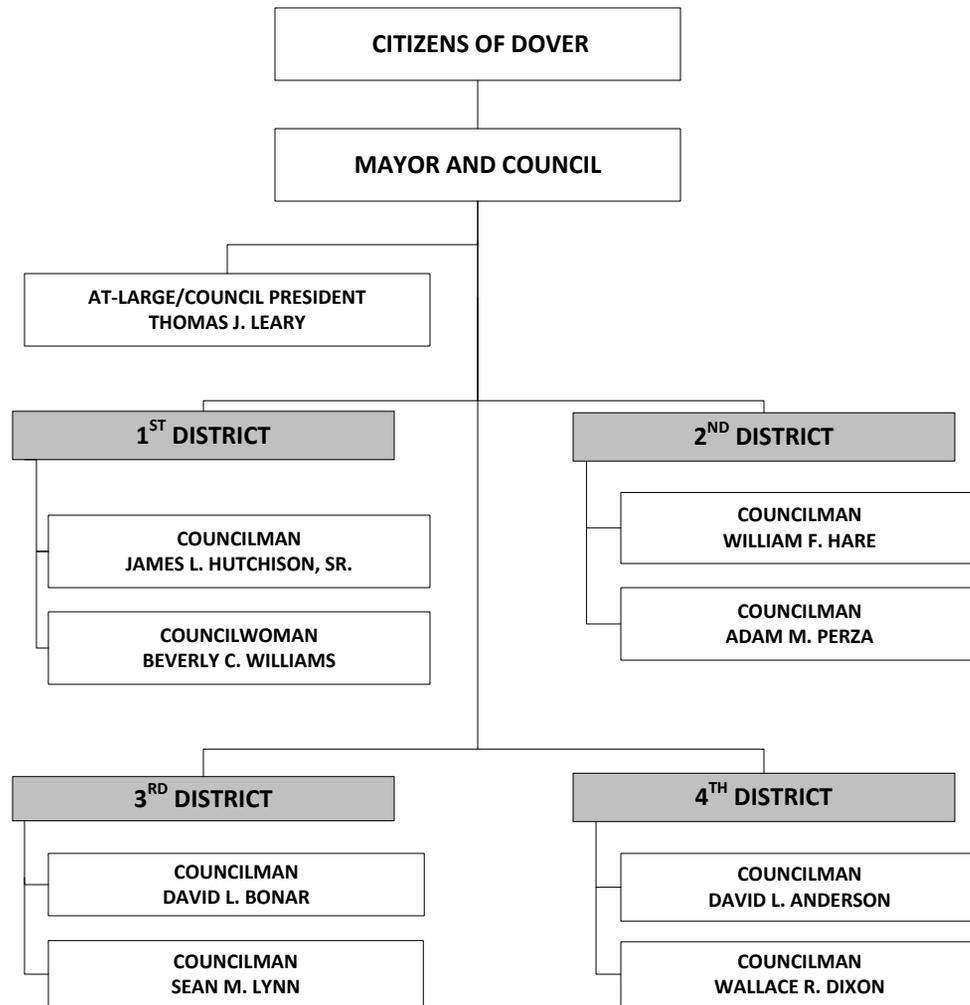
ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 128,594	\$ 135,525	\$ 135,528	\$ 135,000	\$ 135,000	\$ 136,800	1%
10-14	FICA TAXES	9,711	10,245	10,136	10,400	10,400	10,500	1%
10-15	HEALTH INSURANCE	19,785	22,475	22,472	19,100	19,100	20,300	6%
10-16	L I D INSURANCE	1,008	1,019	1,020	1,000	1,000	1,000	0%
10-17	WORKERS COMPENSATION	871	898	18	700	700	300	-57%
10-19	PENSION	16,083	7,528	7,671	8,100	8,100	8,200	1%
10-20	OPEB	-	-	8,602	11,700	11,700	14,600	25%
	PERSONNEL COSTS	176,052	177,690	185,447	186,000	186,000	191,700	3%
20-22	OFFICE SUPPLIES	1,258	590	144	400	400	300	-25%
20-23	PRINTING AND DUPLICATING	940	1,519	1,130	1,000	1,000	1,000	0%
20-26	PROGRAM EXPENSES/SUPPLIES	15	-	-	-	-	-	0%
20-33	SMALL TOOLS	28	129	117	-	-	-	0%
20-38	COMPUTER HARDWARE	-	-	-	1,300	1,300	2,900	123%
	MATERIALS & SUPPLIES	2,241	2,238	1,391	2,700	2,700	4,200	56%
30-21	TELEPHONE/FAX	3,974	3,225	3,257	2,450	2,450	2,400	-2%
30-25	ADVERTISEMENT	-	-	1,125	1,700	1,700	1,200	-29%
30-27	SUBSCRIPTIONS AND DUES	-	-	-	-	-	-	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	75	292	112	150	150	600	300%
30-31	CONTRACTUAL SERVICES	9,831	10,393	10,437	12,000	12,000	-	-100%
30-62	GASOLINE	107	17	35	100	100	100	0%
30-91	ECONOMIC DEVELOPMENT	22,311	26,000	15,000	26,000	26,000	15,000	-42%
	ADMINISTRATIVE EXPENDITURES	36,298	39,927	29,966	42,400	42,400	19,300	-54%
	OPERATING EXPENDITURES	214,591	219,855	216,804	231,100	231,100	215,200	-7%
	TOTAL EXPENDITURES	\$ 214,591	\$ 219,855	\$ 216,804	\$ 231,100	\$ 231,100	\$ 215,200	
OPERATING BUDGET STATS		\$ 243,854	\$ 229,938	\$ 223,717	\$ 231,100	\$ 231,100	\$ 215,200	
ACTUAL % OF OPER BUDGET		88%	95.61%	97%				
BUDGET % CHANGE		-	-6%	-3%	3%	3%	-7%	
REVENUES								
	GENERAL FUND	\$ 214,591	\$ 219,855	\$ 216,804	\$ 231,100	\$ 231,100	\$ 215,200	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	3.0	3.0	3.0	3.0	3.0	3.0	



QUINCY COOKBOOK

City Council

Fiscal Year 2014 Organization Chart



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

CITY COUNCIL
110-1200-512

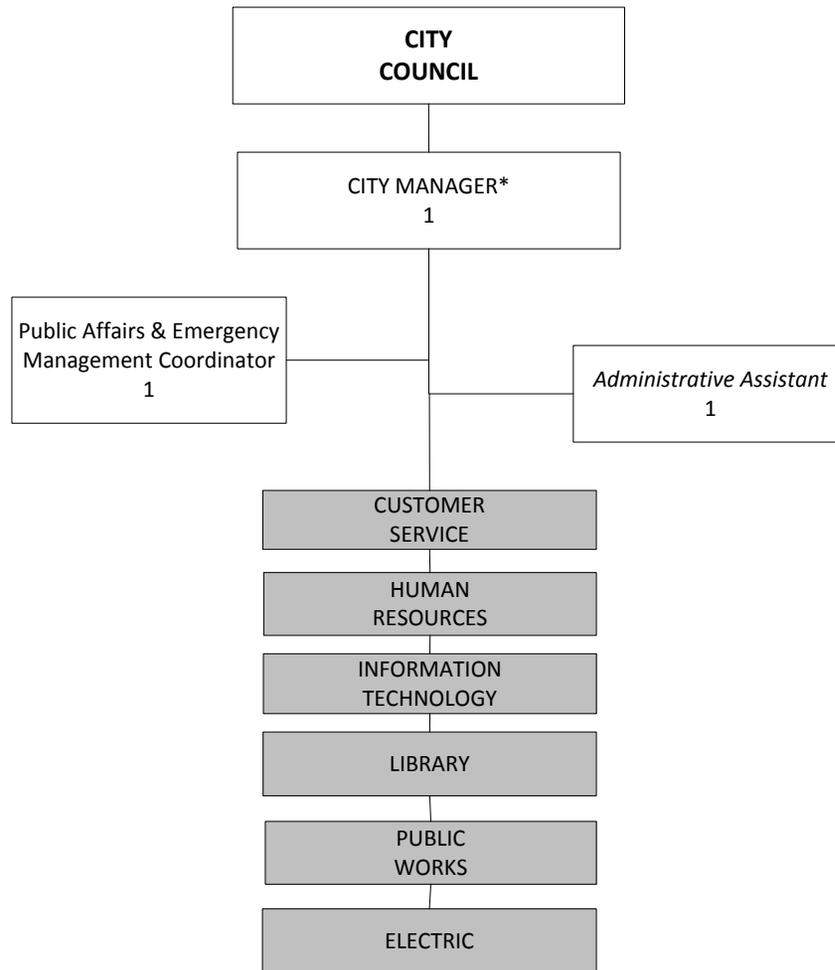
ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-13	TEMPORARY HELP	\$ 71,033	\$ 77,088	\$ 73,443	\$ 84,300	\$ 84,300	\$ 84,300	0%
10-14	FICA TAXES	5,434	5,886	5,618	6,400	6,400	6,400	0%
10-17	WORKERS COMPENSATION	377	406	16	400	400	200	-50%
	PERSONNEL COSTS	76,844	83,380	79,077	91,100	91,100	90,900	0%
20-22	OFFICE SUPPLIES	395	36	68	100	100	100	0%
20-23	PRINTING AND DUPLICATING	1,388	1,431	44	300	300	300	0%
20-24	PHOTOGRAPHIC	-	-	17	-	-	-	0%
20-37	COMPUTER SOFTWARE	-	-	83	-	-	100	0%
20-38	COMPUTER HARDWARE	2,455	7,569	6,000	-	-	-	0%
	MATERIALS & SUPPLIES	4,238	9,036	6,212	400	400	500	25%
30-21	TELEPHONE/FAX	240	234	204	300	300	200	-33%
30-27	SUBSCRIPTIONS AND DUES	10,948	10,989	11,032	11,000	11,000	11,200	2%
30-28	TRAINING/CONF/FOOD/TRAVEL	424	8,644	7,977	6,400	6,400	2,000	-69%
30-35	COMMUNITY RELATIONS EXP	1,866	1,997	1,475	2,000	2,000	2,000	0%
30-37	OTHER EXPENSES	-	235	43	1,000	1,000	-	-100%
30-92	HRC-OFFICE SUPPLIES	1,282	863	387	2,000	2,000	1,000	-50%
	ADMINISTRATIVE EXPENDITURES	14,760	22,962	21,118	22,700	22,700	16,400	-28%
	OPERATING EXPENDITURES	95,842	115,379	106,407	114,200	114,200	107,800	-6%
	TOTAL EXPENDITURES	\$ 95,842	\$ 115,378	\$ 106,407	\$ 114,200	\$ 114,200	\$ 107,800	-6%
OPERATING BUDGET STATS		\$ 112,684	\$ 128,944	\$ 120,699	\$ 114,200	\$ 114,200	\$ 107,800	
ACTUAL % OF OPER BUDGET		85%	89%	88%				
BUDGET % CHANGE		-	14%	-6%	-5%	-5%	-6%	
REVENUES								
	GENERAL FUND	\$ 95,842	\$ 115,379	\$ 106,407	\$ 114,200	\$ 114,200	\$ 107,800	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	-	-	-	-	-	-	
	PP/TEMP/COUNCIL	17.0	17.0	17.0	17.0	17.0	17.0	



CHRYSTIANA GERB

City Manager

Fiscal Year 2014 Organization Chart



* Appointed by Council

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

CITY MANAGER
110-2100-515

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 322,472	\$ 348,336	\$ 340,606	\$ 212,000	\$ 212,000	\$ 207,000	-2%
10-12	OVERTIME	1,538	-	-	-	-	1,500	0%
10-14	FICA TAXES	23,510	25,230	23,173	16,200	16,200	15,900	-2%
10-15	HEALTH INSURANCE	33,460	40,738	37,387	22,500	22,500	31,000	38%
10-16	L I D INSURANCE	2,096	2,200	1,843	1,300	1,300	1,400	8%
10-17	WORKERS COMPENSATION	1,717	1,817	25	1,100	1,100	400	-64%
10-18	EDUCATIONAL ASSISTANCE	2,917	-	-	-	-	-	0%
10-19	PENSION	37,770	19,028	15,628	11,600	11,600	12,400	7%
10-20	OPEB	-	-	17,693	16,800	16,800	22,100	32%
	PERSONNEL COSTS	425,480	437,349	436,355	281,500	281,500	291,700	4%
20-22	OFFICE SUPPLIES	642	886	708	700	700	700	0%
20-23	PRINTING AND DUPLICATING	20,544	18,228	9,236	14,100	14,100	5,600	-60%
20-26	PROGRAM EXPENSES/SUPPLIES	2,079	4,024	1,800	-	-	1,800	0%
20-31	BOOKS	75	23	25	-	-	-	0%
20-37	COMPUTER SOFTWARE	-	48	166	200	200	-	-100%
20-38	COMPUTER HARDWARE	2,580	-	1,632	-	2,225	-	0%
	MATERIALS & SUPPLIES	25,920	23,209	13,567	15,000	17,225	8,100	-46%
30-21	TELEPHONE/FAX	1,830	1,520	952	700	700	700	0%
30-27	SUBSCRIPTIONS AND DUES	1,830	2,093	2,091	1,300	1,300	3,400	162%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,680	2,737	499	700	700	2,600	271%
30-31	CONTRACTUAL SERVICES	6,910	550	-	-	-	-	0%
30-32	LEGAL EXPENSES	93,145	105,046	185,956	120,000	117,775	150,000	25%
30-35	COMMUNITY RELATIONS EXP	1,006	473	275	200	200	200	0%
30-61	OFF EQUIP/REPAIRS & MAINT	242	612	558	600	600	600	0%
30-62	GASOLINE	472	848	115	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	107,115	113,879	190,446	123,500	121,275	157,500	28%
	OPERATING EXPENDITURES	558,515	574,437	640,368	420,000	420,000	457,300	9%
	TOTAL EXPENDITURES	\$ 558,515	\$ 574,437	\$ 640,368	\$ 420,000	\$ 420,000	\$ 457,300	9%
OPERATING BUDGET STATS		\$ 553,130	\$ 576,782	\$ 645,027	\$ 420,000	\$ 420,000	\$ 457,300	
ACTUAL % OF OPER BUDGET		101%	100%	99%				
BUDGET % OF CHANGE		-	4%	12%	-35%	-35%	9%	
REVENUES								
	GENERAL FUND	\$ 558,515	\$ 574,437	\$ 640,368	\$ 420,000	\$ 420,000	\$ 457,300	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	5.0	5.0	5.0	3.0	3.0	3.0	

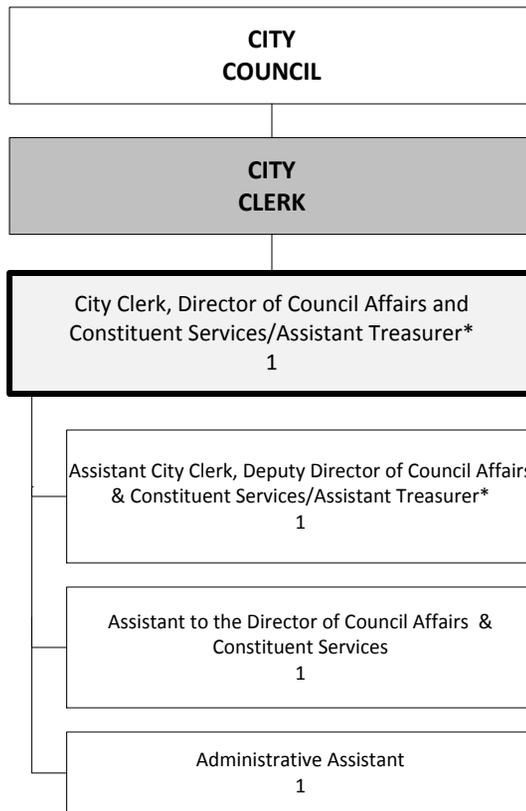


CITY OF DOVER

FY 2014 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

City Clerk

Fiscal Year 2014 Organization Chart



* Appointed by Council

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

CITY CLERK
110-1100-511

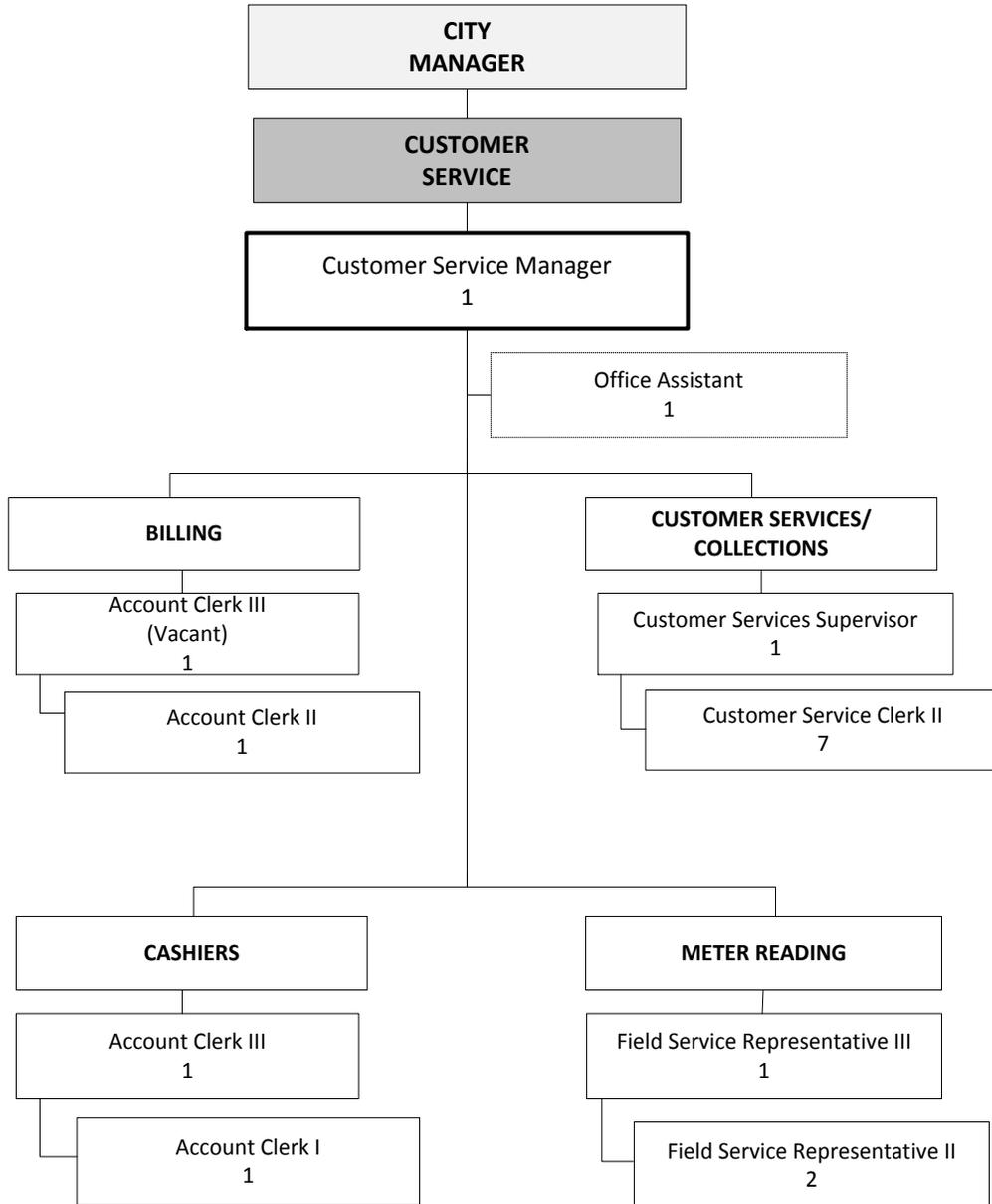
ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 143,990	\$ 175,333	\$ 155,762	\$ 206,400	\$ 206,400	\$ 214,200	4%
10-12	OVERTIME		-	73	-	-	-	0%
10-14	FICA TAXES	10,527	12,908	11,529	15,700	15,700	16,300	4%
10-15	HEALTH INSURANCE	36,326	38,917	35,543	38,300	38,300	43,400	13%
10-16	L I D INSURANCE	1,171	1,194	1,101	1,500	1,500	1,500	0%
10-17	WORKERS COMPENSATION	763	915	18	1,100	1,100	400	-64%
10-18	EDUCATIONAL ASSISTANCE	-	179	-	-	-	-	0%
10-19	PENSION	30,972	6,210	5,608	8,600	8,600	7,900	-8%
10-20	OPEB	-	-	9,490	18,000	18,000	22,900	27%
	PERSONNEL COSTS	223,749	235,656	219,124	289,600	289,600	306,600	6%
20-22	OFFICE SUPPLIES	2,794	2,178	930	2,400	2,400	100	-96%
20-23	PRINTING AND DUPLICATING	4,092	4,892	4,222	4,000	4,000	2,500	-38%
20-37	COMPUTER SOFTWARE	-	211	-	300	300	800	167%
20-38	COMPUTER HARDWARE	2,673	996	3,647	-	-	3,300	0%
	MATERIALS & SUPPLIES	9,559	8,277	8,799	6,700	6,700	6,700	0%
30-21	TELEPHONE/FAX	575	569	509	600	600	600	0%
30-25	ADVERTISEMENT	780	774	773	800	800	1,000	25%
30-27	SUBSCRIPTIONS AND DUES	576	711	666	800	800	800	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	847	1,051	880	600	8,000	600	0%
30-31	CONTRACTUAL SERVICES	14,783	13,710	15,448	17,000	15,600	17,000	0%
30-34	ELECTION RELATED EXPENSES	9,348	7,338	5,093	10,000	4,000	1,000	-90%
30-61	OFF EQUIP/REPAIRS & MAINT	1,303	263	-	800	800	100	-88%
	ADMINISTRATIVE EXPENDITURES	28,212	24,416	23,369	30,600	30,600	21,100	-31%
	OPERATING EXPENDITURES	261,520	268,349	251,291	326,900	326,900	334,400	2%
	TOTAL EXPENDITURES	\$ 261,520	\$ 268,349	\$ 251,291	\$ 326,900	\$ 326,900	\$ 334,400	2%
OPERATING BUDGET STATS		\$ 290,580	\$ 278,868	\$ 296,393	\$ 326,900	\$ 326,900	\$ 334,400	
ACTUAL % OF OPER BUDGET		90%	96%	85%				
BUDGET % CHANGE		-	-4%	6%	30%	30%	2%	
REVENUES								
	GENERAL FUND	\$ 261,520	\$ 268,349	\$ 251,292	\$ 326,900	\$ 326,900	\$ 334,400	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	4.0	4.0	4.0	4.0	4.0	4.0	



CUSTOMER SERVICE

Customer Service

Fiscal Year 2014 Organization Chart



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

CUSTOMER SERVICES
110-2900-529

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 534,490	\$ 564,721	\$ 536,486	\$ 543,300	\$ 509,000	\$ 574,100	6%
10-13	TEMPORARY HELP	-	-	11,671	-	-	-	0%
10-14	FICA TAXES	39,926	42,487	41,426	41,500	41,500	43,900	6%
10-15	HEALTH INSURANCE	116,582	133,955	115,353	101,500	101,500	129,100	27%
10-16	L I D INSURANCE	3,389	3,465	3,362	3,400	3,400	3,500	3%
10-17	WORKERS COMPENSATION	2,833	2,949	55	2,900	2,900	1,200	-59%
10-18	EDUCATIONAL ASSISTANCE	1,887	2,052	1,882	3,800	3,800	-	-100%
10-19	PENSION	102,886	25,865	26,331	27,000	27,000	28,500	6%
10-20	OPEB	-	-	34,536	47,300	47,300	60,300	27%
	PERSONNEL COSTS	801,993	775,494	771,102	770,700	736,400	840,600	9%
20-21	FURNITURE/FIXTURES	-	-	55	-	-	-	0%
20-22	OFFICE SUPPLIES	16,046	16,804	13,239	13,900	13,900	13,000	-6%
20-23	PRINTING AND DUPLICATING	20,597	23,693	18,724	19,000	19,000	17,000	-11%
20-38	COMPUTER HARDWARE	8,986	4,461	5,450	5,900	5,900	3,400	-42%
20-46	CITY BLDG MAINT SUPPLIES	605	-	-	-	-	-	0%
	MATERIALS & SUPPLIES	46,234	44,958	37,468	38,800	38,800	33,400	-14%
30-21	TELEPHONE/FAX	3,061	3,333	3,125	3,400	3,400	3,400	0%
30-25	ADVERTISEMENT	265	378	537	400	400	400	0%
30-31	CONTRACTUAL SERVICES	8,015	7,536	77,533	67,900	67,900	211,600	212%
30-61	OFF EQUIP/REPAIRS & MAINT	21,690	20,247	10,530	20,000	20,000	20,000	0%
	ADMINISTRATIVE EXPENDITURES	33,031	31,494	91,725	91,700	91,700	235,400	157%
	OPERATING EXPENDITURES	881,258	851,946	900,295	901,200	866,900	1,109,400	23%
	TOTAL EXPENDITURES	\$ 881,258	\$ 851,946	\$ 900,295	\$ 901,200	\$ 866,900	\$ 1,109,400	23%

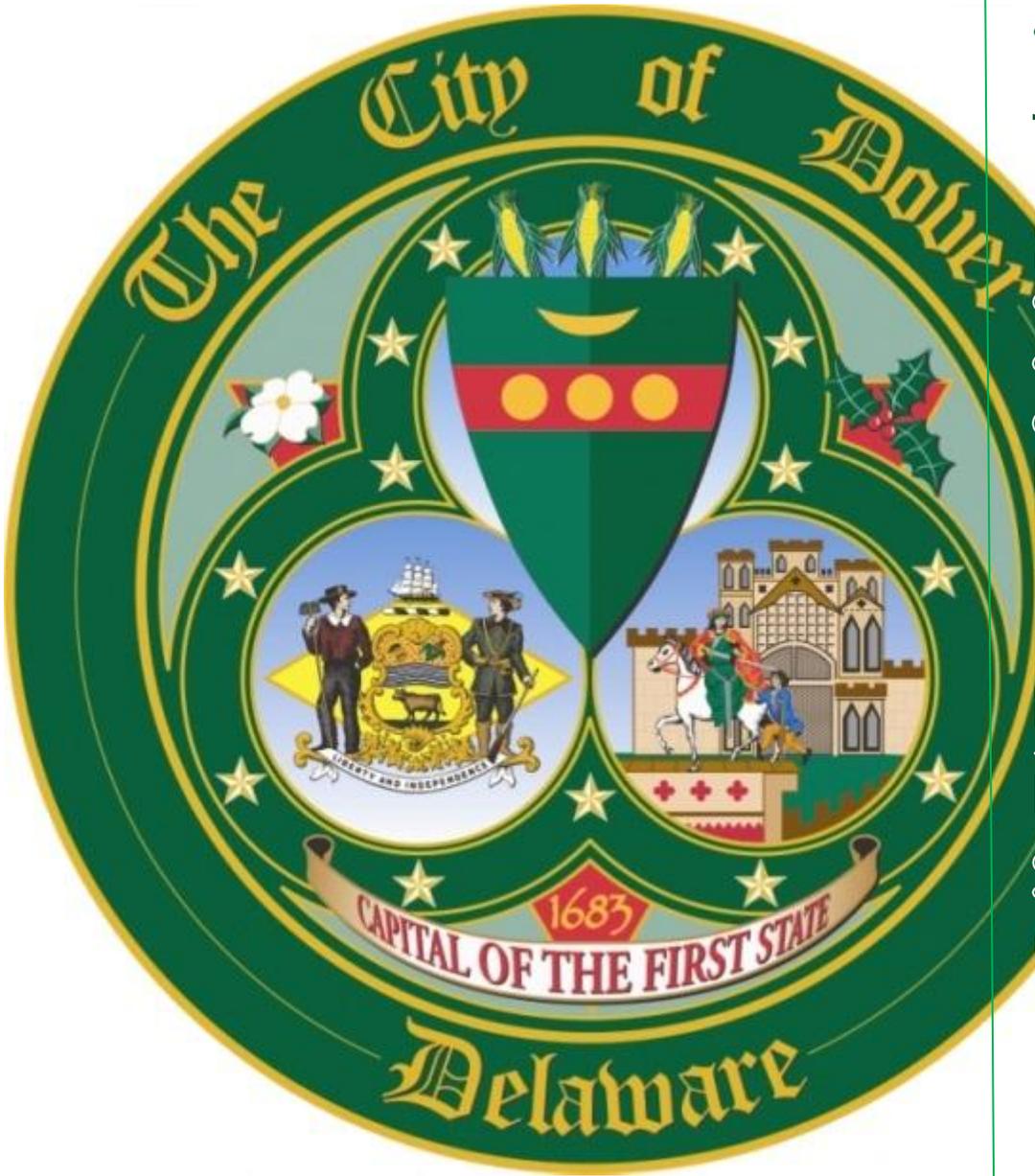
OPERATING BUDGET STATS	\$ 893,054	\$ 866,691	\$ 928,112	\$ 901,200	\$ 866,900	\$ 1,109,400
ACTUAL % OF OPER BUDGET	99%	98%	97%			
BUDGET % CHANGE	-	-3%	7%	-3%	-7%	28%

REVENUES

GENERAL FUND \$ 881,258 \$ 851,946 \$ 900,295 \$ 901,200 \$ 866,900 \$ 1,109,400

PERSONNEL

BUDGETED FULL-TIME POSITIONS 15.0 15.0 14.0 14.0 14.0 14.0
BUDGETED PART-TIME POSITIONS - - - - - 1.0



FINANCIAL/PROCUREMENT & INVENTORY

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

FINANCE
110-2300-517

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 465,074	\$ 450,787	\$ 453,872	\$ 481,500	\$ 481,500	\$ 494,900	3%
10-12	OVERTIME	-	3,179	188	1,800	1,800	-	-100%
10-13	TEMPORARY HELP	-	29,881	-	-	-	-	0%
10-14	FICA TAXES	34,374	34,596	32,982	37,000	37,000	37,700	2%
10-15	HEALTH INSURANCE	68,893	79,103	70,371	84,600	84,600	97,100	15%
10-16	L I D INSURANCE	2,666	2,607	2,638	2,900	2,900	3,000	3%
10-17	WORKERS COMPENSATION	2,449	2,450	46	2,600	2,600	1,000	-62%
10-19	PENSION	59,119	21,697	21,600	26,700	26,700	27,300	2%
10-20	OPEB	-	-	28,096	41,900	41,900	52,800	26%
	PERSONNEL COSTS	632,575	624,300	609,793	679,000	679,000	713,800	5%
20-22	OFFICE SUPPLIES	1,834	1,239	386	1,600	1,600	700	-56%
20-23	PRINTING AND DUPLICATING	7,730	6,612	3,070	7,500	7,500	3,500	-53%
20-38	COMPUTER HARDWARE	2,444	1,370	-	4,600	4,600	2,400	-48%
	MATERIALS & SUPPLIES	12,008	9,221	3,456	13,700	13,700	6,600	-52%
30-21	TELEPHONE/FAX	1,389	1,579	1,171	1,400	1,400	1,400	0%
30-22	POSTAGE	98	57	56	-	-	-	0%
30-25	ADVERTISEMENT	203	257	200	300	300	300	0%
30-27	SUBSCRIPTIONS AND DUES	1,672	1,524	1,212	1,300	1,300	1,400	8%
30-28	TRAINING/CONF/FOOD/TRAVEL	5,181	4,990	250	5,000	7,500	5,500	10%
30-31	CONTRACTUAL SERVICES	99,788	152,649	171,068	166,600	171,300	167,500	1%
30-37	OTHER EXPENSES	257	271	-	300	300	300	0%
30-61	OFF EQUIP/REPAIRS & MAINT	3,744	3,432	4,972	11,900	4,700	9,700	-18%
	ADMINISTRATIVE EXPENDITURES	112,332	164,759	178,929	186,800	186,800	186,100	0%
	OPERATING EXPENDITURES	756,915	798,280	792,178	879,500	879,500	906,500	3%
	TOTAL EXPENDITURES	\$ 756,915	\$ 798,280	\$ 792,178	\$ 879,500	\$ 879,500	\$ 906,500	3%

OPERATING BUDGET STATS	\$ 781,791	\$ 802,269	\$ 852,283	\$ 879,500	\$ 879,500	\$ 906,500
ACTUAL % OF OPER BUDGET	97%	100%	93%			
BUDGET % CHANGE	-	3%	6%	3%	3%	-

REVENUES

GENERAL FUND \$ 756,915 \$ 798,280 \$ 792,178 \$ 879,500 \$ 879,500 \$ 906,500

PERSONNEL

BUDGETED FULL-TIME POSITIONS 8.0 8.0 8.0 8.0 8.0 8.0
PP/TEMP - - 1.0 - - -

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

PROCUREMENT & INVENTORY
110-2700-571

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 233,719	\$ 252,336	\$ 250,820	\$ 182,800	\$ 184,500	\$ 182,300	0%
10-12	OVERTIME	616	322	788	400	400	-	-100%
10-14	FICA TAXES	17,633	19,199	18,957	13,600	13,600	14,000	3%
10-15	HEALTH INSURANCE	42,906	45,449	43,167	27,800	27,800	19,200	-31%
10-16	L I D INSURANCE	1,479	1,491	1,479	1,100	1,100	1,100	0%
10-17	WORKERS COMPENSATION	4,950	6,214	83	4,900	4,900	3,900	-20%
10-19	PENSION	43,563	12,202	12,315	9,200	9,200	9,200	0%
10-20	OPEB	-	-	14,369	15,400	15,400	19,100	24%
	PERSONNEL COSTS	344,866	337,213	341,978	255,200	256,900	248,800	-3%
20-21	FURNITURE/FIXTURES	500	-	321	-	-	-	0%
20-22	OFFICE SUPPLIES	2,228	1,489	1,261	2,000	2,000	1,500	-25%
20-23	PRINTING AND DUPLICATING	3,680	3,799	3,844	3,800	3,800	3,800	0%
20-25	CUSTODIAL	885	944	871	4,500	4,500	1,000	-78%
20-26	PROGRAM EXPENSES/SUPPLIES	-	1,636	2,050	2,000	2,000	6,000	200%
20-29	UNIFORMS/UNIFORM ALLOW	884	938	834	800	800	900	13%
20-32	SECURITY/SAFETY MATERIALS	616	633	584	500	500	500	0%
20-33	SMALL TOOLS	63	-	-	400	400	-	-100%
20-37	COMPUTER SOFTWARE	44	-	55	-	-	100	0%
20-38	COMPUTER HARDWARE	5,528	-	1,131	9,200	8,000	-	-100%
20-46	CITY BLDG MAINT SUPPLIES	8,260	2,638	2,802	4,500	4,500	2,500	-44%
20-58	WATER/SEWER	2,944	4,006	6,066	5,500	5,500	2,000	-64%
	MATERIALS & SUPPLIES	25,632	16,083	19,819	33,200	32,000	18,300	-45%
30-21	TELEPHONE/FAX	2,070	1,950	1,777	1,900	1,900	1,900	0%
30-22	POSTAGE	177,042	164,967	134,436	160,000	160,000	140,000	-13%
30-23	ELECTRICITY	86,506	88,384	69,741	86,500	86,500	68,000	-21%
30-24	HEATING OIL/GAS	-	268	-	200	200	300	50%
30-25	ADVERTISEMENT	1,963	2,790	1,787	2,000	2,000	2,000	0%
30-27	SUBSCRIPTIONS AND DUES	751	821	520	600	600	600	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	20	15	298	1,000	1,000	1,300	30%
30-31	CONTRACTUAL SERVICES	2,391	5,900	17,472	18,800	18,800	18,800	0%
30-43	ENVIRONMENTAL EXPENSES	2,335	1,574	3,733	2,900	2,900	3,000	3%
30-61	OFF EQUIP/REPAIRS & MAINT	10,169	9,085	9,490	9,300	9,300	9,000	-3%
30-62	GASOLINE	3,900	2,964	2,672	3,000	3,000	3,000	0%
30-66	OTHER EQUIP REPAIRS/MAINT	278	7,445	4,245	1,700	1,700	2,400	41%
30-67	RADIO REPAIRS/MAINTENANCE	478	326	546	600	1,900	200	-67%
	ADMINISTRATIVE EXPENDITURES	287,903	286,489	246,717	288,500	289,800	250,500	-13%
	OPERATING EXPENDITURES	658,401	639,785	608,514	576,900	578,700	517,600	
40-25	OTHER EQUIP - PURCHASE	-	-	-	-	-	55,000	0%
	CAPITAL OUTLAY	-	-	-	-	-	55,000	0%
	TOTAL EXPENDITURES	\$ 658,401	\$ 639,785	\$ 608,514	\$ 576,900	\$ 578,700	\$ 572,600	-1%
OPERATING BUDGET STATS		\$ 778,095	\$ 648,859	\$ 693,339	\$ 576,900	\$ 578,700	\$ 517,600	
ACTUAL % OF OPER BUDGET		85%	98.60%	87.77%				
BUDGET % CHANGE		-	-17%	7%	-17%	-17%	-11%	
REVENUES								
	GENERAL FUND	\$ 658,401	\$ 639,785	\$ 608,514	\$ 576,900	\$ 578,700	\$ 517,600	
	GOV. CAPITAL PROJECT FUND	-	-	-	-	-	55,000	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	6.0	6.0	6.0	4.0	4.0	4.0	

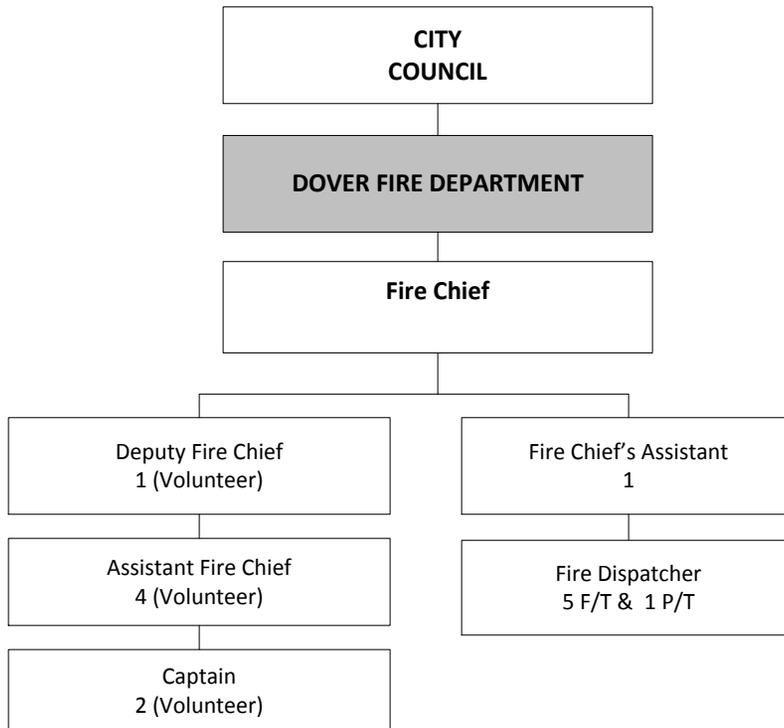


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FY 2014 ANNUAL OPERATING BUDGET- DOVER, DELAWARE

Dover Fire Department

Fiscal Year 2014 Organizational Chart



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

FIRE DEPARTMENT
110-1400-514

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 213,510	\$ 244,801	\$ 225,740	\$ 251,200	\$ 208,100	\$ 240,600	-4%
10-12	OVERTIME	50,658	42,260	55,292	44,900	44,900	48,800	9%
10-13	TEMPORARY HELP	20,112	3,709	4,910	12,800	12,800	12,800	0%
10-14	FICA TAXES	21,639	22,124	21,689	23,300	23,300	23,200	0%
10-15	HEALTH INSURANCE	33,031	43,589	42,001	37,100	37,100	47,200	27%
10-16	L I D INSURANCE	1,111	1,395	1,294	1,400	1,400	1,400	0%
10-17	WORKERS COMPENSATION	1,493	1,518	33	1,600	1,600	600	-63%
10-18	EDUCATIONAL ASSISTANCE	-	-	46	-	-	-	0%
10-19	PENSION	47,554	12,753	13,822	12,600	12,600	9,000	-29%
10-20	OPEB	-	-	14,314	21,500	21,500	24,600	14%
	PERSONNEL COSTS	389,108	372,149	379,141	406,400	363,300	408,200	0%
20-26	PROGRAM EXPENSES/SUPPLIES						2,000	0%
20-32	SECURITY/SAFETY MATERIALS	120	595	490	600	600	600	0%
	MATERIALS & SUPPLIES	120	595	490	600	600	2,600	333%
30-31	CONTRACTUAL SERVICES	281,292	281,292	281,292	281,300	281,300	281,300	0%
	ADMINISTRATIVE EXPENDITURES	281,292	281,292	281,292	281,300	281,300	281,300	0%
	OPERATING EXPENDITURES	670,520	654,036	660,923	688,300	645,200	692,100	1%
40-25	OTHER EQUIP - PURCHASE	-	-	40,900	-	-	-	0%
40-26	RADIO - PURCHASE	4,000	-	-	-	-	-	0%
40-31	CONSTRUCTION - PURCHASE	224,976	223,400	217,556	238,500	238,500	238,500	0%
	CAPITAL OUTLAY	228,976	223,400	217,556	238,500	238,500	238,500	0%
	TOTAL EXPENDITURES	\$ 899,496	\$ 877,436	\$ 878,479	\$ 926,800	\$ 883,700	\$ 930,600	0%

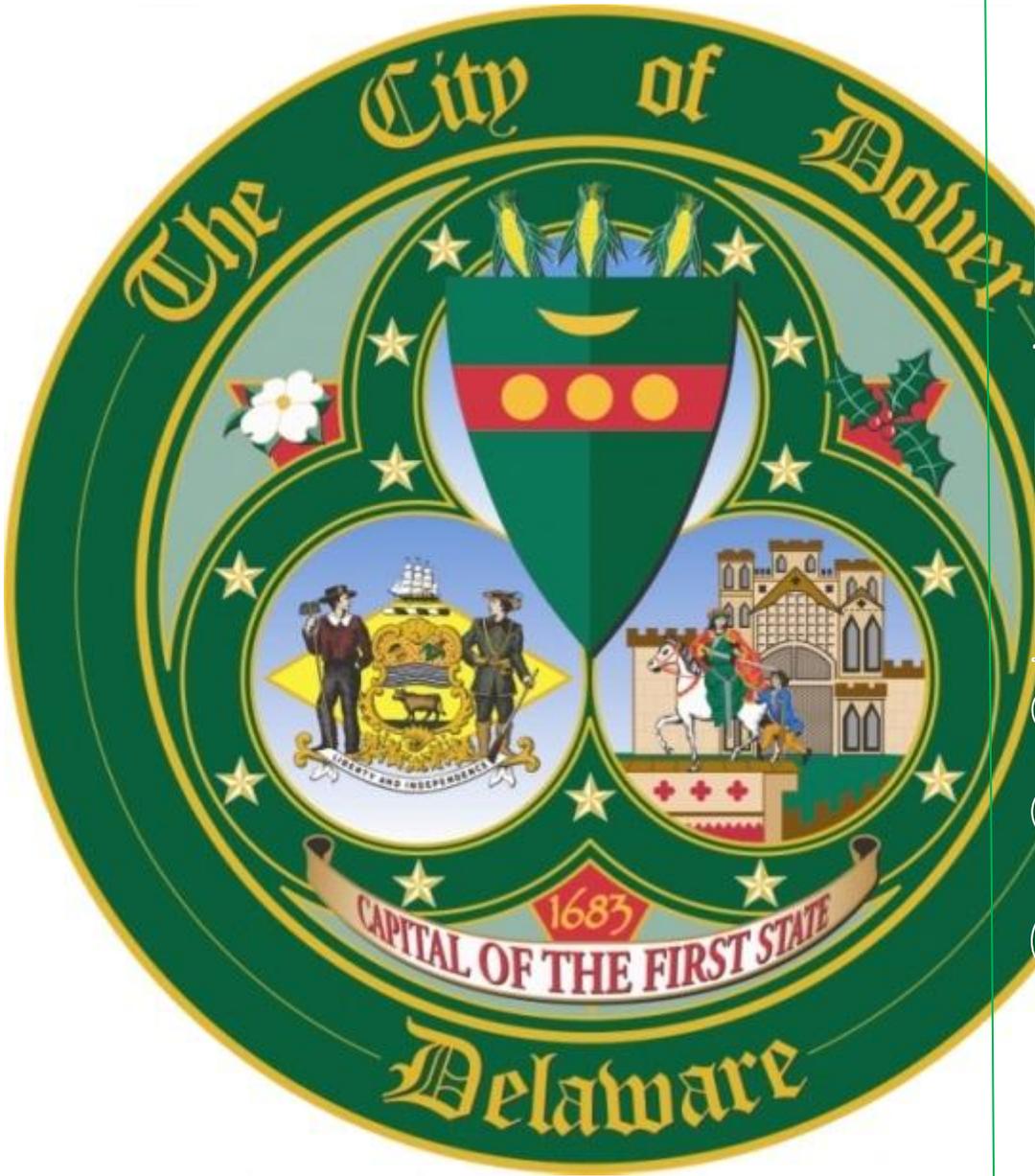
OPERATING BUDGET STATS	\$ 718,058	\$ 665,732	\$ 684,725	\$ 688,300	\$ 645,200	\$ 692,100
ACTUAL % OF OPER BUDGET	93%	98.24%	96.52%			
BUDGET % CHANGE	-	-7%	3%	1%	-6%	7%

REVENUES

GENERAL FUND	\$ 670,520	\$ 654,036	\$ 660,923	\$ 688,300	\$ 645,200	\$ 692,100
GOV. CAPITAL PROJECT FUND	228,976	223,400	217,556	238,500	238,500	238,500

PERSONNEL

BUDGETED FULL-TIME POSITIONS	6.0	6.0	6.0	6.0	6.0	6.0
PP/TEMP	-	-	1.0	1.0	1.0	1.0

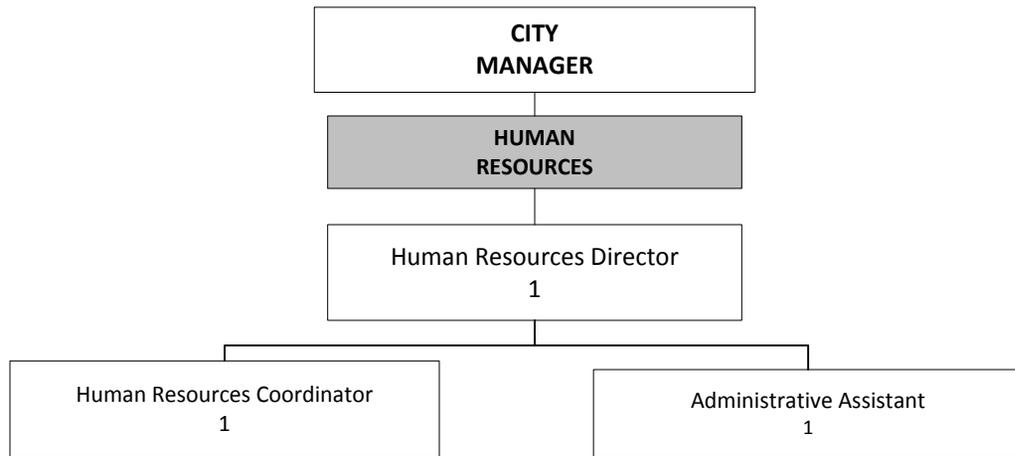


HOW MANY PILES SOURCES

FY 2014 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

Human Resources

Fiscal Year 2014 Organization Chart

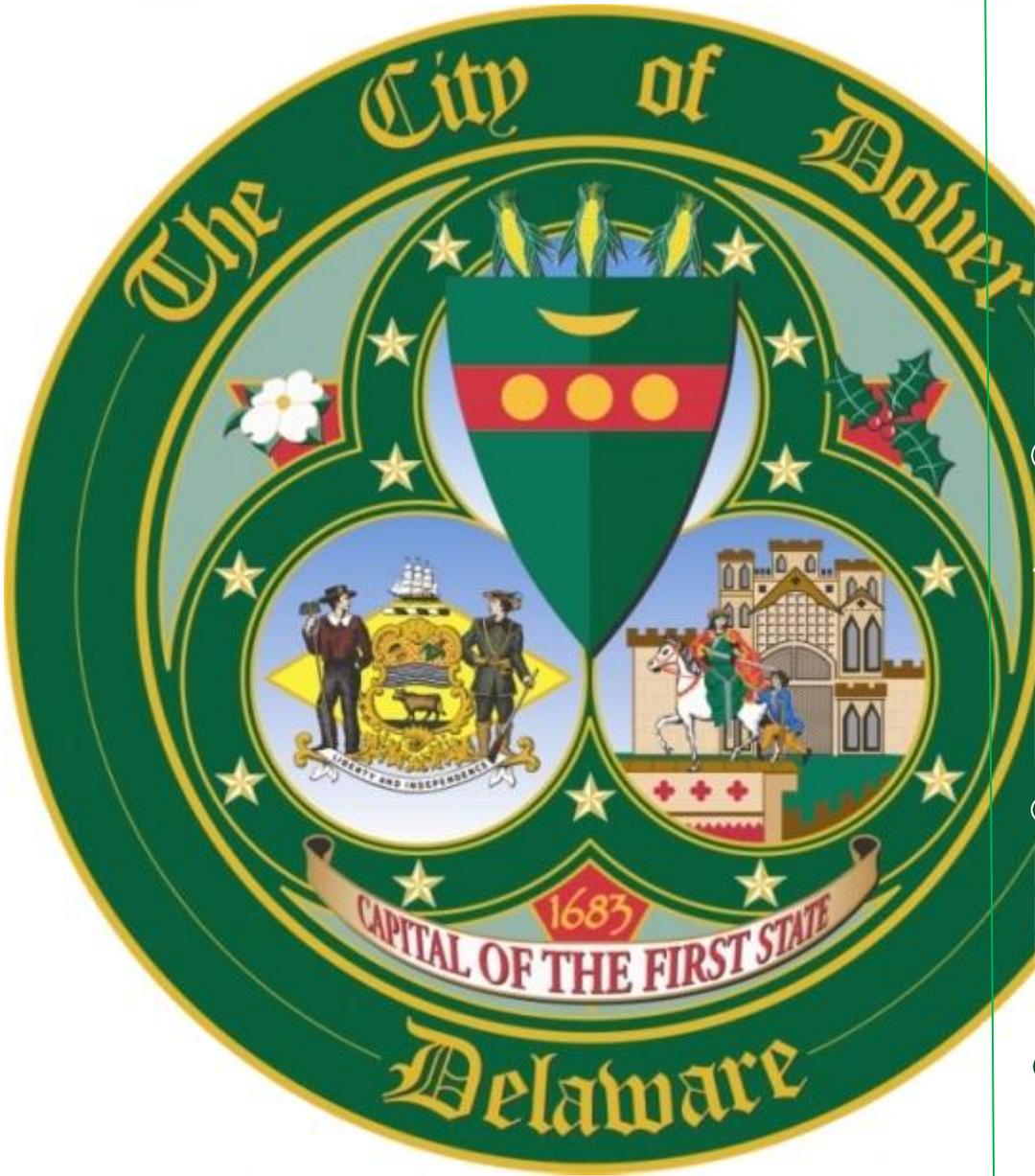


FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

HUMAN RESOURCES

110-3100-518

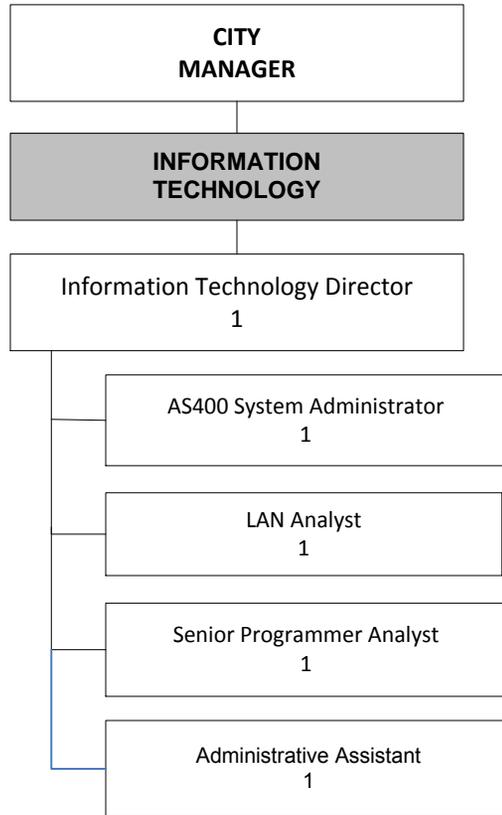
ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 181,777	\$ 185,256	\$ 141,547	\$ 169,600	\$ 160,700	\$ 174,600	3%
10-14	FICA TAXES	13,317	13,489	10,313	12,900	12,900	13,300	3%
10-15	HEALTH INSURANCE	31,987	34,393	23,251	31,700	31,700	44,400	40%
10-16	L I D INSURANCE	1,272	1,232	687	1,200	1,200	1,200	0%
10-17	WORKERS COMPENSATION	959	972	14	900	900	400	-56%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	-	-	0%
10-19	PENSION	47,073	7,387	5,457	9,100	9,100	8,600	-5%
10-20	OPEB	-	-	7,887	14,800	14,800	18,700	26%
	PERSONNEL COSTS	276,385	242,729	189,156	240,200	231,300	261,200	9%
20-22	OFFICE SUPPLIES	997	799	496	1,100	1,100	800	-27%
20-23	PRINTING AND DUPLICATING	3,903	4,342	2,916	5,000	5,000	3,000	-40%
20-26	PROGRAM EXPENSES/SUPPLIES	783	838	350	900	900	900	0%
20-28	MEDICAL SUP & PHYSICALS	23,412	17,903	18,533	20,000	20,000	20,000	0%
20-32	SECURITY/SAFETY MATERIALS	9,720	10,016	5,580	1,400	1,400	500	-64%
20-38	COMPUTER HARDWARE	2,444	2,252	-	2,400	2,400	1,400	-42%
20-48	PERSONNEL RELATED SUP MATERIALS & SUPPLIES	14,678	12,897	13,185	14,000	14,000	14,000	0%
		55,937	49,047	41,060	44,800	44,800	40,600	-9%
30-21	TELEPHONE/FAX	509	463	408	600	600	600	0%
30-25	ADVERTISEMENT	4,001	5,917	2,126	4,500	4,500	4,500	0%
30-27	SUBSCRIPTIONS AND DUES	1,279	1,071	355	800	800	800	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	441	581	882	700	700	2,000	186%
30-29	CONSULTING FEES	-	-	3,831	3,000	3,000	2,000	-33%
30-31	CONTRACTUAL SERVICES	5,300	1,200	1,200	1,600	1,600	1,100	-31%
30-39	IN-HOUSE TRAINING	350	670	-	1,000	1,000	500	-50%
30-41	UNEMPLOYMENT COMP EXPENSE	33,331	29,549	25,130	20,000	20,000	20,000	0%
30-61	OFF EQUIP/REPAIRS & MAINT	497	-	-	2,500	2,500	1,000	-60%
	ADMINISTRATIVE EXPENDITURES	45,708	39,451	33,932	34,700	34,700	32,500	-6%
	OPERATING EXPENDITURES	378,030	331,227	264,148	319,700	310,800	334,300	5%
	TOTAL EXPENDITURES	\$ 378,030	\$ 331,227	\$ 264,148	\$ 319,700	\$ 310,800	\$ 334,300	5%
OPERATING BUDGET STATS		\$ 451,960	\$ 336,035	\$ 384,758	\$ 319,700	\$ 310,800	\$ 334,300	
ACTUAL % OF OPER BUDGET		84%	99%	69%				
BUDGET % CHANGE		-	-26%	14%	-17%	-19%	8%	
REVENUES								
	GENERAL FUND	\$ 378,030	\$ 331,227	\$ 264,148	\$ 319,700	\$ 310,800	\$ 334,300	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	3.0	3.0	3.0	3.0	3.0	3.0	



INFORMATION TECHNOLOGY

Information Technology

Fiscal Year 2014 Organization Chart



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

INFORMATION TECHNOLOGY
110-2200-516

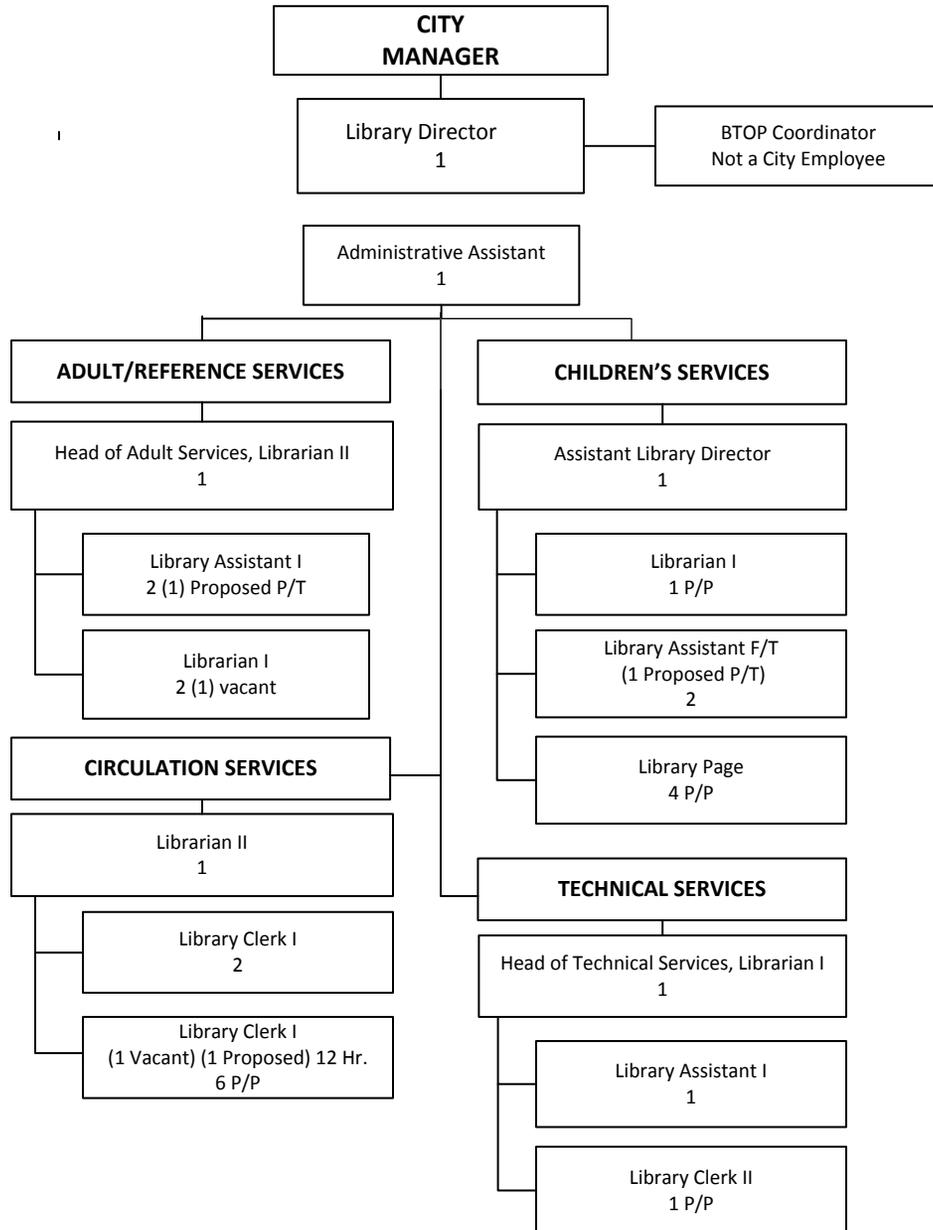
ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 374,067	\$ 295,926	\$ 298,367	\$ 265,400	\$ 256,000	\$ 277,200	4%
10-14	FICA TAXES	27,861	22,337	22,274	20,300	20,300	21,200	4%
10-15	HEALTH INSURANCE	59,632	55,398	52,024	46,100	46,100	39,600	-14%
10-16	L I D INSURANCE	2,275	2,124	2,011	1,900	1,900	1,900	0%
10-17	WORKERS COMPENSATION	1,885	1,516	83	1,400	1,400	600	-57%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	-	-	0%
10-19	PENSION	71,215	13,408	13,511	13,000	13,000	13,400	3%
10-20	OPEB	-	-	17,792	23,100	23,100	29,700	29%
	PERSONNEL COSTS	536,935	390,709	406,062	371,200	361,800	383,600	3%
20-21	FURNITURE/FIXTURES	-	238	176	-	-	-	0%
20-22	OFFICE SUPPLIES	727	1,081	205	1,100	1,100	1,300	18%
20-31	BOOKS	25	-	-	-	-	-	0%
20-34	DATA PROCESSING SUPPLIES	998	954	1,186	1,500	1,500	1,400	-7%
20-37	COMPUTER SOFTWARE	70,434	64,405	67,502	67,100	67,100	67,100	0%
20-38	COMPUTER HARDWARE	14,711	22,238	21,244	26,700	26,700	30,400	14%
	MATERIALS & SUPPLIES	86,895	88,678	90,137	96,400	96,400	100,200	4%
30-21	TELEPHONE/FAX	3,891	4,066	2,887	2,900	2,900	3,700	28%
30-27	SUBSCRIPTIONS AND DUES	546	195	195	200	200	700	250%
30-28	TRAINING/CONF/FOOD/TRAVEL	-	-	318	1,400	1,400	1,700	21%
30-31	CONTRACTUAL SERVICES	8,489	29,723	81,697	35,300	35,300	35,500	1%
30-39	IN-HOUSE TRAINING	7,800	9,839	8,599	6,100	6,100	6,000	-2%
30-61	OFF EQUIP/REPAIRS & MAINT	107,043	150,775	126,956	129,100	129,100	129,000	0%
30-62	GASOLINE	114	92	115	100	100	100	0%
	ADMINISTRATIVE EXPENDITURES	127,883	194,690	220,767	175,100	175,100	176,700	1%
	OPERATING EXPENSES	751,713	674,077	716,966	642,700	633,300	660,500	3%
40-25	OTHER EQUIP - PURCHASE	-	6,680	-	-	-	-	0%
40-28	COMPUTER HARDWARE/CAPITAL	-	-	14,330	57,000	107,000	7,000	-88%
	CAPITAL OUTLAY	-	6,680	14,330	57,000	107,000	7,000	-88%
	TOTAL EXPENDITURES	\$ 751,713	\$ 680,757	\$ 731,296	\$ 699,700	\$ 740,300	\$ 667,500	-5%
OPERATING BUDGET STATS		\$ 883,075	\$ 688,969	\$ 690,871	\$ 642,700	\$ 633,300	\$ 660,500	
ACTUAL % OF OPER BUDGET		85%	98%	104%				
BUDGET % CHANGE		-	-22%	-	-7%	-8%	4%	
REVENUES								
	GENERAL FUND	\$ 751,713	\$ 674,077	\$ 716,966	\$ 642,700	\$ 633,300	\$ 660,500	
	GOV. CAPITAL PROJECT FUND	7,000	6,680	14,330	42,000	92,000	7,000	
	DEMA GRANT	758,713	-	-	15,000	15,000	-	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	6.0	7.0	5.0	5.0	5.0	5.0	



LIBRARY

Dover Public Library

Fiscal 2014 Organization Chart



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

LIBRARY
110-1500-523

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 639,297	\$ 687,422	\$ 672,032	\$ 585,300	\$ 560,500	\$ 592,300	1%
10-12	OVERTIME	4,209	3,766	2,983	3,500	3,500	3,700	6%
10-13	TEMPORARY HELP	-	-	-	167,200	167,200	199,300	19%
10-14	FICA TAXES	47,964	51,392	49,980	57,700	57,700	61,000	6%
10-15	HEALTH INSURANCE	79,899	94,805	107,456	107,900	107,900	136,300	26%
10-16	L I D INSURANCE	3,124	3,527	4,024	4,000	4,000	3,800	-5%
10-17	WORKERS COMPENSATION	3,410	3,589	64	4,000	4,000	4,200	5%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	-	-	0%
10-19	PENSION	103,883	25,252	28,163	31,300	31,300	30,100	-4%
10-20	OPEB	-	-	37,887	50,900	50,900	61,800	21%
	PERSONNEL COSTS	881,786	869,753	902,589	1,011,800	987,000	1,092,500	8%
20-21	FURNITURE/FIXTURES	-	-	-	-	-	-	0%
20-22	OFFICE SUPPLIES	691	2,246	2,299	1,500	1,500	1,500	0%
20-23	PRINTING AND DUPLICATING	2,047	2,083	2,098	2,100	2,100	2,100	0%
20-24	PHOTOGRAPHIC	-	-	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	5,820	3,232	3,221	3,200	3,200	3,200	0%
20-28	MEDICAL SUP & PHYSICALS	-	-	-	-	-	-	0%
20-31	BOOKS	64,115	53,920	54,048	54,000	54,000	54,000	0%
20-32	SECURITY/SAFETY MATERIALS	264	288	288	300	300	1,200	300%
20-37	COMPUTER SOFTWARE	134	370	1,407	1,000	1,000	1,000	0%
20-38	COMPUTER HARDWARE	2,479	3,303	7,500	14,000	14,000	7,000	-50%
20-46	CITY BLDG MAINT SUPPLIES	13,520	10,538	44,594	20,000	20,000	10,000	-50%
20-47	AUDIO VISUAL SUPPLIES	1,053	1,053	1,049	1,100	1,100	1,100	0%
20-58	WATER/SEWER	1,829	2,480	2,709	5,400	5,400	1,800	-67%
	MATERIALS & SUPPLIES	91,952	79,513	119,213	102,600	102,600	82,900	-19%
30-21	TELEPHONE/FAX	19,520	2,817	4,860	6,500	6,500	4,000	-38%
30-22	POSTAGE	49	42	36	-	-	-	0%
30-23	ELECTRICITY	35,265	34,157	36,397	85,000	85,000	85,000	0%
30-24	HEATING OIL/GAS	3,823	5,476	5,040	5,000	5,000	21,000	320%
30-25	ADVERTISEMENT	-	-	-	-	-	-	0%
30-27	SUBSCRIPTIONS AND DUES	14,544	15,888	7,334	11,000	11,000	11,000	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	240	231	195	200	200	200	0%
30-29	CONSULTING FEES	-	-	-	-	-	-	0%
30-31	CONTRACTUAL SERVICES	24,309	23,972	23,981	25,600	25,600	31,300	22%
30-44	AGENCY BILLING-TEMP HELP	-	-	-	-	-	-	0%
30-61	OFF EQUIP/REPAIRS & MAINT	1,230	1,300	1,468	2,500	2,500	2,500	0%
30-69	OFFICE EQUIPMENT/LEASE	-	-	-	-	-	-	0
	ADMINISTRATIVE EXPENDITURES	98,980	83,883	79,311	135,800	135,800	155,000	14%
	OPERATING EXPENDITURES	1,072,718	1,033,149	1,101,113	1,250,200	1,225,400	1,330,400	6%
40-25	OTHER EQUIP - PURCHASE	-	-	-	-	-	-	0%
40-28	COMPUTER HARDWARE	-	-	-	-	-	-	0%
40-31	CONSTRUCTION - PURCHASE	618,627	2,829,484	12,118,028	2,535,000	4,089,100	-	-100%
	CAPITAL OUTLAY	618,627	2,829,484	12,118,028	2,535,000	4,089,100	-	-100%
	TOTAL EXPENDITURES	\$ 1,691,345	\$ 3,862,633	\$ 13,219,141	\$ 3,785,200	\$ 5,314,500	\$ 1,330,400	-65%
OPERATING BUDGET STATS		1,148,716	\$ 1,064,547	\$ 1,159,087	\$ 1,250,200	\$ 1,225,400	\$ 1,330,400	
ACTUAL \$ OF OPER BUDGET		93%	97%	95%				
BUDGET % CHANGE		-	-7%	9%	8%	6%	9%	
REVENUES								
	GENERAL FUND	\$ 1,072,718	\$ 1,033,149	\$ 1,101,113	\$ 1,250,200	\$ 1,225,400	\$ 1,330,400	
	GOV. CAPITAL PROJECT FUND	618,627	2,829,484	12,118,028	2,535,000	4,089,100	-	
	GRANT FUNDS	-	-	-	-	-	-	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	15.5	17.5	12.0	13.0	13.0	13.0	
	PP/TEMP	-	-	10.0	13.0	13.0	14.0	

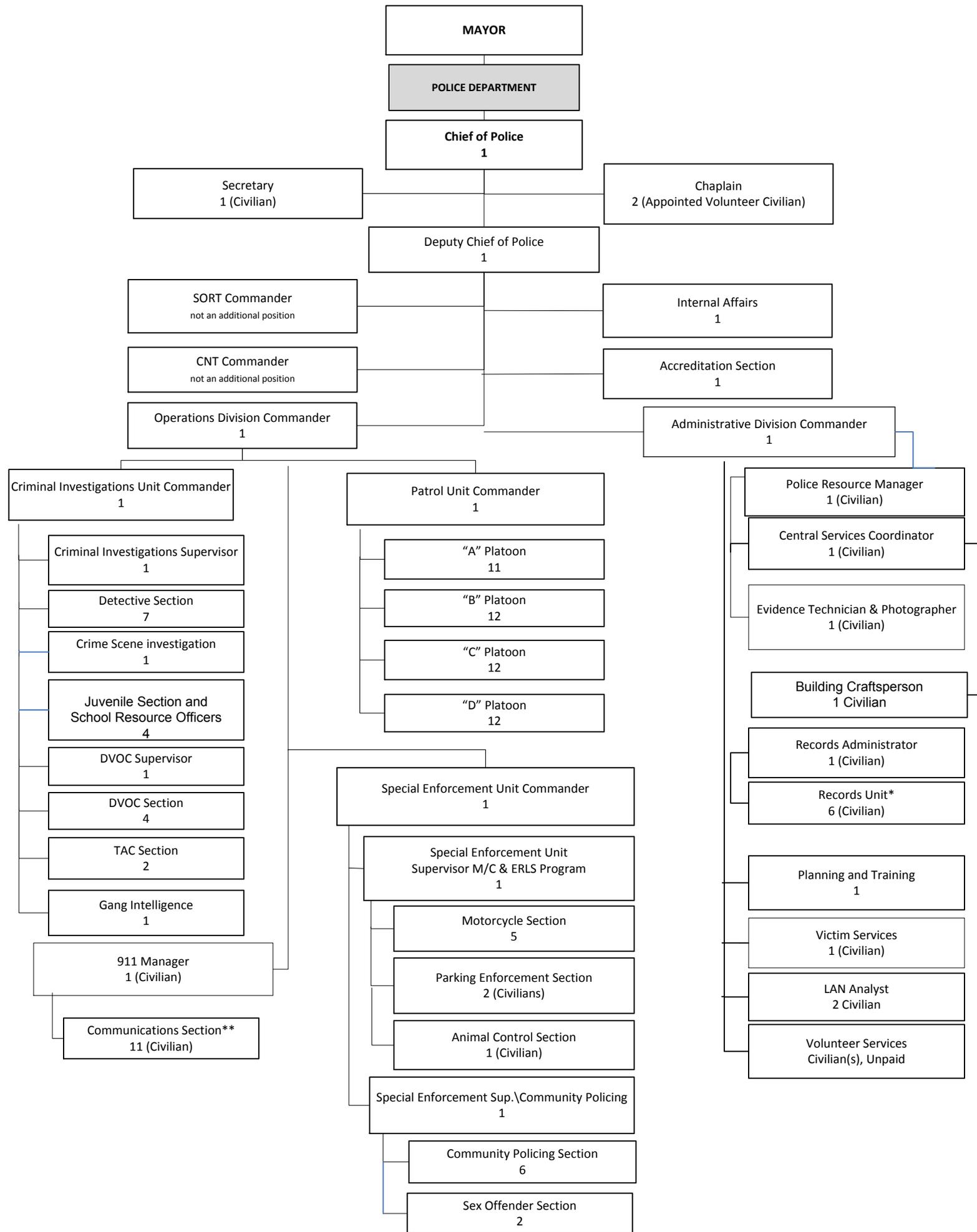


REPORT CARD

FY 2014 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

Police Department

Fiscal Year 2014 Organization Chart



ACTUAL ON STAFF

93 OFFICERS
30 CIVILIANS
123 EMPLOYEES

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

POLICE - ADMINISTRATION
110-1700-541

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
20-14	CI PETTY CASH DISBURSEMTS	\$ -	\$ -	\$ 1,172	\$ 11,000	\$ 11,000	\$ 9,000	-18%
20-21	FURNITURE/FIXTURES	300	247	2,727	-	-	-	0%
20-22	OFFICE SUPPLIES	8,424	6,986	6,493	7,000	7,000	7,000	0%
20-23	PRINTING AND DUPLICATING	13,094	15,529	16,400	14,000	14,000	14,000	0%
20-24	PHOTOGRAPHIC	1,212	1,113	838	1,200	1,200	1,200	0%
20-25	CUSTODIAL	6,434	4,300	4,348	4,200	4,200	4,200	0%
20-26	PROGRAM EXPENSES/SUPPLIES	49,761	38,413	45,594	52,000	52,000	57,000	10%
20-28	MEDICAL SUP & PHYSICALS	20,608	25,120	24,565	20,000	20,000	20,000	0%
20-29	UNIFORMS/UNIFORM ALLOW	118,541	83,829	100,687	92,400	92,400	89,600	-3%
20-31	BOOKS	436	2,824	-	3,200	3,200	1,000	-69%
20-32	SECURITY/SAFETY MATERIALS	17,634	17,873	19,019	18,500	18,500	18,500	0%
20-36	ANIMAL CARE EXPENSES	9,416	2,158	3,177	5,000	5,000	15,000	200%
20-37	COMPUTER SOFTWARE	19,326	18,378	13,328	18,500	18,500	14,000	-24%
20-38	COMPUTER HARDWARE	63,400	73,200	40,452	56,100	56,100	63,400	13%
20-46	CITY BLDG MAINT SUPPLIES	52,930	37,361	36,085	31,400	31,400	31,400	0%
20-58	WATER/SEWER	2,609	3,247	3,178	2,600	2,600	2,600	0%
	MATERIALS & SUPPLIES	384,125	330,578	318,063	337,100	337,100	347,900	3%
30-21	TELEPHONE/FAX	49,127	50,892	55,402	55,000	55,000	55,000	0%
30-22	POSTAGE	16	347	44	-	-	-	0%
30-23	ELECTRICITY	104,953	108,378	102,280	100,500	100,500	95,500	-5%
30-24	HEATING OIL/GAS	12,808	17,045	10,445	15,000	15,000	12,800	-15%
30-25	ADVERTISEMENT	1,958	3,830	753	2,100	2,100	2,100	0%
30-26	INSURANCE	13,505	-	19,659	2,500	2,500	10,000	300%
30-27	SUBSCRIPTIONS AND DUES	4,585	4,318	2,828	4,000	4,000	4,000	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	9,878	23,908	16,970	23,300	23,300	25,500	9%
30-29	CONSULTING FEES/AUDIT FEES	7,044	8,879	7,892	9,000	9,000	9,000	0%
30-31	CONTRACTUAL SERVICES	21,924	34,163	31,580	53,400	53,400	59,900	12%
30-61	OFF EQUIP/REPAIRS & MAINT	34,949	42,061	37,492	39,000	39,000	42,800	10%
30-62	GASOLINE	136,552	171,807	206,971	190,000	190,000	190,000	0%
30-63	AUTO REPAIRS/MAINTENANCE	124,309	155,954	107,799	136,900	136,900	136,900	0%
30-67	RADIO REPAIRS/MAINTENANCE	13,424	15,325	16,456	16,700	16,700	18,700	12%
30-68	RADIO EQUIPMENT/LEASE	5,459	-	45	2,500	2,500	-	-100%
	ADMINISTRATIVE EXPENDITURES	540,491	636,907	616,616	649,900	649,900	662,200	2%
	OPERATING EXPENDITURES	12,753,606	12,780,448	13,610,736	13,774,600	14,125,900	14,331,800	4%
40.21	OFFICE EQUIPMENT PURCHASE	8,612	-	-	-	-	10,000	0%
40-22	AUTOMOBILES - PURCHASE	21,006	229,330	62,338	137,900	137,900	247,300	79%
40-25	OTHER EQUIP - PURCHASE	-	-	-	33,800	53,800	-	-100%
40-28	COMPUTER HARDWARE PURCH	-	52,488	-	-	-	-	0%
40-31	CONSTRUCTION - PURCHASE	-	20,000	-	25,300	25,300	-	-100%
	CAPITAL OUTLAY	29,618	301,818	62,338	197,000	217,000	257,300	31%
	TOTAL EXPENDITURES	\$ 12,783,224	\$ 13,082,266	\$ 13,673,074	\$ 13,971,600	\$ 14,342,900	\$ 14,589,100	4%
OPERATING BUDGET STATS		\$ 12,188,986	\$ 12,907,889	\$ 13,386,407	\$ 13,774,600	\$ 14,125,900	\$ 14,331,800	
ACTUAL % OF OPER BUDGET		105%	101%	102%				
BUDGET % CHANGE		-	6%	4%	3%	-45%	1%	
REVENUES								
	GENERAL FUND	\$ 12,753,606	\$ 12,780,448	\$ 13,610,736	\$ 13,774,600	\$ 14,125,900	\$ 14,331,800	
	GOV. CAPITAL PROJECT FUND	29,618	301,818	62,338	197,000	217,000	257,300	
	GRANT FUNDS	-	-	-	-	-	-	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	120.0	120.0	122.0	122.0	122.0	124.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

POLICE - CIVILIAN
110-1700-542

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 1,242,410	\$ 1,285,760	\$ 1,320,878	\$ 1,266,500	\$ 1,271,300	\$ 1,310,900	4%
10-12	OVERTIME	47,534	53,246	54,576	55,000	55,000	66,200	20%
10-13	TEMPORARY HELP	-	-	-	-	17,200	-	0%
10-14	FICA TAXES	98,057	101,515	103,953	99,300	99,300	105,200	6%
10-15	HEALTH INSURANCE	208,008	232,645	242,834	230,400	230,400	264,500	15%
10-16	L I D INSURANCE	7,344	7,350	7,294	7,200	7,200	7,300	1%
10-17	WORKERS COMPENSATION	8,383	8,558	218	9,200	9,200	2,800	-70%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	1,500	1,500	-	-100%
10-19	PENSION	270,449	54,634	56,326	58,600	58,600	59,400	1%
10-20	OPEB	-	-	79,218	104,000	104,000	135,500	30%
	PERSONNEL COSTS	1,882,185	1,743,708	1,865,297	1,831,700	1,853,700	1,951,800	7%

POLICE - LAW ENFORCEMENT
110-1700-543

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 BUDGET	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 PROPOSED	% CHANGE
10-11	SALARIES	6,234,323	6,294,868	6,737,730	6,592,700	6,753,200	\$ 6,629,800	1%
10-12	OVERTIME	526,581	482,449	496,413	500,000	500,000	500,000	0%
10-14	FICA TAXES	501,735	508,106	542,714	487,600	487,600	493,700	1%
10-15	HEALTH INSURANCE	878,641	984,442	997,180	944,300	944,300	1,023,600	8%
10-16	L I D INSURANCE	24,885	25,158	26,044	26,600	26,600	26,500	0%
10-17	WORKERS COMPENSATION	314,724	325,401	7,944	320,300	320,300	248,400	-22%
10-18	EDUCATIONAL ASSISTANCE	38,467	37,994	4,847	6,300	6,300	-	-100%
10-19	PENSION	883,000	848,349	912,920	942,700	942,700	999,100	6%
10-20	OPEB	-	-	400,866	556,000	556,000	688,800	24%
	PERSONNEL COSTS	9,402,356	9,506,767	10,126,658	10,376,500	10,537,000	10,609,900	2%

POLICE - EXTRA DUTY
110-1700-544

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 BUDGET	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 PROPOSED	% CHANGE
10-11	SALARIES	483,869	495,757	636,631	514,900	664,900	\$ 675,400	31%
10-14	FICA TAXES	37,016	42,507	47,471	39,400	50,900	51,700	31%
10-17	WORKERS COMPENSATION	23,564	24,224	-	25,100	32,400	32,900	31%
	PERSONNEL COSTS	544,449	562,488	684,102	579,400	748,200	760,000	31%
	TOTAL PERSONNEL COSTS	\$ 11,828,990	\$ 11,812,963	\$ 12,676,057	\$ 12,787,600	\$ 13,138,900	\$ 13,321,700	4%

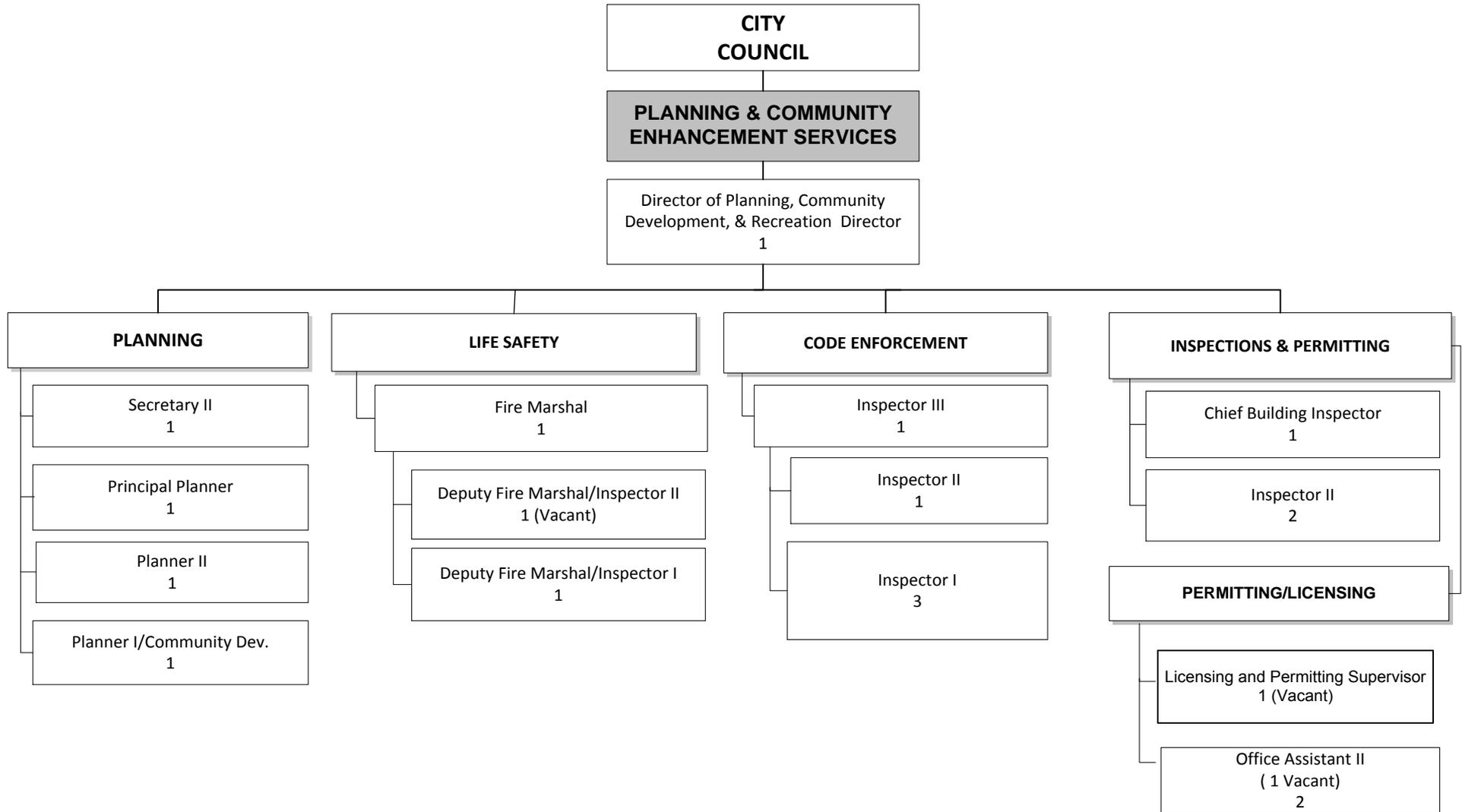


PLANNING & INSPECTIONS

FY 2014 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

Planning & Community Enhancement Services

Fiscal Year 2014 Organization Chart



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

LIFE SAFETY
110-1600-531

ACCT	DESCRIPTION	2009-2012 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 192,373	\$ 183,194	\$ 152,617	\$ 149,200	\$ 129,800	\$ 141,700	-5%
10-12	OVERTIME	14,994	6,859	7,512	7,000	7,000	7,000	0%
10-14	FICA TAXES	15,847	14,511	12,181	11,400	11,400	11,400	0%
10-15	HEALTH INSURANCE	19,820	22,474	22,454	19,100	19,100	23,900	25%
10-16	L I D INSURANCE	1,062	977	841	800	800	800	0%
10-17	WORKERS COMPENSATION	1,817	1,689	31	1,600	1,600	600	-63%
10-19	PENSION	22,158	9,610	7,228	7,900	7,900	7,100	-10%
10-20	OPEB	-	-	9,180	12,500	12,500	14,100	13%
	PERSONNEL COSTS	268,071	239,314	212,044	209,500	190,100	206,600	-1%
20-21	FURNITURE/FIXTURES	-	-	-	-	-	-	0%
20-22	OFFICE SUPPLIES	772	1,278	792	-	-	-	0%
20-23	PRINTING AND DUPLICATING	753	943	565	-	-	-	0%
20-24	PHOTOGRAPHIC	339	-	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	462	-	2,955	500	500	300	-40%
20-29	UNIFORMS/UNIFORM ALLOW	1,137	1,017	875	1,000	3,750	900	-10%
20-31	BOOKS	384	293	853	300	300	300	0%
20-32	SECURITY/SAFETY MATERIALS	7,579	19,229	26,079	5,000	2,250	2,800	-44%
20-33	SMALL TOOLS	170	310	126	200	200	100	-50%
20-37	COMPUTER SOFTWARE	-	237	-	100	100	-	-100%
20-38	COMPUTER HARDWARE	6,385	2,390	-	3,800	3,800	-	-100%
	MATERIALS & SUPPLIES	17,981	25,697	32,245	10,900	10,900	4,400	-60%
30-21	TELEPHONE/FAX	3,334	4,318	3,702	2,600	2,600	3,500	35%
30-27	SUBSCRIPTIONS AND DUES	1,038	1,425	-	1,000	1,200	900	-10%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,671	1,346	2,422	1,000	800	2,000	100%
30-31	CONTRACTUAL SERVICES	200,630	238,550	240,279	238,600	238,600	245,000	3%
30-62	GASOLINE	5,982	5,779	8,401	6,000	6,000	5,500	-8%
30-63	AUTO REPAIRS/MAINTENANCE	543	307	45	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	101	1,072	250	300	1,600	300	0%
	ADMINISTRATIVE EXPENDITURES	213,299	252,797	255,099	249,500	250,800	257,200	3%
	OPERATING EXPENDITURES	499,351	517,808	499,388	469,900	451,800	468,200	0%
	TOTAL EXPENDITURES	\$ 499,351	\$ 517,808	\$ 499,388	\$ 469,900	\$ 451,800	\$ 468,200	
OPERATING BUDGET STATS		\$ 422,029	\$ 512,792	\$ 471,996	\$ 469,900	\$ 451,800	\$ 468,200	
ACTUAL % OF OPER BUDGET		118%	101%	106%				
BUDGET % CHANGE		-	22%	-8%	0%	-4%	4%	
REVENUES								
	GENERAL FUND	\$ 499,351	\$ 517,808	\$ 499,388	\$ 469,900	\$ 451,800	\$ 468,200	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	4.0	4.0	3.0	3.0	3.0	3.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

CODE ENFORCEMENT
110-1600-532

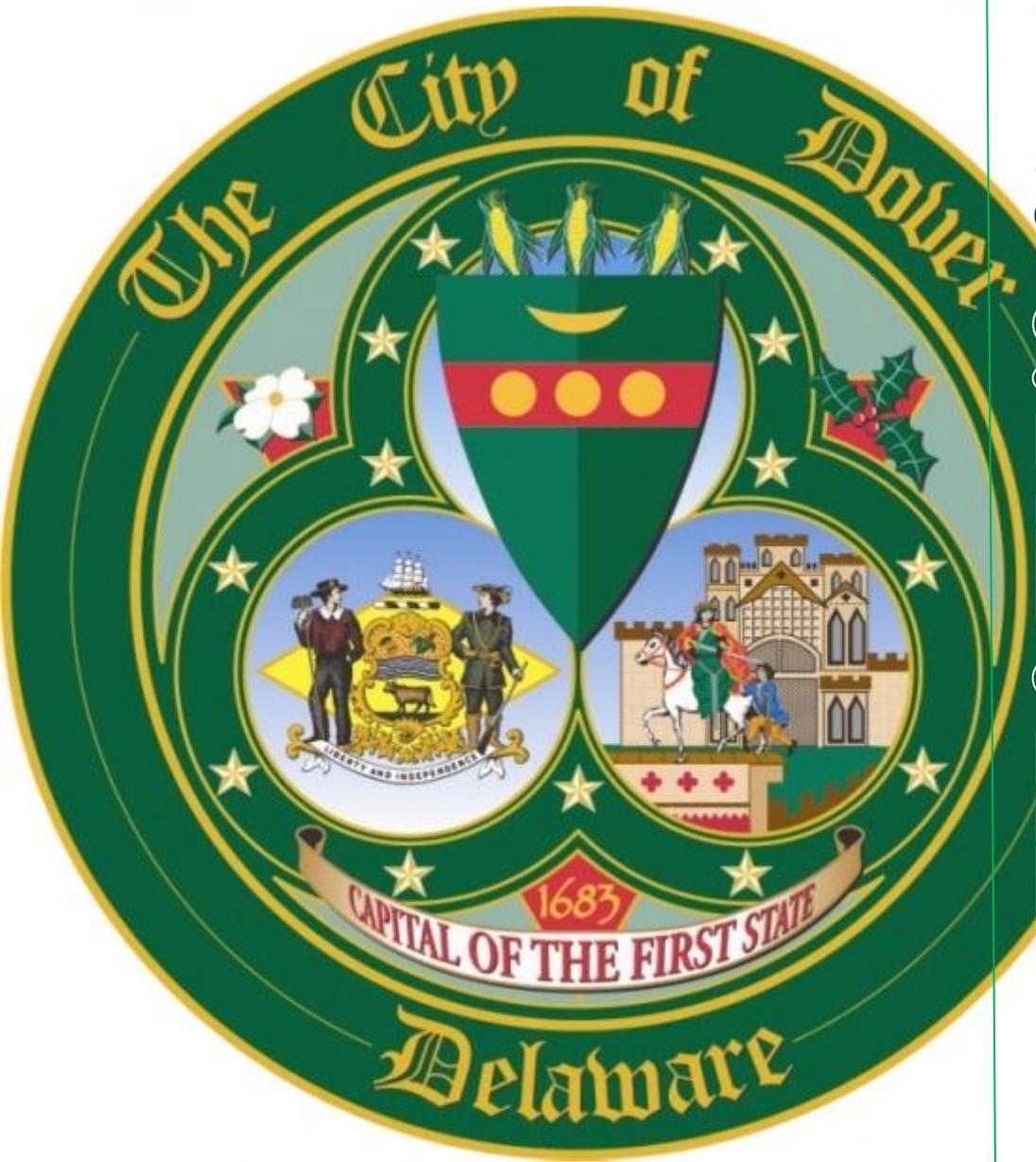
ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 205,151	\$ 157,970	\$ 166,636	\$ 174,900	\$ 202,900	\$ 237,900	36%
10-12	OVERTIME	1,370	2,370	2,608	3,000	3,000	2,000	-33%
10-13	TEMPORARY HELP	6,165	19,767	241	-	-	-	0%
10-14	FICA TAXES	15,550	13,067	12,277	13,400	13,400	18,400	37%
10-15	HEALTH INSURANCE	49,038	47,522	45,748	48,400	48,400	47,500	-2%
10-16	L I D INSURANCE	1,101	938	995	1,000	1,000	1,300	30%
10-17	WORKERS COMPENSATION	1,822	1,681	33	1,800	1,800	1,000	-44%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	2,000	2,000	-	-100%
10-19	PENSION	47,275	6,515	7,353	8,500	8,500	12,000	41%
10-20	OPEB	-	-	10,712	15,000	15,000	24,900	66%
	PERSONNEL COSTS	327,472	249,830	246,603	268,000	296,000	345,000	29%
20-21	FURNITURE/FIXTURES	-	-	-	-	-	-	0%
20-22	OFFICE SUPPLIES	554	477	592	-	-	-	0%
20-23	PRINTING AND DUPLICATING	802	2,090	3,076	-	-	-	0%
20-24	PHOTOGRAPHIC	199	207	193	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	8,215	12,656	11,838	14,000	14,000	18,000	29%
20-29	UNIFORMS/UNIFORM ALLOW	743	865	703	900	900	1,100	22%
20-31	BOOKS	299	117	-	200	200	200	0%
20-32	SECURITY/SAFETY MATERIALS	325	485	95	600	600	600	0%
20-33	SMALL TOOLS	499	135	32	100	100	-	-100%
20-38	COMPUTER HARDWARE	684	4,853	-	-	-	3,100	0%
	MATERIALS & SUPPLIES	12,320	21,885	16,529	15,800	15,800	23,000	46%
30-21	TELEPHONE/FAX	2,418	2,292	2,403	2,600	2,600	2,600	0%
30-27	SUBSCRIPTIONS AND DUES	145	45	-	100	100	100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	329	898	225	600	600	400	-33%
30-62	GASOLINE	4,261	5,401	5,621	6,000	6,000	6,000	0%
30-63	AUTO REPAIRS/MAINTENANCE	55	-	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	49	-	-	-	2,000	-	0%
	ADMINISTRATIVE EXPENDITURES	7,257	8,636	8,249	9,300	11,300	9,100	-2%
	OPERATING EXPENDITURES	347,049	280,351	271,381	293,100	323,100	377,100	29%
40-22	AUTOMOBILES- PURCHASE	31,862	38,453	-	-	-	30,000	0%
	CAPITAL OUTLAY	31,862	38,453	-	-	-	30,000	0%
	TOTAL EXPENDITURES	\$ 378,911	\$ 318,804	\$ 271,381	\$ 293,100	\$ 323,100	\$ 407,100	39%
OPERATING BUDGET STATS		\$ 378,092	\$ 293,540	\$ 286,589	\$ 293,100	\$ 323,100	\$ 377,100	
ACTUAL % OF OPER BUDGET		92%	96%	95%				
BUDGET % CHANGE		-	-22%	-2%	2%	13%	17%	
REVENUES								
	GENERAL FUND	\$ 347,049	\$ 280,351	\$ 271,381	\$ 293,100	\$ 323,100	\$ 377,100	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	4.0	4.0	4.0	4.0	4.0	5.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

INSPECTIONS

110-1600-534

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 271,290	\$ 294,510	\$ 296,873	\$ 298,900	\$ 273,500	\$ 256,300	-14%
10-12	OVERTIME	67	-	-	-	-	1,000	0%
10-13	TEMPORARY HELP	9,203	-	-	-	5,600	-	0%
10-14	FICA TAXES	21,304	22,142	22,535	22,700	22,700	19,600	-14%
10-15	HEALTH INSURANCE	60,879	71,578	66,416	56,700	56,700	49,900	-12%
10-16	L I D INSURANCE	1,669	1,686	1,714	1,700	1,700	1,600	-6%
10-17	WORKERS COMPENSATION	2,360	2,445	48	2,500	2,500	900	-64%
10-19	PENSION	51,034	14,571	14,908	15,500	15,500	13,200	-15%
10-20	OPEB	-	-	19,020	26,000	26,000	27,000	4%
	PERSONNEL COSTS	417,806	406,932	421,514	424,000	404,200	369,500	-13%
20-21	FURNITURE/FIXTURES	-	-	-	-	-	-	0%
20-22	OFFICE SUPPLIES	2,924	2,523	3,118	-	-	-	0%
20-23	PRINTING AND DUPLICATING	3,576	4,041	2,787	-	-	-	0%
20-29	UNIFORMS/UNIFORM ALLOW	1,025	600	1,174	800	800	500	-38%
20-31	BOOKS	2,859	567	-	600	600	1,400	133%
20-32	SECURITY/SAFETY MATERIALS	326	316	487	400	400	400	0%
20-33	SMALL TOOLS	17	15	31	-	-	-	0%
20-37	COMPUTER SOFTWARE	169	403	-	100	100	100	0%
20-38	COMPUTER HARDWARE	2,444	5,478	2,063	3,800	3,800	3,700	-3%
	MATERIALS & SUPPLIES	13,340	13,943	9,660	5,700	5,700	6,100	7%
30-21	TELEPHONE/FAX	3,648	3,905	3,672	3,600	3,600	3,200	-11%
30-27	SUBSCRIPTIONS AND DUES	462	1,024	365	700	700	400	-43%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,020	609	1,353	500	500	1,200	140%
30-31	CONTRACTUAL SERVICES	-	-	-	-	-	11,900	0%
30-33	DEMOLITION EXPENSES	35,135	105,502	103,143	150,000	150,000	140,000	-7%
30-61	OFF EQUIP/REPAIRS & MAINT	4,449	3,194	3,029	3,200	3,200	3,000	-6%
30-62	GASOLINE	3,881	5,493	6,425	4,500	4,500	5,000	11%
30-63	AUTO REPAIRS/MAINTENANCE	-	176	45	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,519	1,207	893	-	4,700	-	0%
	ADMINISTRATIVE EXPENDITURES	50,114	121,110	118,925	162,500	167,200	164,700	1%
	OPERATING EXPENSES	481,260	541,985	550,099	592,200	577,100	540,300	-9%
	TOTAL EXPENDITURES	\$ 481,260	\$ 541,985	\$ 550,099	\$ 592,200	\$ 577,100	\$ 540,300	-9%
OPERATING BUDGET STATS		\$ 517,316	\$ 561,668	\$ 552,907	\$ 592,200	\$ 577,100	\$ 540,300	
ACTUAL % OF OPER BUDGET		93%	96%	99%				
BUDGET % CHANGE		-	9%	-2%	7%	4%	-6%	
REVENUES								
	GENERAL FUND	\$ 481,260	\$ 541,985	\$ 550,099	\$ 592,200	\$ 577,100	\$ 540,300	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	7.0	7.0	7.0	7.0	7.0	6.0	



PARKS & RECREATION

Parks and Recreation

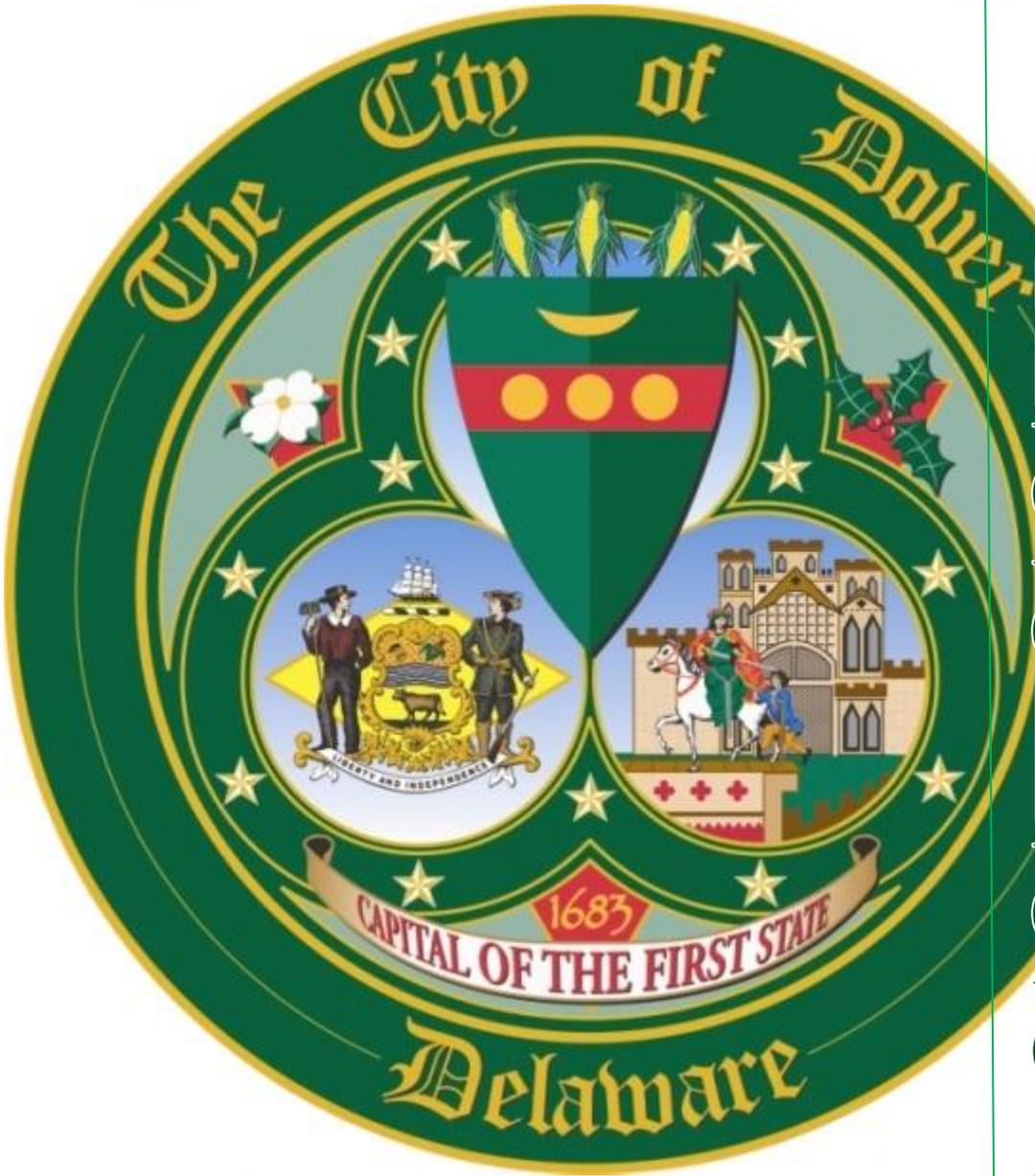
Fiscal Year 2014 Organization Chart



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

RECREATION
110-1500-525

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 326,611	\$ 345,615	\$ 408,874	\$ 209,000	\$ 213,400	\$ 211,600	1%
10-13	TEMPORARY HELP	14,399	20,222	18,127	115,300	70,400	116,300	1%
10-14	FICA TAXES	25,630	27,309	31,887	24,700	24,700	25,100	2%
10-15	HEALTH INSURANCE	49,768	60,964	62,832	53,300	53,300	51,200	-4%
10-16	L I D INSURANCE	2,030	2,061	2,068	1,600	1,600	1,600	0%
10-17	WORKERS COMPENSATION	2,259	2,287	48	1,700	1,700	700	-59%
10-19	PENSION	39,790	15,479	15,464	12,000	12,000	12,100	1%
10-20	OPEB	-	-	18,711	18,200	18,200	22,500	24%
	PERSONNEL COSTS	460,487	473,937	558,011	435,800	395,300	441,100	1%
20-22	OFFICE SUPPLIES	1,992	2,864	1,977	2,500	2,500	2,500	0%
20-23	PRINTING AND DUPLICATING	2,282	1,884	2,189	2,300	2,300	2,300	0%
20-26	PROGRAM EXPENSES/SUPPLIES	42,131	36,185	32,942	42,500	42,500	48,500	14%
20-28	MEDICAL SUP & PHYSICALS	374	246	-	300	300	-	-100%
20-29	UNIFORMS/UNIFORM ALLOW	-	-	65	-	-	-	0%
20-32	SECURITY/SAFETY MATERIALS	1,296	1,288	1,368	1,300	1,300	1,300	0%
20-37	COMPUTER SOFTWARE	2,100	2,100	2,258	2,300	2,300	2,300	0%
20-38	COMPUTER HARDWARE	4,736	2,739	1,416	3,700	3,700	1,200	-68%
20-46	CITY BLDG MAINT SUPPLIES	5,371	7,969	6,229	5,500	5,500	5,500	0%
20-58	WATER/SEWER	741	1,003	976	1,000	1,000	1,000	0%
	MATERIALS & SUPPLIES	61,023	56,278	49,420	61,400	61,400	64,600	5%
30-21	TELEPHONE/FAX	2,573	2,608	2,636	2,500	2,500	2,200	-12%
30-23	ELECTRICITY	73,232	76,520	72,716	78,000	78,000	78,000	0%
30-24	HEATING OIL/GAS	5,365	5,568	3,943	6,000	6,000	4,000	-33%
30-25	ADVERTISEMENT	-	-	-	-	-	-	0%
30-27	SUBSCRIPTIONS AND DUES	345	340	185	300	300	300	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	340	790	373	2,000	2,000	1,500	-25%
30-31	CONTRACTUAL SERVICES	109,317	176,991	138,165	124,400	124,400	114,400	-8%
30-61	OFF EQUIP/REPAIRS & MAINT	568	1,406	156	1,400	1,400	1,000	-29%
30-62	GASOLINE	786	910	1,146	1,100	1,100	1,100	0%
30-67	RADIO REPAIRS/MAINTENANCE	542	326	478	500	2,500	-	-100%
	ADMINISTRATIVE EXPENDITURES	193,068	265,459	219,798	216,200	218,200	202,500	-6%
	OPERATING EXPENDITURES	714,578	795,674	827,229	713,400	674,900	708,200	-1%
40-31	CONSTRUCTION - PURCHASE	31,862	38,453	-	30,000	30,000	30,000	0%
40-25	OTHER EQUIP - PURCHASE	-	-	-	-	-	65,000	0%
	CAPITAL OUTLAY	31,862	38,453	-	30,000	30,000	95,000	217%
	TOTAL EXPENDITURES	\$ 746,440	\$ 834,127	\$ 827,229	\$ 743,400	\$ 704,900	\$ 803,200	8%
OPERATING BUDGET STATS		\$ 757,467	\$ 811,261	\$ 823,144	\$ 713,400	\$ 674,900	\$ 708,200	
ACTUAL % OF OPER BUDGET		-	105%	100%				
BUDGET % CHANGE		-	7%	1%	-13%	-18%	5%	
REVENUES								
	GENERAL FUND	\$ 714,578	\$ 795,674	\$ 827,229	\$ 713,400	\$ 674,900	\$ 708,200	
	GOV. CAPITAL PROJECT FUND	31,862	38,453	-	30,000	30,000	95,000	
	GRANT FUNDS	-	-	-	-	-	-	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	8.0	8.0	6.0	5.0	5.0	5.0	
	PP/TEMP	-	-	10.0	10.0	10.0	10.0	

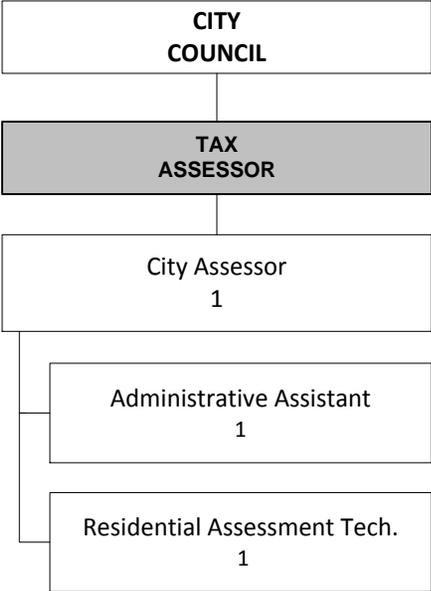


TAX ASSISTSOR

FY 2014 ANNUAL OPERATING BUDGET – DOVER, DELAWARE

Tax Assessor

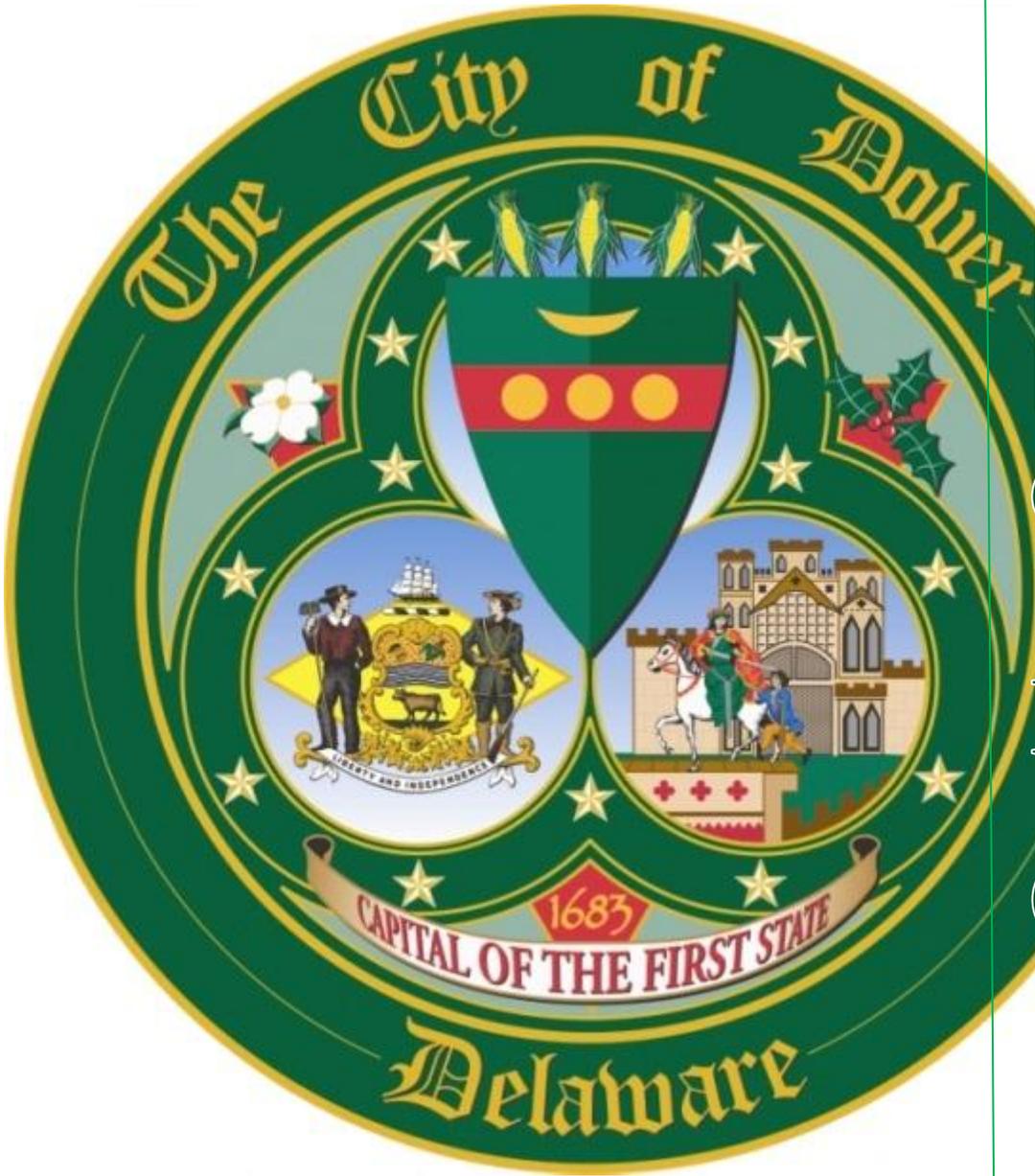
Fiscal Year 2014 Organization Chart



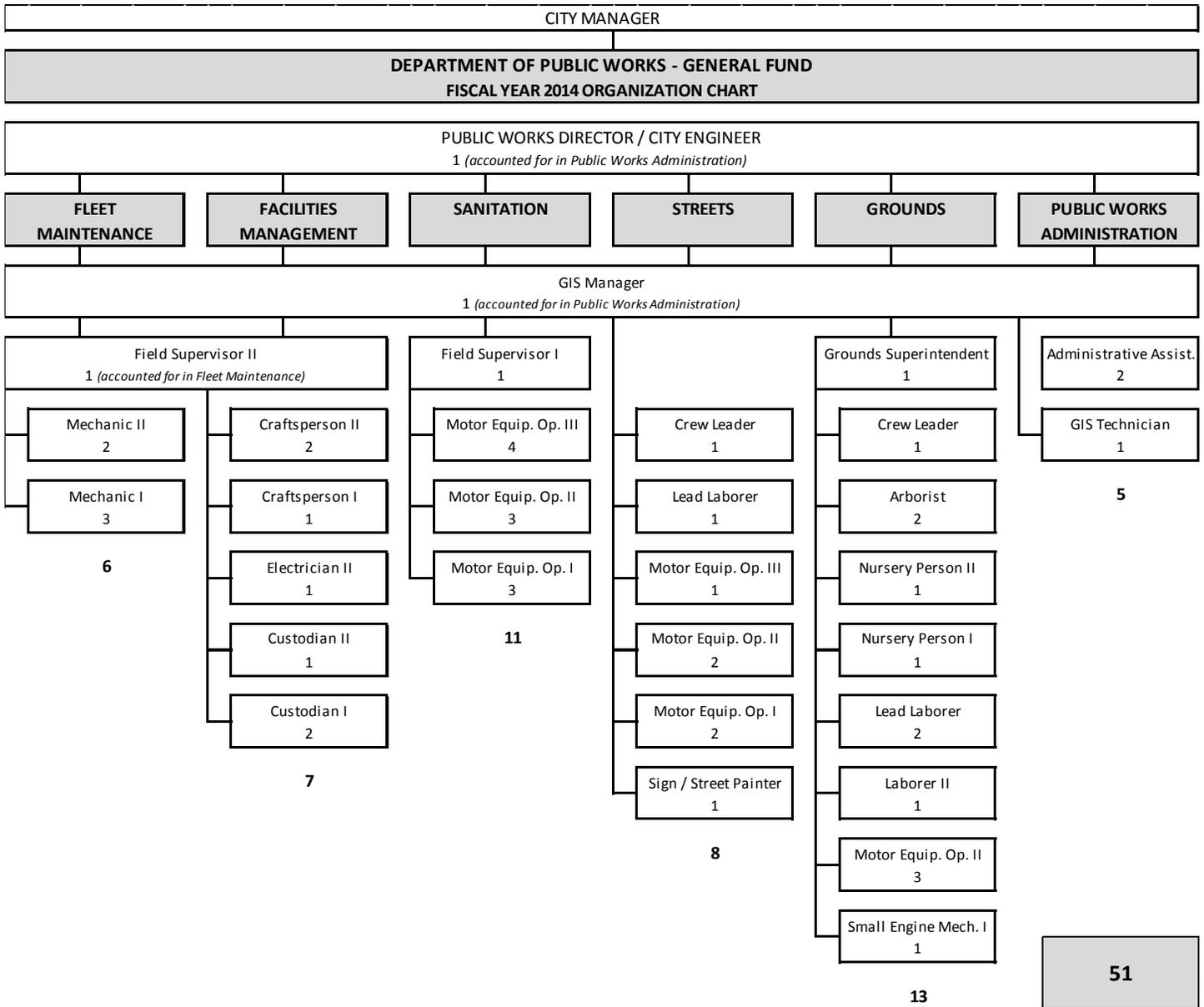
FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

TAX ASSESSOR
110-1300-513

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 116,144	\$ 126,054	\$ 125,727	\$ 123,000	\$ 123,000	\$ 124,700	1%
10-13	TEMPORARY HELP	3,416	747	-	-	-	-	0%
10-14	FICA TAXES	9,024	9,562	9,483	9,400	9,400	9,500	1%
10-15	HEALTH INSURANCE	15,862	17,992	17,992	16,200	16,200	17,200	6%
10-16	L I D INSURANCE	942	962	963	1,000	1,000	1,000	0%
10-17	WORKERS COMPENSATION	770	806	15	700	700	300	-57%
10-19	PENSION	6,968	6,936	6,878	6,900	6,900	7,000	1%
10-20	OPEB	13,601	-	7,840	10,700	10,700	13,300	24%
	PERSONNEL COSTS	166,727	163,059	168,898	167,900	167,900	173,000	3%
20-22	OFFICE SUPPLIES	1,821	2,442	2,694	2,500	2,500	3,500	40%
20-23	PRINTING AND DUPLICATING	428	315	76	400	400	400	0%
20-31	BOOKS	25	-	211	-	-	-	0%
20-37	COMPUTER SOFTWARE	-	-	55	-	-	100	0%
20-38	COMPUTER HARDWARE	-	-	714	1,400	1,400	4,300	207%
	MATERIALS & SUPPLIES	2,274	2,757	3,750	4,300	4,300	8,300	93%
30-21	TELEPHONE/FAX	914	1,072	1,033	1,100	1,100	1,100	0%
30-25	ADVERTISEMENT	996	1,035	379	1,000	1,000	1,000	0%
30-27	SUBSCRIPTIONS AND DUES	981	800	808	800	800	900	13%
30-28	TRAINING/CONF/FOOD/TRAVEL	25	992	1,324	2,500	2,500	2,500	0%
30-31	CONTRACTUAL SERVICES	372,503	8,175	8,480	8,900	8,900	9,400	6%
30-61	OFF EQUIP/REPAIRS & MAINT	48	-	239	300	300	-	-100%
30-62	GASOLINE	481	744	783	700	700	2,100	200%
	ADMINISTRATIVE EXPENDITURES	375,948	104,752	13,309	15,300	15,300	17,000	11%
	OPERATING EXPENDITURES	544,949	270,568	185,957	187,500	187,500	198,300	6%
	TOTAL EXPENDITURES	\$ 544,949	\$ 270,568	\$ 185,957	\$ 187,500	\$ 187,500	\$ 198,300	6%
OPERATING BUDGET STATS		\$ 572,526	\$ 269,721	\$ 190,275	\$ 187,500	\$ 187,500	\$ 198,300	
ACTUAL % OF OPER BUDGET		95%	100%	98%				
BUDGET % CHANGE		-	-53%	-29%	-1%	-1%	6%	
REVENUES								
	GENERAL FUND	\$ 544,949	\$ 270,569	\$ 185,959	\$ 187,500	\$ 187,500	\$ 198,300	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	3.0	3.0	3.0	3.0	3.0	3.0	



PUBLIC WORKS



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

PUBLIC WORKS - ADMINISTRATION
110-2400-551

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 250,798	\$ 287,234	\$ 239,976	\$ 318,500	\$ 245,900	\$ 292,400	-8%
10-12	OVERTIME	1,967	-	1,043	600	600	-	-100%
10-14	FICA TAXES	19,001	21,708	18,215	23,900	23,900	22,200	-7%
10-15	HEALTH INSURANCE	31,661	39,666	35,543	48,400	48,400	44,700	-8%
10-16	L I D INSURANCE	1,591	1,762	1,530	2,100	2,100	1,900	-10%
10-17	WORKERS COMPENSATION	2,078	2,258	27	1,700	1,700	600	-65%
10-19	PENSION	21,941	14,581	10,925	15,700	15,700	13,600	-13%
10-20	OPEB	-	-	11,774	25,800	25,800	29,700	15%
	PERSONNEL COSTS	329,037	367,209	319,033	436,700	364,100	405,100	-7%
20-22	OFFICE SUPPLIES	2,036	3,131	2,526	3,000	3,000	3,000	0%
20-23	PRINTING AND DUPLICATING	1,254	1,076	1,323	1,800	1,800	1,300	-28%
20-31	BOOKS	-	-	-	-	-	-	0%
20-32	SECURITY/SAFETY MATERIALS	157	125	-	-	-	-	0%
20-33	SMALL TOOLS	-	32	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	169	260	233	400	400	500	25%
20-38	COMPUTER HARDWARE	3,654	-	1,584	13,900	15,100	-	-100%
	MATERIALS & SUPPLIES	7,270	4,624	5,666	19,100	20,300	4,800	-75%
30-21	TELEPHONE/FAX	3,997	4,012	3,235	2,700	2,700	3,100	15%
30-27	SUBSCRIPTIONS AND DUES	1,991	1,660	846	-	-	300	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	672	412	180	500	500	3,000	500%
30-31	CONTRACTUAL SERVICES	1,228	8,055	1,055	7,000	7,000	7,000	0%
30-62	GASOLINE	2,261	2,641	2,292	2,500	2,500	2,000	-20%
30-67	RADIO REPAIRS/MAINTENANCE	75	46	205	100	4,100	500	400%
	ADMINISTRATIVE EXPENDITURES	10,224	16,826	7,813	12,800	16,800	15,900	24%
	OPERATING EXPENDITURES	346,531	388,659	332,512	468,600	401,200	425,800	-9%
	TOTAL EXPENDITURES	\$ 346,531	\$ 388,659	\$ 332,512	\$ 468,599	\$ 401,200	\$ 425,800	-9%
OPERATING BUDGET STATS		\$ 355,159	\$ 367,646	\$ 472,692	\$ 468,600	\$ 401,200	\$ 425,800	
ACTUAL % OF OPER BUDGET		98%	106%	70%				
BUDGET % CHANGE		-	4%	29%	-1%	-14%	6%	
REVENUES								
	GENERAL FUND	\$ 346,531	\$ 388,659	\$ 332,512	\$ 468,600	\$ 401,200	\$ 425,800	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	4.0	4.0	5.0	6.0	6.0	5.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

FACILITIES MANAGEMENT
110-2500-552

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 550,943	\$ 551,986	\$ 532,949	\$ 370,200	\$ 347,300	\$ 310,100	-16%
10-12	OVERTIME	1,127	314	1,058	800	800	7,600	850%
10-13	TEMPORARY HELP	17,997	20,053	2,839	-	-	-	0%
10-14	FICA TAXES	43,204	43,284	40,056	28,400	28,400	24,300	-14%
10-15	HEALTH INSURANCE	108,210	120,987	98,345	77,300	77,300	65,300	-16%
10-16	L I D INSURANCE	3,124	3,027	2,238	2,000	2,000	1,500	-25%
10-17	WORKERS COMPENSATION	20,359	19,451	864	15,000	15,000	10,500	-30%
10-19	PENSION	133,499	22,965	17,672	16,700	16,700	13,600	-19%
10-20	OPEB	-	-	31,250	32,200	32,200	31,500	-2%
	PERSONNEL COSTS	878,463	782,067	727,271	542,600	519,700	464,400	-14%
20-22	OFFICE SUPPLIES	67	100	92	-	-	-	0%
20-25	CUSTODIAL	7,712	7,227	7,942	8,500	8,500	8,500	0%
20-29	UNIFORMS/UNIFORM ALLOW	4,121	3,799	3,594	3,900	3,900	2,000	-49%
20-32	SECURITY/SAFETY MATERIALS	1,136	805	552	1,000	1,000	1,000	0%
20-33	SMALL TOOLS	767	715	36	500	500	500	0%
20-46	CITY BLDG MAINT SUPPLIES	19,389	8,964	5,850	10,500	10,500	9,000	-14%
20-58	WATER/SEWER	1,232	1,780	1,473	1,300	1,300	1,700	31%
20-61	ELEC MATERIALS/SUPPLIES	2,650	2,217	2,287	2,500	2,500	2,200	-12%
	MATERIALS & SUPPLIES	37,074	25,607	21,826	28,200	28,200	24,900	-12%
30-21	TELEPHONE/FAX	1,563	1,776	1,368	1,200	1,200	1,200	0%
30-23	ELECTRICITY	97,379	89,169	82,953	92,000	92,000	77,000	-16%
30-24	HEATING OIL/GAS	1,369	1,091	1,121	1,400	1,400	1,400	0%
30-27	SUBSCRIPTIONS & DUES	-	-	-	100	100	100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	-	-	60	100	100	100	0%
30-31	CONTRACTUAL SERVICES	4,837	3,803	1,558	6,000	6,000	56,800	847%
30-62	GASOLINE	6,187	6,848	5,721	6,600	6,600	6,000	-9%
30-67	RADIO REPAIRS/MAINTENANCE	768	372	546	600	5,300	700	17%
	ADMINISTRATIVE EXPENDITURES	112,103	103,059	93,327	108,000	112,700	143,300	33%
	OPERATING EXPENDITURES	1,027,640	910,733	842,424	678,800	660,600	632,600	-7%
40-23	TRUCKS-PURCHASE	-	-	-	-	-	17,800	0%
40-25	OTHER EQUIP - PURCHASE	-	-	-	288,000	395,000	-	-100%
40-31	CONSTRUCTION - PURCHASE	-	-	-	93,000	-	-	-100%
	CAPITAL OUTLAY	-	-	-	381,000	395,000	17,800	-95%
	TOTAL EXPENDITURES	\$ 1,027,640	\$ 910,733	\$ 842,424	\$ 1,059,800	\$ 1,055,600	\$ 650,400	
OPERATING BUDGET STATS		\$ 1,042,498	\$ 926,252	\$ 952,693	\$ 678,800	\$ 660,600	\$ 632,600	
ACTUAL % OF OPER BUDGET		99%	98%	88%				
BUDGET % CHANGE		-	-11%	3%	-29%	-31%	-4%	
REVENUES								
	GENERAL FUND	\$ 1,027,640	\$ 910,733	\$ 842,424	\$ 678,800	\$ 660,600	\$ 632,600	
	GOV. CAPITAL PROJECT FUND	-	-	-	288,000	302,000	17,800	
	HOMELAND SECURITY GRANT	-	-	-	93,000	93,000	-	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	13.0	13.0	12.0	9.0	9.0	7.0	
	PP/TEMP	-	-	1.0	-	-	-	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

FLEET MAINTENANCE

110-2800-572

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 247,690	\$ 266,625	\$ 270,008	\$ 269,200	\$ 231,600	\$ 274,700	2%
10-12	OVERTIME	19,731	5,985	305	3,500	3,500	2,400	-31%
10-14	FICA	19,782	20,159	19,884	20,600	20,600	21,300	3%
10-15	HEALTH INSURANCE	57,820	65,631	68,238	68,500	68,500	69,200	1%
10-16	LID	1,333	1,339	1,307	1,400	1,400	1,400	0%
10-17	WORKMANS COMP.	10,850	10,506	176	10,900	10,900	9,100	-17%
10-19	PENSION	40,100	13,659	13,493	14,200	14,200	14,100	-1%
10-20	OPEB	-	-	16,174	23,200	23,200	28,500	23%
	PERSONNEL COSTS	397,306	383,904	389,585	411,500	373,900	420,700	2%
20-22	OFFICE SUPPLIES	237	200	108	-	-	-	0%
20-23	PRINTING AND DUPLICATING	225	245	73	400	400	200	-50%
20-25	CUSTODIAL	4	49	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	288,374	314,449	335,743	290,000	289,600	275,000	-5%
20-29	UNIFORMS/UNIFORM ALLOW	1,006	1,307	1,226	1,700	1,700	1,400	-18%
20-31	BOOKS	692	-	599	600	600	600	0%
20-32	SECURITY/SAFETY MATERIALS	697	625	832	800	800	1,000	25%
20-33	SMALL TOOLS	4,663	628	2,015	1,000	1,000	2,000	100%
20-37	COMPUTER SOFTWARE	2,254	1,995	3,990	2,900	2,900	7,300	152%
20-38	COMPUTER HARDWARE	2,182	-	-	-	-	-	0%
20-46	MATERIALS & SUPPLIES	1,508	-	6	-	-	8,000	0%
	MATERIALS & SUPPLIES	301,842	319,498	344,592	297,400	297,000	295,500	-1%
30-21	TELEPHONE/FAX	312	231	437	700	700	1,100	57%
30-28	TRAINING/CONF/FOOD/TRAVEL	340	240	-	300	300	300	0%
30-31	CONTRACTUAL SERVICES	-	-	350	500	500	500	0%
30-43	ENVIRONMENTAL EXPENSES	-	-	-	-	400	-	0%
30-62	GASOLINE	1,654	2,163	2,128	2,000	2,000	2,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	300	233	68	300	3,700	600	100%
30-99	SNOW EMERGENCY - FEB 2003	-	-	-	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	2,606	2,867	2,983	3,800	7,600	4,500	18%
	OPERATING EXPENDITURES	701,754	706,269	737,160	712,700	678,500	720,700	1%
	TOTAL EXPENDITURES	\$ 701,754	\$ 706,269	\$ 737,160	\$ 712,700	\$ 678,500	\$ 720,700	1%
OPERATING BUDGET STATS		\$ 699,676	\$ 730,432	\$ 695,422	\$ 712,700	\$ 678,500	\$ 720,700	
ACTUAL % OF OPER BUDGET		100%	97%	106%				
BUDGET % CHANGE		-	4%	-5%	2%	-2%	-	
REVENUES								
	GENERAL FUND	\$ 701,754	\$ 706,269	\$ 737,160	\$ 712,700	\$ 678,500	\$ 720,700	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	6.0	6.0	6.0	6.0	6.0	6.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

GROUNDS
110-1500-522

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 564,588	\$ 583,702	\$ 563,872	\$ 564,900	\$ 537,200	\$ 516,000	-9%
10-12	OVERTIME	37,891	21,565	15,021	15,000	15,000	14,900	-1%
10-14	FICA TAXES	45,098	45,838	43,754	44,400	44,400	40,800	-8%
10-15	HEALTH INSURANCE	129,739	129,734	120,386	107,400	107,400	112,000	4%
10-16	L I D INSURANCE	3,525	3,356	3,206	3,200	3,200	2,900	-9%
10-17	WORKERS COMPENSATION	24,198	23,362	460	23,500	23,500	17,500	-26%
10-19	PENSION	136,648	23,686	25,289	27,500	27,500	24,600	-11%
10-20	OPEB	-	-	35,766	49,100	49,100	54,000	10%
	PERSONNEL COSTS	941,687	831,243	807,754	835,000	807,300	782,700	-6%
20-22	OFFICE SUPPLIES	85	62	127	-	-	-	0%
20-25	CUSTODIAL	231	510	129	300	300	300	0%
20-26	PROGRAM EXPENSES/SUPPLIES	45,094	40,792	60,073	45,000	45,000	41,700	-7%
20-28	MEDICAL SUP & PHYSICALS	-	-	3,151	-	-	-	0%
20-29	UNIFORMS/UNIFORM ALLOW	3,591	3,777	3,578	3,500	3,500	3,400	-3%
20-32	SECURITY/SAFETY MATERIALS	3,686	4,196	2,242	4,200	4,200	3,300	-21%
20-33	SMALL TOOLS	3,175	4,297	2,939	3,200	3,200	3,000	-6%
20-44	SAND AND SALT	674	413	-	400	400	400	0%
20-46	CITY BLDG MAINT SUPPLIES	499	1,790	858	400	400	400	0%
20-58	WATER/SEWER	2,855	4,443	3,119	3,800	3,800	3,000	-21%
	MATERIALS & SUPPLIES	59,890	60,280	76,216	60,800	60,800	55,500	-9%
30-21	TELEPHONE/FAX	680	742	655	700	700	700	0%
30-23	ELECTRICITY	3,732	3,316	3,404	3,500	3,500	2,800	-20%
30-24	HEATING OIL/GAS	4,917	3,707	3,604	4,500	4,500	4,500	0%
30-27	SUBSCRIPTIONS AND DUES	425	425	570	500	500	500	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,326	1,741	1,252	1,300	1,300	500	-62%
30-31	CONTRACTUAL SERVICES	-	-	3,115	10,000	10,000	33,000	230%
30-43	ENVIRONMENTAL EXPENSES	2,625	2,750	-	3,000	3,000	3,000	0%
30-44	AGENCY BILLING-TEMP HELP	20,974	19,396	11,636	23,000	23,000	18,000	-22%
30-62	GASOLINE	27,019	33,066	35,558	32,500	32,500	30,000	-8%
30-64	TRUCK REPAIRS/MAINTENANCE	3,323	1,200	-	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	24,347	24,469	19,350	16,800	16,800	15,000	-11%
30-67	RADIO REPAIRS/MAINTENANCE	1,401	1,397	1,850	1,700	16,500	2,300	35%
	ADMINISTRATIVE EXPENDITURES	90,769	92,209	80,994	97,500	112,300	110,300	13%
	OPERATING EXPENSES	1,092,346	983,732	964,964	993,300	980,400	948,500	
40-23	TRUCKS - PURCHASE	-	37,202	-	47,000	39,390	-	-100%
40-24	MAINT EQUIP - PURCHASE	-	9,347	-	65,000	72,610	50,100	-23%
	CAPITAL OUTLAY	-	46,549	-	112,000	112,000	50,100	-55%
	TOTAL EXPENDITURES	\$ 1,092,346	\$ 1,030,281	\$ 964,964	\$ 1,105,300	\$ 1,092,400	\$ 998,600	-10%
OPERATING BUDGET STATS		\$ 1,119,611	\$ 1,029,824	\$ 994,122	\$ 993,300	\$ 980,400	\$ 948,500	
ACTUAL % OF OPER BUDGET		98%	98%	97%				
BUDGET % CHANGE		-	-8%	-3%	0%	-1%	-3%	
REVENUES								
	GENERAL FUND	\$ 1,092,346	\$ 983,732	\$ 964,964	\$ 993,300	\$ 980,400	\$ 948,500	
	GOV. CAPITAL PROJECT FUND	-	46,549	-	112,000	112,000	50,100	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	16.0	16.0	14.0	14.0	14.0	13.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

SANITATION
110-1800-555

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 417,692	\$ 450,553	\$ 409,952	\$ 411,700	\$ 380,900	\$ 398,000	-3%
10-12	OVERTIME	36,329	20,411	13,843	15,000	15,000	13,200	-12%
10-14	FICA TAXES	33,851	35,596	31,791	32,700	32,700	31,100	-5%
10-15	HEALTH INSURANCE	108,957	120,170	99,685	92,500	92,500	101,800	10%
10-16	L I D INSURANCE	2,532	2,744	2,441	2,400	2,400	2,100	-13%
10-17	WORKERS COMPENSATION	18,416	18,129	313	17,300	17,300	13,500	-22%
10-19	PENSION	91,777	19,915	19,055	20,500	20,500	18,800	-8%
10-20	OPEB	-	-	26,105	35,800	35,800	41,300	15%
	PERSONNEL COSTS	709,554	667,518	603,185	627,900	597,100	619,800	-1%
20-22	OFFICE SUPPLIES	111	181	141	-	-	-	0%
20-23	PRINTING AND DUPLICATING	77	3,234	1,704	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	23,821	37,213	80,306	25,000	25,000	20,000	-20%
20-29	UNIFORMS/UNIFORM ALLOW	2,560	3,133	2,981	2,700	2,700	2,900	7%
20-32	SECURITY/SAFETY MATERIALS	2,583	2,964	2,513	2,800	2,800	2,500	-11%
20-33	SMALL TOOLS	402	421	286	400	400	400	0%
20-38	COMPUTER HARDWARE	-	1,370	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	819	309	513	500	500	500	0%
	MATERIALS & SUPPLIES	30,373	48,825	88,444	31,400	31,400	26,300	-16%
30-21	TELEPHONE/FAX	450	504	491	500	500	500	0%
30-25	ADVERTISEMENT	1,130	935	1,013	1,500	1,500	1,100	-27%
30-28	TRAINING/CONF/FOOD/TRAVEL	413	2,138	11	100	100	100	0%
30-31	CONTRACTUAL SERVICES	1,138,541	1,283,030	1,219,136	1,300,000	1,215,000	1,315,300	1%
30-43	ENVIRONMENTAL EXPENSES	145	1,395	3,402	3,000	5,000	5,000	67%
30-44	AGENCY BILLING-TEMP HELP	58,821	60,777	42,277	45,000	78,000	59,000	31%
30-62	GASOLINE	79,396	112,755	126,906	130,000	130,000	125,000	-4%
30-64	TRUCK REPAIRS/MAINTENANCE	4,310	1,408	145	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	-	406	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,156	1,316	1,207	1,300	13,400	1,700	31%
	ADMINISTRATIVE EXPENDITURES	1,284,362	1,464,664	1,394,588	1,481,400	1,443,500	1,507,700	2%
	OPERATING EXPENSES	2,024,289	2,181,007	2,086,217	2,140,700	2,072,000	2,153,800	1%
40-23	TRUCKS - PURCHASE	-	212,446	136,500	150,000	150,000	402,100	168%
	CAPITAL OUTLAY	-	212,446	136,500	150,000	150,000	402,100	168%
	TOTAL EXPENDITURES	\$ 2,024,289	\$ 2,393,453	\$ 2,222,717	\$ 2,290,700	\$ 2,222,000	\$ 2,555,900	12%
OPERATING BUDGET STATS		\$ 2,200,285	\$ 2,253,529	\$ 2,405,949	\$ 2,140,700	\$ 2,072,000	\$ 2,153,800	
ACTUAL % OF OPER BUDGET		92%	97%	87%				
BUDGET % CHANGE		-	2%	7%	-11%	-14%	4%	
REVENUES								
	GENERAL FUND	\$ 2,024,289	\$ 2,181,007	\$ 2,086,217	\$ 2,140,700	\$ 2,072,000	\$ 2,153,800	
	GOV. CAPITAL PROJECT FUND	-	212,446	136,500	150,000	150,000	402,100	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	12.0	12.0	13.0	11.0	11.0	11.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

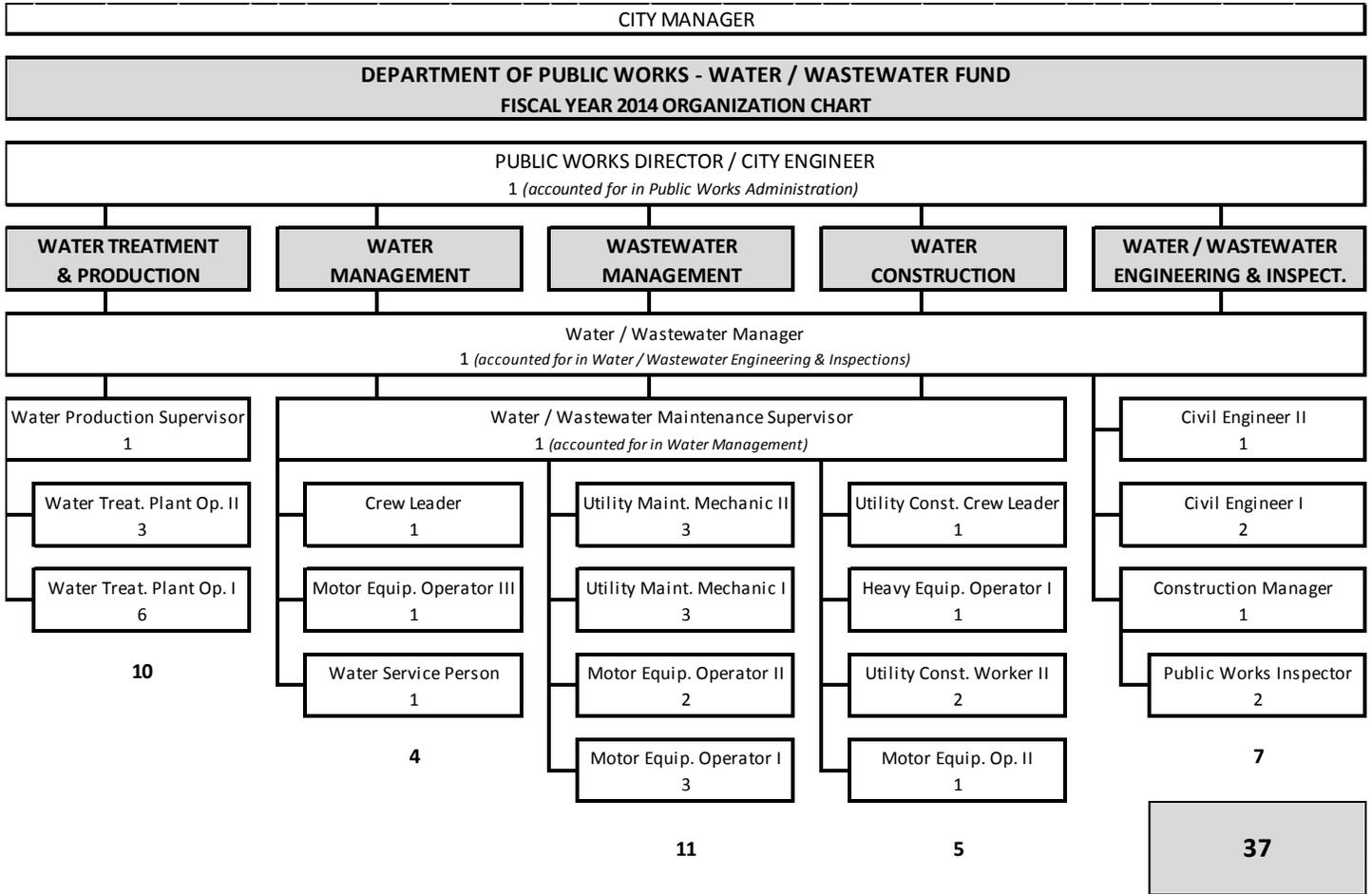
STREET
110-1800-554

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 439,752	\$ 410,957	\$ 413,756	\$ 384,900	\$ 384,900	\$ 292,500	-24%
10-12	OVERTIME	19,474	6,187	5,026	9,000	9,000	8,800	-2%
10-13	TEMPORARY HELP	2,889	-	-	-	-	-	0%
10-14	FICA TAXES	34,742	31,778	31,500	30,100	30,100	23,100	-23%
10-15	HEALTH INSURANCE	89,757	95,072	88,428	78,800	78,800	74,400	-6%
10-16	L I D INSURANCE	2,615	2,539	2,308	2,300	2,300	1,600	-30%
10-17	WORKERS COMPENSATION	15,336	13,804	243	16,000	16,000	9,900	-38%
10-18	EDUCATIONAL ASSISTANCE	2,682	2,828	2,015	4,000	4,000	-	-100%
10-19	PENSION	92,405	18,908	19,051	19,700	19,700	15,100	-23%
10-20	OPEB	-	-	26,282	33,500	33,500	30,500	-9%
	PERSONNEL COSTS	699,652	582,073	588,609	578,300	578,300	455,900	-21%
20-22	OFFICE SUPPLIES	136	145	58	-	-	-	0%
20-23	PRINTING AND DUPLICATING	-	24	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	15,046	31,399	26,480	26,700	26,700	25,000	-6%
20-29	UNIFORMS/UNIFORM ALLOW	1,863	1,985	2,643	2,100	2,100	2,300	10%
20-32	SECURITY/SAFETY MATERIALS	4,179	4,588	2,817	4,300	4,300	3,000	-30%
20-33	SMALL TOOLS	2,299	2,253	2,812	2,500	2,500	2,500	0%
20-38	COMPUTER HARDWARE	1,222	-	-	-	-	-	0%
20-41	STREET REPAIRING MATERIAL	8,030	11,039	19,139	19,000	19,000	19,000	0%
20-42	STREET CLEANING SUPPLIES	3,507	4,359	2,591	4,300	4,300	4,000	-7%
20-43	STREET SIGNS/MARKING	13,162	15,270	13,622	16,000	16,000	16,000	0%
20-44	SAND AND SALT	7,395	24,576	599	10,000	10,000	8,000	-20%
20-46	CITY BLDG MAINT SUPPLIES	10,116	10,493	7,169	10,500	10,500	200	-98%
20-62	STORM SEWER SUPPLIES	948	4,064	4,402	4,000	4,000	3,000	-25%
20-64	DITCH MAINTENANCE	1,087	1,640	122	800	800	800	0%
	MATERIALS & SUPPLIES	68,990	111,835	82,454	100,200	100,200	83,800	-16%
30-21	TELEPHONE/FAX	930	1,605	676	900	900	200	-78%
30-25	ADVERTISEMENT	666	485	29	300	300	300	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	820	3,471	-	100	8,800	100	0%
30-29	CONSULTING FEES	-	-	-	-	-	3,500	0%
30-31	CONTRACTUAL SERVICES	14,023	4,889	575	500	500	600	20%
30-43	ENVIRONMENTAL EXPENSES	-	-	-	-	-	-	0%
30-44	AGENCY BILLING-TEMP HELP	9,978	13,119	-	5,000	5,000	5,000	0%
30-62	GASOLINE	52,970	46,391	48,344	50,000	50,000	47,000	-6%
30-64	TRUCK REPAIRS/MAINTENANCE	168	538	(344)	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	20,047	69,934	13,341	20,000	11,300	5,000	-75%
30-67	RADIO REPAIRS/MAINTENANCE	1,449	1,075	2,056	1,400	16,900	2,300	64%
30-99	SNOW EMERGENCY	236,582	-	131,245	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	337,633	141,507	195,922	78,200	93,700	64,000	-18%
	OPERATING EXPENDITURES	1,106,275	835,415	866,985	756,700	772,200	603,700	-20%
40-23	TRUCKS - PURCHASE	-	104,476	176,721	-	12,000	141,700	0%
40-25	OTHER EQUIPMENT PURCHASE	-	-	-	-	-	39,800	0%
40-31	CONSTRUCTION - PURCHASE	50,467	350,123	29,617	2,024,000	3,546,700	70,000	-97%
	CAPITAL OUTLAY	50,467	454,599	206,338	2,024,000	3,558,700	251,500	-88%
	TOTAL EXPENDITURES	\$ 1,156,742	\$ 1,290,014	\$ 1,073,323	\$ 2,780,700	\$ 4,330,900	\$ 855,200	-69%
OPERATING BUDGET STATS		\$ 857,422	\$ 837,040	\$ 899,755	\$ 756,700	\$ 772,200	\$ 603,700	
ACTUAL % OF OPER BUDGET		129%	100%	96%				
BUDGET % OF CHANGE		-	-2%	7%	-16%	-14%	-22%	
REVENUES								
GENERAL FUND		\$ 1,106,275	\$ 835,415	\$ 866,985	\$ 756,700	\$ 772,200	\$ 603,700	
GOV. CAPITAL PROJECT FUND		50,467	454,599	206,338	2,024,000	3,558,700	251,500	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		11.0	11.0	11.0	10.0	10.0	8.0	

PUBLIC UTILITIES

**CONTAINS THE FOLLOWING
SUBSECTIONS:**

- PUBLIC WORKS WATER/WASTEWATER
- ELECTRIC



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

WATER/WASTEWATER ENGINEERING
412/417-2600-553

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 474,843	\$ 338,942	\$ 338,319	\$ 397,000	\$ 397,000	\$ 414,700	4%
10-12	OVERTIME	3,856	460	966	600	600	3,300	450%
10-14	FICA TAXES	35,810	25,105	25,165	30,100	30,100	32,000	6%
10-15	HEALTH INSURANCE	68,436	63,257	55,249	67,300	67,300	79,600	18%
10-16	L I D INSURANCE	2,588	2,013	1,936	2,200	2,200	2,300	5%
10-17	WORKERS COMPENSATION	4,347	2,852	43	3,600	3,600	1,300	-64%
10-18	EDUCATIONAL ASSISTANCE	5,962	3,006	6,699	1,100	1,100	-	-100%
10-19	PENSION	78,949	14,697	16,473	20,300	20,300	21,300	5%
10-20	OPEB	-	-	6,991	27,200	27,200	34,600	27%
	PERSONNEL COSTS	674,791	450,332	451,841	549,400	549,400	589,100	7%
20-22	OFFICE SUPPLIES	-	-	-	1,000	1,000	1,000	0%
20-29	UNIFORMS/UNIFORM ALLOW	21	50	-	600	600	600	0%
20-31	BOOKS	69	25	430	200	200	600	200%
20-32	SECURITY/SAFETY MATERIALS	261	990	916	1,000	1,000	1,000	0%
20-33	SMALL TOOLS	140	413	541	200	200	200	0%
20-37	COMPUTER SOFTWARE	7,978	5,172	9,076	9,000	9,000	9,000	0%
20-38	COMPUTER HARDWARE	4,174	-	2,374	1,600	1,600	-	-100%
	MATERIALS & SUPPLIES	12,643	6,650	13,337	13,600	13,600	12,400	-9%
30-21	TELEPHONE/FAX	1,261	1,269	1,648	1,500	1,500	1,400	-7%
30-27	SUBSCRIPTIONS AND DUES	1,020	954	942	800	800	1,100	38%
30-28	TRAINING/CONF/FOOD/TRAVEL	188	479	1,590	300	300	2,800	833%
30-31	CONTRACTUAL SERVICES	-	22,188	31,187	25,000	24,350	50,000	100%
30-39	IN-HOUSE TRAINING	-	-	625	-	650	600	0%
30-62	GASOLINE	5,744	5,927	6,750	6,500	6,500	6,500	0%
30-64	TRUCK REPAIRS/MAINTENANCE	-	290	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	170	-	-	800	4,800	500	-38%
	ADMINISTRATIVE EXPENDITURES	8,383	31,107	42,742	34,900	38,900	62,900	80%
	OPERATING EXPENDITURES	695,817	488,089	507,920	597,900	601,900	664,400	11%
40-23	TRUCKS - PURCHASE	-	-	-	23,400	29,208	-	-100%
40-99	DEPRECIATION EXPENSE	8,636	8,056	6,315	-	-	-	0%
	CAPITAL OUTLAY	8,636	8,056	6,315	23,400	29,208	-	-100%
	TOTAL EXPENDITURES	\$ 704,453	\$ 496,145	\$ 514,235	\$ 621,300	\$ 631,108	\$ 664,400	7%
OPERATING BUDGET STATS		\$ 697,783	\$ 540,099	\$ 622,230	\$ 597,900	\$ 601,900	\$ 664,400	
ACTUAL % OF OPER BUDGET		100%	90%	82%				
BUDGET % CHANGE		-	-23%	15%	-4%	-3%	10%	
REVENUES								
	WATER/WASTEWATER FUND	\$ 695,817	\$ 488,089	\$ 507,920	\$ 597,900	\$ 601,900	\$ 664,400	
	WATER/WASTEWATER I & E FUND	-	8,056	6,315	23,400	29,208	-	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	7.0	7.0	6.0	6.0	6.0	7.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

WATER CONSTRUCTION
412/417-5600-556

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 223,480	\$ 226,518	\$ 203,185	\$ 188,100	\$ 188,900	\$ 196,200	4%
10-12	OVERTIME	19,362	10,462	8,561	12,500	12,500	15,000	20%
10-14	FICA TAXES	17,686	17,411	15,544	15,000	15,000	16,200	8%
10-15	HEALTH INSURANCE	56,973	64,247	55,796	47,800	47,800	50,800	6%
10-16	L I D INSURANCE	1,328	1,273	1,123	1,000	1,000	1,000	0%
10-17	WORKERS COMPENSATION	8,400	7,820	123	8,100	8,100	7,000	-14%
10-19	PENSION	47,301	8,795	8,832	8,500	8,500	8,500	0%
10-20	OPEB	-	-	9,953	12,600	12,600	15,500	23%
	PERSONNEL COSTS	374,530	336,526	303,117	293,600	294,400	310,200	6%
20-28	MEDICAL SUP & PHYSICALS	-	-	-	-	-	700	0%
20-29	UNIFORMS/UNIFORM ALLOW	1,373	1,473	1,253	1,600	1,600	1,400	-13%
20-32	SECURITY/SAFETY MATERIALS	1,832	1,975	2,458	2,300	2,300	2,200	-4%
20-33	SMALL TOOLS	5,510	4,521	4,556	4,500	4,500	4,500	0%
20-38	COMPUTER HARDWARE	-	1,370	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	403	379	449	400	400	400	0%
20-58	WATER/SEWER	106	135	117	200	200	200	0%
	MATERIALS & SUPPLIES	9,224	9,853	8,833	9,000	9,000	9,400	4%
30-21	TELEPHONE/FAX	678	546	1,057	600	600	200	-67%
30-23	ELECTRICITY	2,006	2,181	2,183	2,000	2,000	2,000	0%
30-24	HEATING OIL/GAS	1,868	2,568	2,920	3,000	3,000	3,000	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	180	379	-	100	100	100	0%
30-31	CONTRACTUAL SERVICES	2,973	2,676	3,558	3,000	3,000	3,000	0%
30-62	GASOLINE	22,958	23,626	22,051	25,000	25,000	22,000	-12%
30-64	TRUCK REPAIRS/MAINTENANCE	22	473	-	-	-	-	0%
30-66	OTHER EQUIP REPAIRS/MAINT	21,475	9,672	3,246	600	600	600	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,150	1,285	735	8,800	15,500	900	-90%
	ADMINISTRATIVE EXPENDITURES	53,310	43,406	35,750	43,100	49,800	31,800	-26%
	OPERATING EXPENDITURES	437,064	389,785	347,700	345,700	353,200	351,400	2%
40-31	CONSTRUCTION - PURCHASE	-	22	-	-	-	-	0%
40-23	TRUCKS - PURCHASE	-	-	29,985	31,000	31,000	90,000	190%
	CAPITAL OUTLAY	-	22	29,985	31,000	31,000	90,000	190%
	TOTAL EXPENDITURES	\$ 437,064	\$ 389,807	\$ 377,685	\$ 376,700	\$ 384,200	\$ 441,400	17%
OPERATING BUDGET STATS		\$ 401,338	\$ 400,439	\$ 409,988	\$ 345,700	\$ 353,200	\$ 351,400	
ACTUAL % OF OPER BUDGET		109%	97%	85%				
BUDGET % CHANGE		-	-	2%	-16%	-14%	-	
REVENUES								
	WATER/WASTEWATER FUND	\$ 437,064	\$ 389,785	\$ 347,700	\$ 345,700	\$ 353,200	\$ 351,400	
	WATER/WASTEWATER I & E FUND	-	-	29,985	31,000	31,000	90,000	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	6.0	6.0	6.0	5.0	5.0	5.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

WATER MANAGEMENT
412/417-6800-568

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 158,015	\$ 150,216	\$ 142,559	\$ 160,850	\$ 160,850	\$ 190,700	19%
10-12	OVERTIME	16,212	10,682	8,160	11,650	11,650	11,200	-4%
10-14	FICA TAXES	13,161	11,756	11,050	13,000	13,000	15,400	18%
10-15	HEALTH INSURANCE	47,878	62,430	88,084	46,300	46,300	54,400	17%
10-16	L I D INSURANCE	1,005	1,184	1,728	950	950	1,100	16%
10-17	WORKERS COMPENSATION	7,069	6,206	105	7,000	7,000	6,700	-4%
10-19	PENSION	36,204	6,625	6,581	8,000	8,000	9,100	14%
10-20	OPEB	-	-	13,594	10,850	10,850	15,500	43%
	PERSONNEL COSTS	279,544	249,099	271,861	258,600	258,600	304,100	18%
20-28	MEDICAL SUP & PHYSICALS	412	234	341	600	600	500	-17%
20-29	UNIFORMS/UNIFORM ALLOW	726	784	813	1,200	1,200	900	-25%
20-31	BOOKS	48	128	95	200	200	-	-100%
20-32	SECURITY/SAFETY MATERIALS	1,183	1,195	1,766	1,500	1,500	1,900	27%
20-33	SMALL TOOLS	4,539	6,916	8,808	7,000	7,000	7,000	0%
20-38	COMPUTER HARDWARE	611	685	-	-	-	-	0%
20-51	WATER/SEWER SYSTEM SUP	40,336	47,612	46,456	45,000	45,000	45,000	0%
20-53	METERS/METER SUPPLIES	6,988	6,986	10,115	12,000	12,000	10,000	-17%
	MATERIALS & SUPPLIES	54,843	64,540	68,394	67,500	67,500	65,300	-3%
30-21	TELEPHONE/FAX	4,086	3,700	3,659	4,000	4,000	4,000	0%
30-25	ADVERTISEMENT	7,219	8,902	5,123	7,500	6,300	4,000	-47%
30-27	SUBSCRIPTIONS AND DUES	2,721	2,826	2,710	2,500	2,500	2,900	16%
30-28	TRAINING/CONF/FOOD/TRAVEL	200	510	50	100	100	2,600	2500%
30-29	CONSULTING FEES	1,015	4,023	12,832	5,000	5,000	3,500	-30%
30-31	CONTRACTUAL SERVICES	36,447	23,055	6,817	25,000	26,200	25,000	0%
30-62	GASOLINE	15,860	20,460	22,713	23,000	23,000	21,000	-9%
30-64	TRUCK REPAIRS/MAINTENANCE	1,136	108	-	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	201	314	532	600	600	500	-17%
30-67	RADIO REPAIRS/MAINTENANCE	2,251	1,735	900	14,400	21,200	1,000	-0.93056
	ADMINISTRATIVE EXPENDITURES	71,136	65,633	55,336	82,100	88,900	64,500	-21%
	OPERATING EXPENDITURES	405,523	379,272	395,591	408,200	415,000	433,900	6%
40-23	TRUCKS - PURCHASE	-	-	28,816	158,000	153,036	-	-100%
40-25	OTHER EQUIP - PURCHASE	4,928	-	-	20,000	50,200	26,800	34%
40-31	CONSTRUCTION - PURCHASE	498,806	959,816	2,238,456	4,892,000	5,526,352	1,450,000	-70%
40-34	WATER LINES	23,852	92,888	94,907	70,000	70,000	-	-100%
	CAPITAL OUTLAY	527,586	1,052,704	2,362,179	5,140,000	5,799,588	1,476,800	-71%
	TOTAL EXPENDITURES	\$ 933,109	\$ 1,431,976	\$ 2,757,770	\$ 5,548,200	\$ 6,214,588	\$ 1,910,700	-66%
OPERATING BUDGET STATS		\$ 458,333	\$ 374,920	\$ 382,655	\$ 408,200	\$ 415,000	\$ 433,900	
ACTUAL % OF OPER BUDGET		88%	101%	103%				
BUDGET % CHANGE		-	-18%	2%	7%	8%	5%	
REVENUES								
	WATER/WASTEWATER FUND	\$ 405,523	\$ 379,272	\$ 395,591	\$ 408,200	\$ 415,000	\$ 433,900	
	WATER/WASTEWATER I & E FUND	527,586	1,052,704	2,362,179	5,140,000	5,799,588	1,476,800	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	8.0	5.0	4.0	5.0	5.0	4.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

WASTE WATER MANAGEMENT
412/417-6900-569

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 354,259	\$ 379,191	\$ 372,790	\$ 397,550	\$ 374,550	\$ 382,100	-4%
10-12	OVERTIME	25,175	24,882	23,300	27,050	27,050	27,100	0%
10-14	FICA TAXES	28,924	30,298	29,900	31,900	31,900	31,400	-2%
10-15	HEALTH INSURANCE	71,473	91,357	56,379	99,900	99,900	91,900	-8%
10-16	L I D INSURANCE	1,792	1,759	1,218	2,250	2,250	2,100	-7%
10-17	WORKERS COMPENSATION	13,780	15,563	251	17,200	17,200	13,500	-22%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	4,000	4,000	-	-100%
10-19	PENSION	60,276	18,300	18,039	20,200	20,200	19,500	-3%
10-20	OPEB	-	-	12,111	26,750	26,750	30,300	13%
	PERSONNEL COSTS	555,679	561,350	513,988	626,800	603,800	597,900	-5%
20-28	MEDICAL SUP & PHYSICALS	88	234	341	900	900	1,300	44%
20-29	UNIFORMS/UNIFORM ALLOW	2,598	2,674	2,611	3,300	3,300	3,100	-6%
20-32	SECURITY/SAFETY MATERIALS	1,818	3,180	3,171	3,300	3,300	3,400	3%
20-33	SMALL TOOLS	4,813	10,726	4,971	6,000	6,000	5,000	-17%
20-35	CHEMICALS & ADDITIVES	2,732	1,536	2,477	2,800	2,800	2,800	0%
20-37	COMPUTER SOFTWARE	-	-	3,600	3,600	3,600	3,600	0%
20-38	COMPUTER HARDWARE	2,104	4,285	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	386	436	341	500	500	500	0%
20-51	WATER/SEWER SYSTEM SUP	16,858	16,603	16,452	16,200	16,200	16,000	-1%
20-53	METERS/METER SUPPLIES	8,299	7,711	10,586	12,000	12,000	10,000	-17%
20-54	PUMPING STATION SUPPLIES	31,507	38,473	37,529	38,000	38,000	38,000	0%
20-58	WATER/SEWER	1,262	2,134	1,513	2,200	2,200	1,000	-55%
	MATERIALS & SUPPLIES	72,465	87,992	83,592	88,800	88,800	84,700	-5%
30-21	TELEPHONE/FAX	4,086	4,126	3,659	4,000	4,000	4,000	0%
30-23	ELECTRICITY	185,925	170,715	189,684	170,000	170,000	170,000	0%
30-27	SUBSCRIPTIONS AND DUES	58	63	-	-	-	-	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	554	426	8	100	100	7,600	7500%
30-29	CONSULTING FEES	4,645	9,678	6,824	5,000	5,000	3,500	-30%
30-31	CONTRACTUAL SERVICES	69,663	40,938	46,748	43,000	66,000	42,600	-1%
30-62	GASOLINE	23,587	29,395	25,304	30,000	30,000	30,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	5,146	5,334	3,673	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	40	1,141	2,316	5,600	5,600	3,000	-46%
30-67	RADIO REPAIRS/MAINTENANCE	954	560	2,272	19,700	23,700	1,800	-0.90863
	ADMINISTRATIVE EXPENDITURES	294,658	262,376	280,488	277,400	304,400	262,500	-5%
	OPERATING EXPENDITURES	922,802	911,718	878,068	993,000	997,000	945,100	-5%
40-23	TRUCKS - PURCHASE	-	-	28,816	248,000	245,096	237,200	-4%
40-25	OTHER EQUIPMENT	19,009	-	-	20,000	20,000	-	-100%
40-31	CONSTRUCTION - PURCHASE	1,026,551	4,028,578	1,541,124	3,467,300	5,403,400	1,013,800	-71%
40-35	SEWER LINES	196,586	110,719	229,601	82,000	82,000	-	-100%
	CAPITAL OUTLAY	1,242,146	4,139,297	1,799,541	3,817,300	5,750,496	1,251,000	-67%
	TOTAL EXPENDITURES	\$ 2,164,948	\$ 5,051,015	\$ 2,677,609	\$ 4,810,300	\$ 6,747,496	\$ 2,196,100	-54%
OPERATING BUDGET STATS		\$ 988,455	\$ 945,296	\$ 959,735	\$ 993,000	\$ 997,000	\$ 945,100	
ACTUAL % OF OPER BUDGET		93%	96%	91%				
BUDGET % CHANGE		-	-4%	2%	3%	4%	-5%	
REVENUES								
	WATER/WASTEWATER FUND	\$ 922,802	\$ 911,718	\$ 878,068	\$ 993,000	\$ 997,000	\$ 945,100	
	WATER/WASTEWATER I & E FUND	1,242,146	4,139,297	1,799,541	3,817,300	5,750,496	1,251,000	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	11.0	10.0	10.0	10.0	10.0	11.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

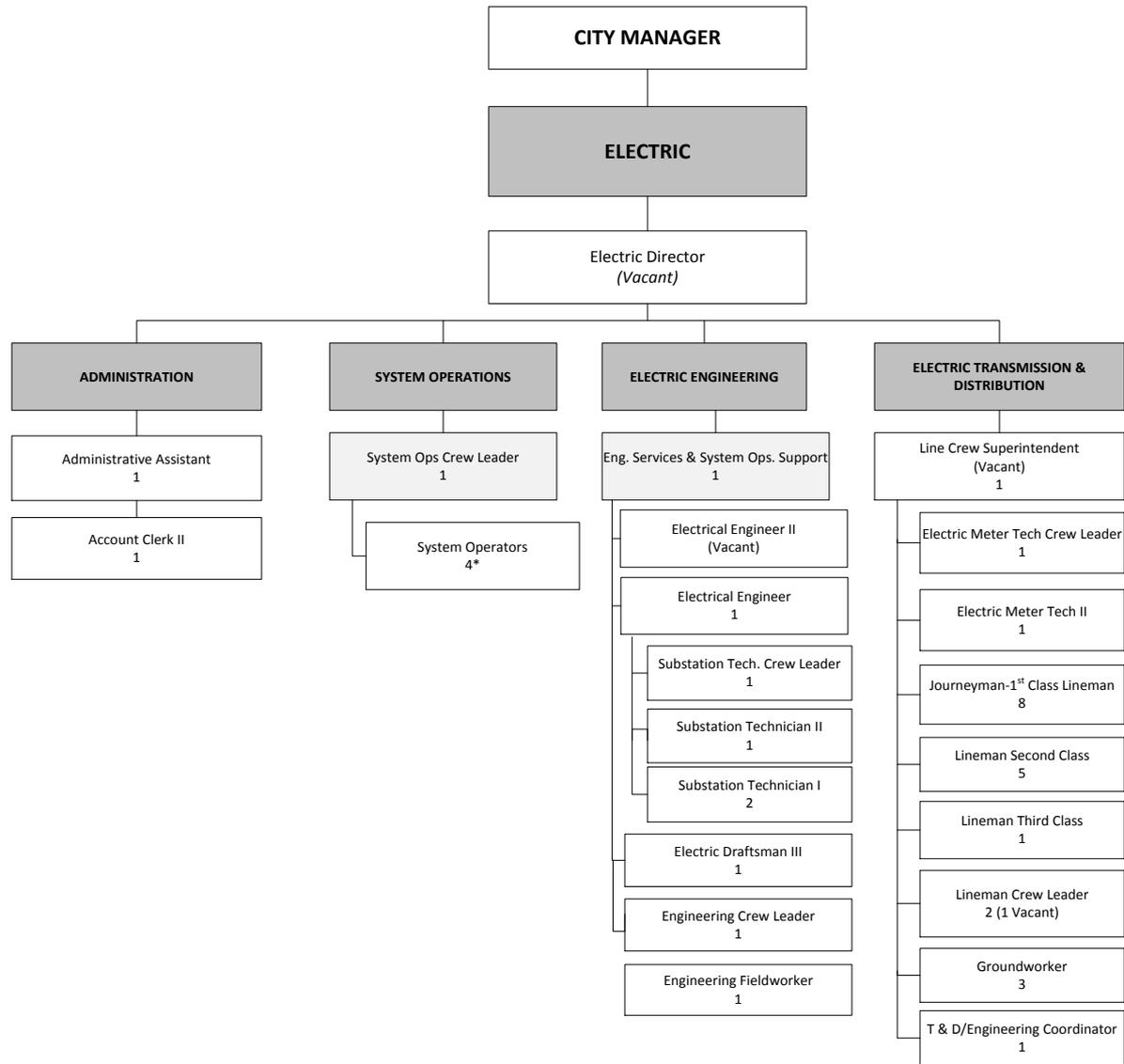
WATER TREATMENT PLANT
412/417-7600-576

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 414,382	\$ 443,044	\$ 469,096	\$ 429,000	\$ 429,000	\$ 441,800	3%
10-12	OVERTIME	24,537	18,291	21,038	18,500	18,500	19,700	6%
10-14	FICA TAXES	32,389	33,663	35,866	34,000	34,000	35,300	4%
10-15	HEALTH INSURANCE	100,634	125,858	124,712	119,000	119,000	126,600	6%
10-16	L I D INSURANCE	2,361	2,379	2,413	2,400	2,400	2,400	0%
10-17	WORKERS COMPENSATION	17,820	17,808	348	18,200	18,200	15,200	-16%
10-19	PENSION	82,788	20,617	21,102	21,200	21,200	22,300	5%
10-20	OPEB	-	-	22,421	29,500	29,500	36,100	22%
	PERSONNEL COSTS	674,911	661,660	696,996	671,800	671,800	699,400	4%
20-23	PRINTING AND DUPLICATING	814	932	1,044	1,000	1,000	1,000	0%
20-25	CUSTODIAL	220	157	171	200	200	200	0%
20-29	UNIFORMS/UNIFORM ALLOW	2,275	2,320	2,596	3,500	3,500	3,500	0%
20-31	BOOKS	406	96	-	200	200	-	-100%
20-32	SECURITY/SAFETY MATERIALS	2,023	2,513	2,134	2,700	2,700	2,700	0%
20-33	SMALL TOOLS	4,312	3,834	3,891	4,000	4,000	4,500	13%
20-35	CHEMICALS & ADDITIVES	114,028	118,194	105,193	128,000	128,000	128,000	0%
20-37	COMPUTER SOFTWARE	169	165	179	200	200	200	0%
20-38	COMPUTER HARDWARE	-	1,370	1,299	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	2,624	1,915	2,821	2,000	2,000	2,500	25%
20-49	WELL SUPPLIES/REHAB	12,841	10,405	9,333	12,000	12,000	11,000	-8%
	MATERIALS & SUPPLIES	139,712	141,901	128,661	153,800	153,800	153,600	0%
30-21	TELEPHONE/FAX	680	643	213	600	600	200	-67%
30-23	ELECTRICITY	494,242	517,153	454,847	520,000	520,000	450,000	-13%
30-24	HEATING OIL/GAS	6,346	6,693	2,841	6,500	6,500	4,000	-38%
30-27	SUBSCRIPTIONS AND DUES	400	500	400	500	500	500	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	255	310	175	200	200	200	0%
30-31	CONTRACTUAL SERVICES	125,138	101,209	141,067	150,000	150,000	171,300	14%
30-62	GASOLINE	8,777	12,037	13,300	1,200	1,200	12,000	900%
30-66	OTHER EQUIP REPAIRS/MAINT	13,588	15,028	8,062	13,000	13,000	10,000	-23%
30-67	RADIO REPAIRS/MAINTENANCE	1,072	372	1,116	5,000	17,800	600	-88%
	ADMINISTRATIVE EXPENDITURES	650,498	653,945	622,021	697,000	709,800	648,800	-7%
	OPERATING EXPENDITURES	1,465,121	1,457,506	1,447,678	1,522,600	1,535,400	1,501,800	-1%
40-23	TRUCKS - PURCHASE	38,793	-	22,898	24,100	29,208	-	-100%
	CAPITAL OUTLAY	38,793	-	22,898	24,100	29,208	-	-100%
	TOTAL EXPENDITURES	\$ 1,503,914	\$ 1,457,506	\$ 1,470,576	\$ 1,546,700	\$ 1,564,608	\$ 1,501,800	-3%
OPERATING BUDGET STATS		\$ 1,556,663	\$ 1,475,704	\$ 1,543,114	\$ 1,522,600	\$ 1,535,400	\$ 1,501,800	
ACTUAL % OF OPER BUDGET		94%	99%	94%				
BUDGET % CHANGE		-	-5%	5%	-	-	-2%	
REVENUES								
	WATER/WASTEWATER FUND	\$ 1,465,121	\$ 1,457,506	\$ 1,447,678	\$ 1,522,600	\$ 1,535,400	\$ 1,501,800	
	WATER/WASTEWATER I & E FUND	38,793	-	22,898	24,100	29,208	-	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	10.0	10.0	10.0	10.0	10.0	10.0	

ELECTRIC FUND

Electric Division

Fiscal Year 2014 Organization Chart



FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

POWER PLANT OPERATIONS
480/487-8101-591

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES & WAGES	\$ 2,146,875	\$ 2,205,596	\$ 2,177,370	\$ 2,330,400	\$ 2,310,400	\$ 2,383,000	2%
10-12	OVERTIME	191,236	209,636	169,456	180,900	200,900	195,700	8%
10-13	TEMPORARY HELP	-	-	-	21,000	21,000	29,000	38%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	2,500	2,500	5,000	100%
10-22	INCENTIVE ACUMULATOR	262,369	216,937	276,309	304,600	304,600	316,800	4%
10-23	INCENTIVE BURDEN (21.0%)	54,516	40,255	51,980	64,000	64,000	66,500	4%
10-24	BURDEN @ 40%	716,881	709,046	637,692	765,900	765,900	795,300	4%
	PERSONNEL COSTS	3,371,877	3,381,470	3,312,807	3,669,300	3,669,300	3,791,300	3.3%
20-22	OFFICE SUPPLIES/SUBSCRIPT	8,154	8,130	7,701	7,200	12,200	7,300	1%
20-23	PRINTING & DUPLICATING	3,532	2,297	1,878	2,500	4,500	3,500	40%
20-25	JANITORIAL SERV/SUPPLIES	32,700	32,155	37,315	33,000	33,000	33,000	0%
20-28	MEDICAL SUPPLIES	1,049	1,102	-	3,800	3,800	1,900	-50%
20-29	UNIFORMS/UNIFORM ALLOW	16,074	16,594	5,667	5,200	5,200	5,200	0%
20-32	SECURITY/SAFETY MATERIALS	6,379	13,004	15,698	6,800	9,800	7,400	9%
20-33	SMALL TOOLS	3,252	2,043	3,060	2,300	2,300	2,300	0%
20-35	WATER TREATMENT CHEMICALS	-	30,390	8,019	400	33,400	400	0%
20-37	COMPUTER SOFTWARE	1,311	3,835	11,505	7,200	7,200	6,300	-13%
20-38	COMPUTER HARDWARE	6,865	3,837	1,919	9,800	9,800	7,000	-29%
20-46	CITY BUILDING MAINTENANCE	20,107	20,767	42,730	16,400	24,400	34,300	109%
20-58	WATER/SEWER	7,164	135,081	59,180	115,000	72,000	115,000	0%
	MATERIALS & SUPPLIES	106,587	269,235	194,672	209,600	217,600	223,600	6.7%
30-19	OPERATOR INSURANCE	362,170	341,185	398,623	373,800	373,800	398,600	7%
30-21	TELEPHONE	11,131	12,699	13,084	10,300	10,300	10,700	4%
30-22	POSTAGE	10,581	10,431	7,286	7,800	15,800	10,000	28%
30-23	ELECTRICITY	610,481	999,017	594,380	580,000	580,000	550,000	-5%
30-24	HEATING OIL/GAS	40,353	39,409	16,200	40,000	24,000	26,000	-35%
30-28	TRAINING/CONF/FOOD/TRAVEL	29,357	31,445	41,986	52,700	52,700	50,200	-5%
30-31	CONTRACTUAL SERVICES	140,770	92,371	119,917	148,200	148,200	101,200	-32%
30-43	ENVIRONMENT EXPENSES	66,416	114,347	76,210	63,500	63,500	108,100	70%
30-45	OPERATOR MANAGEMENT FEE	193,836	195,972	199,488	203,500	203,500	207,600	2%
30-46	OPERATOR INCENTIVE	146,762	122,098	159,597	150,000	150,000	150,000	0%
30-47	HOME OFFICE LABOR	73,905	69,985	73,043	66,300	66,300	71,300	8%
30-51	RIGHT OF WAY/PERMITS	61,495	61,045	46,080	46,200	46,200	46,900	2%
30-62	GASOLINE	3,386	4,147	3,304	3,500	3,500	3,500	0%
30-66	OTHER EQUIPT/MAINTENANCE	53,553	70,413	65,437	69,500	69,500	53,000	-24%
30-67	RADIO REPAIRS/MAINTENANCE	5,344	750	17,009	3,000	3,000	5,800	93%
30-80	AUXILLARY SYSTEMS	58,008	44,056	22,225	61,500	61,500	46,400	-25%
30-81	BOILER SYSTEMS	63,320	149,037	36,683	57,000	57,000	81,000	42%
30-82	CONTINUOUS EMISSIONS MONI	26,032	23,087	9,305	20,500	20,500	18,400	-10%
30-83	DCS CONTROL SYSTEM	4,874	2,767	7,383	5,000	5,000	8,000	60%
30-84	FIRE PROTECTION SYSTEM	8,576	7,548	16,544	13,200	13,200	14,700	11%
30-85	COOLING TOWER	59,364	6,838	2,050	6,000	6,000	6,000	0%
30-86	FUEL OIL/GAS SYSTEMS	8,926	1,516	2,501	-	-	-	0%
30-87	COMBUSTION TURBINE MAINT	10,756	42,501	22,212	25,000	25,000	12,000	-52%
30-88	POWER DISTRIBUTION SYSTEM	9,635	2,580	35,404	9,500	9,500	9,500	0%
30-89	TURBINE GENERATOR SYSTEMS	10,253	18,089	7,429	20,000	20,000	12,000	-40%
	ADMINISTRATIVE EXPENDITURES	2,069,284	2,463,333	1,993,380	2,036,000	2,028,000	2,000,900	-1.7%
	OPERATING EXPENDITURES	5,547,748	6,114,038	5,500,859	5,914,900	5,914,900	6,015,800	1.7%
40-25	OTHER EQUIP-PURCHASE	-	424,747	-	-	-	-	0%
40-31	CONSTRUCTION-PURCHASE	634,954	1,542,796	1,897,455	1,441,300	1,236,600	2,117,800	47%
	CAPITAL OUTLAY	634,954	1,967,543	1,897,455	1,441,300	1,236,600	2,117,800	46.9%
	TOTAL EXPENDITURES	\$ 6,182,702	\$ 8,081,581	\$ 7,398,314	\$ 7,356,200	\$ 7,151,500	\$ 8,133,600	10.6%
OPERATING BUDGET STATS		\$ 5,768,710	\$ 6,155,046	\$ 5,964,817	\$ 5,914,900	\$ 5,914,900	\$ 6,015,800	
ACTUAL % of OPER BUDGET		96%	99%	92%				
BUDGET % CHANGE		-	7%	-3%	-1%	-1%	2%	
REVENUES								
ELECTRIC FUND - OPERATING		\$ 5,547,748	\$ 6,114,038	\$ 5,500,859	\$ 5,914,900	\$ 5,914,900	\$ 6,015,800	
ELECTRIC I & E FUND - CIP		634,954	1,967,543	1,897,455	1,441,300	1,236,600	2,117,800	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

POWER SUPPLY
480/487-8102-592

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
65-31	CONTRACTUAL SERVICES	\$ 55,459	\$ 226	\$ 5,207	\$ -	\$ 190,000	\$ 100,000	0%
65-44	OPERATOR/SUPPLY MGMT FEE	3,000,000	2,355,630	996,000	996,000	996,000	996,000	0%
	65 SERIES TOTAL	3,055,459	2,355,856	1,001,207	996,000	1,186,000	1,096,000	10%
95-48	3RD PARTY HEDGE PURCHASES	55,619,481	47,543,983	41,441,134	39,468,900	37,701,000	23,832,000	-40%
95-58	SOLAR POWER SUPPLY	-	-	1,824,518	1,414,500	1,587,600	1,565,800	11%
95-59	SOLAR RENEWAL ENERGY CREDIT	-	-	-	-	351,600	300,000	0%
95-49	CAPACITY CHARGES	13,516,203	12,344,169	8,685,938	12,564,800	11,817,200	15,787,200	26%
95-50	CAPACITY CREDITS	(12,133,292)	(11,407,201)	(7,373,701)	(14,318,600)	(14,318,600)	(15,079,800)	5%
95-91	PJM CHARGES - ENERGY	7,247,049	15,051,912	10,182,061	17,508,300	5,697,700	12,812,900	-27%
95-91	PJM CHARGES - TRANS. & FEES	-	-	-	-	6,100,700	4,740,000	0%
95-92	PJM CREDITS	(793,598)	(6,834,780)	(4,081,759)	(1,199,700)	(488,400)	(397,000)	-67%
95-93	PJM SPOT MARKET ENERGY	-	-	-	-	(1,865,600)	(230,500)	0%
	95 SERIES TOTAL	63,455,843	56,698,083	50,678,191	55,438,200	46,583,200	43,330,600	-22%
98-91	GAS FUEL	355,428	3,548,275	1,582,984	586,000	948,800	-	-100%
98-93	NO. 2 FUEL OIL	-	136,924	-	-	-	-	0%
	98 SERIES TOTAL	355,428	3,685,199	1,582,984	586,000	948,800	-	-100%
	OPERATING EXPENDITURES	66,866,730	62,739,138	53,262,382	57,020,200	48,718,000	44,426,600	-22%
	TOTAL EXPENDITURES	\$ 66,866,730	\$ 62,739,138	\$ 53,262,382	\$ 57,020,200	\$ 48,718,000	\$ 44,426,600	-22%
OPERATING BUDGET STATS		\$ 67,960,807	\$ 61,893,599	\$ 58,833,021	\$ 57,020,200	\$ 48,718,000	\$ 44,426,600	
ACTUAL % OF OPER BUDGET		98%	101%	91%				
BUDGET % CHANGE		-	-9%	-5%	-3%	-17%	-9%	

REVENUES

ELECTRIC FUND	\$ 66,866,730	\$ 62,739,138	\$ 53,262,382	\$ 57,020,200	\$ 48,718,000	\$ 44,426,600
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FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

ELECTRIC TRANSMISSION & DISTRIBUTION
480/487-8200-562

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 1,347,423	\$ 1,429,382	\$ 1,456,482	\$ 1,455,600	\$ 1,455,600	\$ 1,498,000	3%
10-12	OVERTIME	112,288	121,397	126,886	127,800	127,800	127,800	0%
10-14	FICA TAXES	109,188	115,703	117,942	118,900	118,900	124,400	5%
10-15	HEALTH INSURANCE	238,597	268,692	274,335	264,300	264,300	266,900	1%
10-16	L I D INSURANCE	6,390	6,274	6,485	6,400	6,400	6,400	0%
10-17	WORKERS COMPENSATION	59,054	59,502	1,321	64,300	64,300	53,600	-17%
10-19	PENSION	315,095	62,295	65,932	68,100	68,100	69,000	1%
10-20	OPEB	-	-	70,616	91,300	91,300	106,600	17%
	PERSONNEL COSTS	2,188,035	2,063,245	2,119,999	2,196,700	2,196,700	2,252,700	3%
20-29	UNIFORMS/UNIFORM ALLOW	35,291	26,054	26,541	30,000	30,000	28,000	-7%
20-32	SECURITY/SAFETY MATERIALS	18,560	17,977	22,456	18,000	18,000	18,000	0%
20-33	SMALL TOOLS	24,042	26,248	25,930	26,000	26,000	26,000	0%
20-37	COMPUTER SOFTWARE	-	-	179	200	200	200	0%
20-38	COMPUTER HARDWARE	10,465	259	562	3,200	3,200	1,600	-50%
20-53	METERS/METER SUPPLIES	4,515	15,042	13,719	14,000	14,000	14,000	0%
20-58	WATER/SEWER	583	888	494	200	200	200	0%
20-61	ELEC MATERIALS/SUPPLIES	291,462	351,800	307,667	350,000	350,000	375,000	7%
	MATERIALS & SUPPLIES	384,918	438,268	397,548	441,600	441,600	463,000	5%
30-21	TELEPHONE/FAX	1,330	1,663	1,686	1,400	1,400	1,400	0%
30-23	ELECTRICITY	378	519	576	600	600	600	0%
30-24	HEATING OIL/GAS	5,530	6,349	3,629	6,500	6,500	6,000	-8%
30-28	TRAINING/CONF/FOOD/TRAVEL	7,297	9,058	4,259	8,800	8,800	5,000	-43%
30-31	CONTRACTUAL SERVICES	349,196	340,713	311,552	410,000	410,000	441,000	8%
30-39	IN-HOUSE TRAINING	-	51	1,898	2,000	2,000	-	-100%
30-43	ENVIRONMENTAL EXPENSES	46,518	32,676	28,111	40,000	40,000	40,000	0%
30-51	RIGHT OF WAY	5,955	5,955	5,955	6,000	6,000	6,000	0%
30-62	GASOLINE	44,599	59,326	63,348	63,000	63,000	63,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	24,031	20,064	8,450	15,000	15,000	15,000	0%
30-66	OTHER EQUIP REPAIRS/MAINT	10,403	5,328	9,460	7,500	7,500	7,500	0%
30-67	RADIO REPAIRS/MAINTENANCE	4,626	3,612	3,957	24,500	34,600	1,300	-95%
	ADMINISTRATIVE EXPENDITURES	499,863	485,314	442,881	585,300	595,400	586,800	0%
	OPERATING EXPENDITURES	3,072,816	2,986,827	2,960,428	3,223,600	3,233,700	3,302,500	2%
40-23	TRUCKS - PURCHASE	219,065	-	48,238	146,000	146,000	225,000	54%
40-25	OTHER EQUIP - PURCHASE	-	36,454	-	-	-	275,000	0%
60-31	UG TRANSFORMERS	90,340	109,268	90,218	50,000	200,000	75,000	50%
60-34	UG CONDUCTORS/DEVICES	476,863	494,950	296,420	350,000	811,000	450,000	29%
60-46	METERS	27,236	52,151	26,588	50,000	75,000	75,000	50%
	CAPITAL OUTLAY	813,504	692,823	461,464	596,000	1,232,000	1,100,000	85%
	TOTAL EXPENDITURES	\$ 3,886,320	\$ 3,679,650	\$ 3,421,892	\$ 3,819,600	\$ 4,465,700	\$ 4,402,500	15%
OPERATING BUDGET STATS		\$ 3,318,622	\$ 3,035,144	\$ 3,142,026	\$ 3,223,600	\$ 3,233,700	\$ 3,302,500	
ACTUAL % OF OPER BUDGET		93%	98%	94%				
BUDGET % CHANGE		-	-9%	4%	3%	3%	2%	
REVENUES								
ELECTRIC FUND		\$ 3,072,816	\$ 2,986,827	\$ 2,960,428	\$ 3,223,600	\$ 3,233,700	\$ 3,302,500	
ELECTRIC I & E FUND		813,504	692,823	461,464	596,000	1,232,000	1,100,000	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		24.0	25.0	25.0	24.0	24.0	24.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

ELECTRIC ENGINEERING
480/487-8300-563

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 654,385	\$ 627,617	\$ 563,704	\$ 604,400	\$ 604,400	\$ 632,600	5%
10-12	OVERTIME	12,074	6,234	7,998	7,800	7,800	15,000	92%
10-14	FICA TAXES	50,069	47,595	42,962	45,900	45,900	49,500	8%
10-15	HEALTH INSURANCE	90,229	99,977	82,693	82,800	82,800	112,400	36%
10-16	L I D INSURANCE	3,314	3,079	2,719	3,100	3,100	3,100	0%
10-17	WORKERS COMPENSATION	20,372	18,364	343	18,300	18,300	14,100	-23%
10-18	EDUCATIONAL ASSISTANCE	8,347	-	-	-	-	-	0%
10-19	PENSION	148,873	27,984	25,926	30,500	30,500	31,100	2%
10-20	OPEB	-	-	25,662	37,800	37,800	43,800	16%
	PERSONNEL COSTS	987,663	830,850	752,007	830,600	830,600	901,600	9%
20-29	UNIFORMS/UNIFORM ALLOW	12,932	6,912	7,569	11,000	11,000	8,000	-27%
20-31	BOOKS	100	673	412	400	400	400	0%
20-32	SECURITY/SAFETY MATERIALS	3,205	4,473	3,345	4,000	4,000	4,000	0%
20-33	SMALL TOOLS	2,678	2,096	2,464	2,000	2,000	2,000	0%
20-37	COMPUTER SOFTWARE	3,023	2,433	2,447	3,000	3,000	3,000	0%
20-38	COMPUTER HARDWARE	5,848	14,271	2,020	3,200	3,200	-	-100%
20-61	ELEC MATERIALS/SUPPLIES	55,975	37,512	24,378	53,000	51,200	50,000	-6%
	MATERIALS & SUPPLIES	83,761	68,370	42,635	76,600	74,800	67,400	-12%
30-21	TELEPHONE/FAX	21,043	20,975	20,398	22,000	22,000	22,000	0%
30-23	ELECTRICITY	1,493	2,224	1,698	2,100	2,100	2,000	-5%
30-27	SUBSCRIPTIONS AND DUES	321	195	311	400	400	400	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	7,338	5,660	2,158	6,000	7,800	8,000	33%
30-31	CONTRACTUAL SERVICES	108,610	635,130	90,392	104,000	104,000	104,000	0%
30-39	IN-HOUSE TRAINING	1,754	1,940	2,610	2,000	2,000	-	-100%
30-43	ENVIRONMENTAL EXPENSES	72,133	62,627	56,150	63,000	63,000	60,000	-5%
30-51	RIGHT OF WAY	3	5	-	-	-	-	0%
30-61	OFF EQUIP/REPAIRS & MAINT	63	100	-	100	100	-	-100%
30-62	GASOLINE	14,513	15,668	15,802	20,000	20,000	18,000	-10%
30-64	TRUCK REPAIRS/MAINTENANCE	210	16	-	-	-	-	0%
30-66	OTHER EQUIP REPAIRS/MAINT	17,419	15,289	-	15,000	15,000	7,500	-50%
30-67	RADIO REPAIRS/MAINTENANCE	3,067	3,486	1,882	22,100	29,500	1,300	-94%
	ADMINISTRATIVE EXPENDITURES	247,967	763,315	191,401	256,700	265,900	223,200	
	OPERATING EXPENDITURES	1,319,391	1,662,535	986,043	1,163,900	1,171,300	1,192,200	2%
40-22	AUTOMOBILES - PURCHASE	-	-	-	-	-	35,000	0%
40-23	TRUCKS - PURCHASE	-	56,078	-	-	-	-	0%
40-25	OTHER EQUIP - PURCHASE	77,861	20,905	102,991	-	-	12,000	0%
50-76	LIGHTING IMPROVEMENTS	46,357	194,100	50,000	100,000	100,000	50,000	-50%
50-82	REPLACE BREAKERS	163,807	98,292	-	-	-	-	0%
50-86	BATTERY BANK REPLACEMENT	-	-	-	-	-	24,500	0%
60-82	CAPICITOR INSTALLATIONS	-	-	100,000	125,000	125,000	60,000	-52%
70-27	SUBSTATIONS	1,234,995	272,976	487,215	850,200	651,800	277,500	-67%
70-29	ST.JONES SUBSTATION	79,692	-	-	-	-	-	0%
70-35	TRANSMISSION/SWITCHES	10,332	144,593	98,000	180,000	109,000	1,546,800	759%
80-38	UPGRADE SCADA	-	-	75,000	-	-	-	0%
90-25	DISTRIBUTION UPGRADES	2,139,861	579,430	877,510	677,500	621,000	400,000	-41%
90-26	69 KV FEEDERS 3 & 4	601,597	4,242	-	-	-	-	0%
	CAPITAL OUTLAY	4,354,502	1,370,616	1,790,716	1,932,700	1,606,800	2,405,800	24%
	TOTAL EXPENDITURES	\$ 5,673,893	\$ 3,033,151	\$ 2,776,759	\$ 3,096,600	\$ 2,778,100	\$ 3,598,000	16%
OPERATING BUDGET STATS		\$ 1,500,012	\$ 1,745,105	\$ 1,152,060	\$ 1,163,900	\$ 1,171,300	\$ 1,192,200	
ACTUAL % OF OPER BUDGET		88%	95%	86%				
BUDGET % CHANGE		-	16%	-34%	1%	2%	2%	
REVENUES								
	ELECTRIC FUND	\$ 1,319,391	\$ 1,662,535	\$ 986,043	\$ 1,163,900	\$ 1,171,300	\$ 1,192,200	
	ELECTRIC I & E FUND	4,354,502	1,370,616	1,790,716	1,932,700	1,606,800	2,405,800	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	11.0	11.0	10.0	10.0	10.0	10.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

ELECTRIC ADMINISTRATION
480/487-8400-564

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 229,096	\$ 245,439	\$ 190,742	\$ 148,600	\$ 148,600	\$ 196,700	32%
10-12	OVERTIME	945	-	237	-	-	-	0%
10-14	FICA TAXES	17,158	18,289	14,013	11,300	11,300	15,000	33%
10-15	HEALTH INSURANCE	31,653	35,963	24,740	22,500	22,500	23,900	6%
10-16	L I D INSURANCE	1,516	1,549	1,129	1,000	1,000	1,200	20%
10-17	WORKERS COMPENSATION	1,727	1,821	8	800	800	400	-50%
10-19	PENSION	51,772	9,660	6,763	7,200	7,200	10,000	39%
10-20	OPEB	-	-	8,386	9,500	9,500	14,500	53%
	PERSONNEL COSTS	333,867	312,721	246,018	200,900	200,900	261,700	30%
20-22	OFFICE SUPPLIES	1,730	2,639	2,074	1,200	1,200	1,200	0%
20-23	PRINTING AND DUPLICATING	10,664	11,478	10,838	10,000	10,000	10,000	0%
20-28	MEDICAL SUP & PHYSICALS	118	86	364	100	100	100	0%
20-31	BOOKS	25	50	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	-	-	83	200	200	200	0%
20-38	COMPUTER HARDWARE	3,729	-	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	129,223	129,133	158,847	130,000	130,000	130,000	0%
20-58	WATER/SEWER	744	807	880	900	900	900	0%
	MATERIALS & SUPPLIES	146,233	144,193	173,086	142,400	142,400	142,400	0%
30-21	TELEPHONE/FAX	1,953	2,440	2,164	1,900	1,900	1,900	0%
30-23	ELECTRICITY	24,484	23,936	20,474	25,000	25,000	20,000	-20%
30-27	SUBSCRIPTIONS AND DUES	55,191	65,532	64,697	65,600	65,600	69,600	6%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,646	1,013	(153)	2,500	2,500	2,500	0%
30-29	CONSULTING FEES	87,115	63,526	104,412	39,000	39,000	-	-100%
30-31	CONTRACTUAL SERVICES	56,996	23,071	42,544	18,200	18,200	18,200	0%
30-32	LEGAL EXPENSES	-	301,070	-	-	-	75,000	0%
30-35	COMMUNITY RELATIONS EXP	6,715	4,179	225	5,000	5,000	5,000	0%
30-62	GASOLINE	551	763	608	700	700	700	0
	ADMINISTRATIVE EXPENDITURES	234,651	485,530	234,971	157,900	157,900	192,900	22%
	OPERATING EXPENDITURES	714,751	942,444	654,075	501,200	501,200	597,000	19%
	TOTAL EXPENDITURES	\$ 714,751	\$ 942,444	\$ 654,075	\$ 501,200	\$ 501,200	\$ 597,000	19%
OPERATING BUDGET STATS		\$ 640,535	\$ 974,959	\$ 647,715	\$ 501,200	\$ 501,200	\$ 597,000	
ACTUAL % OF OPER BUDGET		112%	97%	101%				
BUDGET % CHANGE		-	52%	-34%	-23%	-23%	16%	
REVENUES								
	ELECTRIC FUND	\$ 714,751	\$ 942,444	\$ 654,075	\$ 501,200	\$ 501,200	\$ 597,000	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	4.0	4.0	4.0	3.0	3.0	3.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

METER READING
480/487-8500-565

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 176,741	\$ 123,061	\$ 124,887	\$ 124,700	\$ 124,700	\$ 129,700	4%
10-12	OVERTIME	13,880	5,694	9,129	6,000	6,000	8,800	47%
10-14	FICA TAXES	14,429	9,658	10,040	9,600	9,600	10,500	9%
10-15	HEALTH INSURANCE	30,397	27,763	28,390	25,800	25,800	27,500	7%
10-16	L I D INSURANCE	924	750	758	800	800	800	0%
10-17	WORKERS COMPENSATION	6,675	4,980	110	3,700	3,700	3,300	-11%
10-19	PENSION	32,634	5,889	6,177	6,200	6,200	6,100	-2%
10-20	OPEB	-	-	1,464	7,700	7,700	9,000	17%
	PERSONNEL COSTS	275,680	177,795	180,955	184,500	184,500	195,700	6%
20-29	UNIFORMS/UNIFORM ALLOW	4,334	3,298	2,942	4,000	4,000	2,700	-33%
20-32	SECURITY/SAFETY MATERIALS	120	312	109	300	300	400	33%
20-33	SMALL TOOLS	-	816	-	-	-	-	0%
20-38	COMPUTER HARDWARE	-	-	-	1,600	1,600	-	-100%
20-55	METER READING SUPPLIES	4,208	4,326	3,393	4,500	4,500	4,000	-11%
	MATERIALS & SUPPLIES	8,662	8,752	6,444	10,400	10,400	7,100	-32%
30-21	TELEPHONE/FAX	1,938	1,492	1,618	1,600	1,600	1,600	0%
30-62	GASOLINE	9,477	9,627	11,685	10,000	10,000	10,000	0%
30-66	OTHER EQUIP REPAIRS/MAINT	4,982	6,477	4,951	5,800	5,800	5,500	-5%
30-67	RADIO REPAIRS/MAINTENANCE	677	209	137	200	200	400	100%
	ADMINISTRATIVE EXPENDITURES	17,074	17,805	18,391	17,600	17,600	17,500	-1%
	OPERATING EXPENDITURES	301,416	204,352	205,790	212,500	212,500	220,300	4%
40-25	OTHER EQUIP - PURCHASE	-	-	10,280	-	-	-	0%
	CAPITAL OUTLAY	-	-	10,280	-	-	-	0%
	TOTAL EXPENDITURES	\$ 301,416	\$ 204,352	\$ 216,070	\$ 212,500	\$ 212,500	\$ 220,300	4%
OPERATING BUDGET STATS		\$ 289,103	\$ 205,915	\$ 215,208	\$ 212,500	\$ 212,500	\$ 220,300	
ACTUAL % OF OPER BUDGET		104%	99%	96%				
BUDGET % CHANGE		-	-29%	5%	-1%	-1%	4%	
REVENUES								
	ELECTRIC FUND	\$ 301,416	\$ 204,352	\$ 205,790	\$ 212,500	\$ 212,500	\$ 220,300	
	ELECTRIC I & E FUND	-	-	10,280	-	-	-	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	3.0	3.0	3.0	3.0	3.0	3.0	

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

SYSTEM OPERATIONS
480/487-8600-526

ACCT	DESCRIPTION	2009-2010 ACTUAL	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 BUDGET	2012-2013 REVISED	2013-2014 BUDGET	% CHANGE
10-11	SALARIES	\$ 294,419	\$ 318,162	\$ 332,035	\$ 332,700	\$ 341,400	\$ 339,100	2%
10-12	OVERTIME	64,891	52,681	43,311	43,900	43,900	50,300	15%
10-14	FICA TAXES	26,952	27,547	27,665	28,100	28,100	29,900	6%
10-15	HEALTH INSURANCE	49,588	60,093	61,111	58,700	58,700	69,500	18%
10-16	L I D INSURANCE	1,136	1,265	1,343	1,400	1,400	1,400	0%
10-17	WORKERS COMPENSATION	9,749	10,545	275	15,300	15,300	12,800	-16%
10-19	PENSION	48,068	14,932	16,321	16,800	16,800	16,700	-1%
10-20	OPEB	-	-	15,701	20,700	20,700	23,900	15%
	PERSONNEL COSTS	494,803	485,225	497,762	517,600	526,300	543,600	5%
20-32	SECURITY/SAFETY MATERIALS	-	300	300	-	-	-	0%
20-38	COMPUTER HARDWARE	1,391	1,370	-	-	-	-	0%
	MATERIALS & SUPPLIES	1,391	1,670	300	-	-	-	0%
	TOTAL EXPENDITURES	\$ 496,194	\$ 486,895	\$ 498,062	\$ 517,600	\$ 526,300	\$ 543,600	5%
OPERATING BUDGET STATS		\$ 624,520	\$ 492,493	\$ 473,895	\$ 517,600	\$ 526,300	\$ 543,600	
ACTUAL % OF OPER BUDGET		79%	99%	105%				
BUDGET % CHANGE		-	-21%	-4%	9%	11%	3%	
REVENUES								
	ELECTRIC FUND	\$ 496,194	\$ 486,895	\$ 498,062	\$ 517,600	\$ 526,300	\$ 543,600	
PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	5.0	5.0	5.0	5.0	5.0	5.0	

OTHER FUNDS

**CONTAINS THE FOLLOWING
SUBSECTIONS:**

- MUNICIPAL STREET AID FUND**
- WORKERS COMPENSATION FUND**
- COMMUNITY TRANSPORTATION FUND**
- LIBRARY GRANTS**
- POLICE GRANTS**

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

MUNICIPAL STREET AID FUND

CASH RECEIPTS

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	% CHANGE
BEGINNING BALANCE	429	100	132,200	100	-99.9%
STATE GRANT	526,814	527,400	527,400	527,400	0.0%
SPECIAL STATE GRANT	526,814	-	132,200	-	-100.0%
INTEREST EARNED	100	-	-	-	0.0%
TOTALS	1,054,157	527,500	791,800	527,500	-33.4%

BUDGET SUMMARY

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	% CHANGE
TRANSFER TO GENERAL FUND	527,227	527,400	527,400	527,400	0.0%
STREET IMPROVEMENTS	-	-	264,300	-	-100.0%
CURRENT YEAR BALANCE	102	100	100	100	0.0%
TOTALS	527,329	527,500	791,800	527,500	-33.4%

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

WORKER'S COMPENSATION FUND 662

OPERATING REVENUES

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	% CHANGE
PRIOR YEAR BALANCE	1,936,697	943,400	633,100	1,200,600	89.6%
INTEREST INCOME	25,712	25,000	25,000	10,600	-57.6%
PREMIUM FROM CITY	24,528	626,700	626,700	490,700	-21.7%
MISCELLANEOUS REVENUE	6,380	4,600	4,600	-	-100.0%
INSURANCE REFUND	533,979	-	-	-	0.0%
TRANSFER FROM ELECTRIC	-	-	500,000	-	-100.0%
TOTALS	2,527,296	1,599,700	1,789,400	1,701,900	-4.9%

OPERATING EXPENSES

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	% CHANGE
PROGRAM EXP./SUPPLIES - CLAIMS	1,769,964	450,000	450,000	450,000	0.0%
INSURANCE	67,652	68,300	68,300	76,500	12.0%
BANK FEES	1,192	1,500	1,500	600	-60.0%
STATE OF DEL - SELF INSURANCE TAX	24,337	37,000	37,000	37,000	0.0%
CONTRACTUAL SERVICES	31,100	32,000	32,000	57,000	78.1%
TOTAL EXPENSES	1,894,245	588,800	588,800	621,100	5.5%
CURRENT YEAR BALANCE	633,051	1,010,900	1,200,600	1,080,800	-10.0%
TOTALS	2,527,296	1,599,700	1,789,400	1,701,900	-4.9%

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

COMMUNITY TRANSPORTATION IMPROVEMENT FUND

OPERATING REVENUES

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	% CHANGE
PRIOR YEAR BALANCE	435,160	435,700	189,300	-	-100.0%
GRANTS REVENUE	245,857	300,000	300,000	500,000	66.7%
TRF FM GENERAL CAPITAL PROJ FD	-	1,606,700	60,000	-	-100.0%
MISCELLANEOUS REVENUES	660	-	-	-	0.0%
INTEREST INCOME	209	500	500	500	0.0%
TOTALS	681,886	2,342,900	549,800	500,500	-9.0%

OPERATING EXPENSES

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	% CHANGE
PROGRAM EXP. GRANT RELATED	271,888	2,306,700	324,500	500,000	54.1%
PROGRAM EXP. CITY APPROPRIATED	152,709	-	225,300	-	-100.0%
OPERATING TRANSFERS - OUT	68,000	-	-	-	0.0%
CURRENT YEAR BALANCE	189,289	36,200	-	500	0.0%
TOTALS	681,886	2,342,900	549,800	500,500	-9.0%

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

LIBRARY GRANT

OPERATING REVENUES

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	\$ CHANGE
PRIOR YEAR BALANCE	47,472	16,336	12,700	-	-100.0%
STATE GRANT	280,467	259,801	270,100	270,100	0.0%
FEDERAL GRANT	1,500	2,750	1,500	-	-100.0%
TOTALS	329,439	278,887	284,300	270,100	-5.0%

OPERATING EXPENSES

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	\$ CHANGE
STATE GRANTS					
FURNITURE/FIXTURES	19,884	-	21,400	2,000	-90.7%
OFFICE SUPPLIES	8,899	-	20,000	24,000	
PRINTING AND DUPLICATING	5,933	-	8,900	8,900	
PROGRAM EXPENSES/SUPPLIES	29,305	41,935	26,000	28,000	7.7%
BOOKS	111,870	119,216	120,900	124,900	3.3%
AUDIO VISUAL SUPPLIES	68,368	55,000	72,000	74,000	2.8%
POSTAGE	44	-	100	100	0.0%
TRAINING/CONF/FOOD/TRAV	3,156	5,000	3,500	3,500	0.0%
CONTRACTUAL SERVICES	2,251	18,650	-	-	0.0%
OFF EQP/REPAIRS & MAINT	2,386	-	2,000	2,000	0.0%
COMPUTER HARDWARE	45,835	20,000	8,000	2,700	-66.3%
SUBTOTAL EXPENSES STATE GRANTS	297,931	259,801	282,800	270,100	-4.5%
FEDERAL GRANTS					
PROGRAM EXPENSES/SUPPLIES	1,500	2,750	1,500	-	-100.0%
COMPUTER HARDWARE	-	-	-	-	0.0%
SUBTOTAL EXPENSES FEDERAL GRAN	1,500	2,750	1,500	-	-100.0%
CURRENT YEAR BALANCE	31,508	16,336	-	-	0
TOTALS	330,939	278,887	284,300	270,100	-5.0%

FY 2014 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

POLICE GRANTS

OPERATING REVENUES

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	% CHANGE
PRIOR YEAR BALANCE	415,404	-	178,400	100	-99.9%
GRANTS RECEIVED	454,502	385,038	505,100	413,000	-18.2%
INTEREST INCOME	149	-	-	-	0.0%
TOTALS	870,055	385,038	683,500	413,100	-39.6%

OPERATING EXPENSES

	2011/12 ACTUAL	2012/13 BUDGET	2012/13 REVISED	2013/14 BUDGET	% CHANGE
EXPENDITURES					
MATERIALS AND SUPPLIES					
FURNITURE & FIXTURES	-	-	16,500	-	-100.0%
PHOTO EQUIPT & SUPPLIES	20,150	-	-	-	0.0%
POLICE EQUIPT & PROG SUPP	82,472	104,000	129,100	191,000	47.9%
COMPUTER SOFTWARE	1,449	-	1,400	-	-100.0%
TECHNOLOGY EQUIPMENT	82,223	30,000	139,900	60,000	-57.1%
BUILDING IMPROVEMENTS	62,121	-	-	-	0.0%
ADMINISTRATIVE EXPENDITURES					
CELL PHONE CHARGES	10,892	15,000	15,000	15,000	0.0%
TRAINING	38,639	17,000	29,500	36,000	22.0%
AUDIT FEES	991	1,000	1,000	1,000	0.0%
CONTRACTUAL SERVICES	156,463	218,038	161,900	-	-100.0%
VEHICLE MAINT & EQUIPT	33,634	-	-	-	0.0%
CAPITAL OUTLAY					
VEHICLE PURCHASE	130,193	-	35,100	-	-100.0%
TOTAL EXPENDITURES	619,227	385,038	529,400	303,000	-42.8%
OTHER FINANCING USES					
OPERATING TRANSFERS-OUT	72,395	-	154,000	110,000	-28.6%
TOTAL FINANCING USES	72,395	-	154,000	110,000	-28.6%
CURRENT YEAR BALANCE	178,433	-	100	100	0.0%
TOTALS	870,055	385,038	683,500	413,100	-39.6%

THE ABOVE BUDGET INCLUDES THE POLICE GRANTS FUND, USDOJ BYRNE GRANTS FUND AS WELL AS THE OTHER FEDERAL POLICE GRANTS FUND.